

Hong Kong airport  
Patter's first brush  
with China

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Déjà vu on  
dumping

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Hussein

The Mediterranean  
Dealing with a  
liquid dustbin

Page 8

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

D8523A

Wednesday July 22 1992

## Telekom goes to top of Germany's state sell-off list

Bon is to press on with its long-term aim of withdrawing completely from business and industry with the sale of "a good two dozen" state concerns, German finance minister Theo Weisel announced yesterday.

Announcing a wide-ranging privatisation programme, he said Deutsche Telekom, German telecommunications network, would be sold off after a change in the constitution. The government will also quickly sell off its remaining 51 per cent stake in national carrier Lufthansa. Page 12

**D-Mark grows fitter:** The pound remained weak against the D-Mark, which continued to strengthen in spite of Monday's concerted central bank intervention to damp its recent rise. After falling early yesterday the pound rose in late trading to close unchanged on the day at DM2.8425. Page 6; Threat to EMS, Page 2; Uncertainty in a stable world, Page 10; Currencies, Page 15

**Work stops at 55:** Formal employment for men and women aged 55 or over is going out of fashion in the industrialised world, says the Organisation for Economic Co-operation and Development, notably in Italy where only 10.9 per cent of men over 55 are employed. Page 12; OECD jobless total, Page 3

**Sarajevo 'needs 40,000 peace forces':** A United Nations force of 40,000 would be needed to make peace effectively in Sarajevo, alone, said General Lewis MacKenzie (left), who commands the troops guarding the airport in the Bosnian capital. "This is the first time a [UN] peace-keeping force has been deployed when there's no peace to keep." The UN had never converted a peacekeeping to a peace-making force, and it was impossible to do this, he said. Page 12; Boutros Ghali attacks peace plan, Page 2; Editorial Comment, Page 10

**Brittan seeks backing on Perrier:** EC competition commissioner Sir Leon Brittan says competition policy will be damaged unless the EC commission backs him and approves Swiss food group Nestle's FF15.46bn (\$3bn) bid for French mineral water group Perrier. Page 2

**'Dirty tricks' denied by UK ministers:** The UK government was thrown on the defensive after allegations of "dirty tricks" during the general election campaign forced cabinet members to deny that they were involved. Page 6

**Swiss in IMF dispute:** Switzerland's planned entry into the International Monetary Fund is threatening to upset the delicate balance in the organisation between developing and industrialised nations. Page 4

**Citicorp:** largest US banking group, provided evidence of a solid recovery in overall earnings with second-quarter net profit of \$171m in spite of a tripling of north American commercial property losses. Page 13

**Hong Kong airport setback:** Hopes for early agreement on financial arrangements for Hong Kong's HK\$175.5bn (US\$22.15bn) airport and related projects collapsed when China accused the Hong Kong government of misleading the colony and the international community about the project. Page 3

**Roche:** Swiss pharmaceuticals group, has reported a 19 per cent increase in sales to SFr6.6bn (\$4.63bn) for the first half of 1992. The company reported strong gains in sales of drugs acceptance of new products. Page 14

**National Australia Bank:** Australian trading bank, offered NZ\$30.60 a share for Bank of New Zealand, New Zealand's largest commercial bank, valuing it at NZ\$1.45bn (US\$900m). Page 13

**WestLB:** acquisitive state bank of North Rhine-Westphalia, appears poised to take a substantial stake in Landesbank Rheinland-Pfalz, state bank of its closest southern neighbour. Page 14

**SmithKline profit up:** Buoyant pharmaceutical sales helped SmithKline Beecham, Anglo-US drugs and consumer products group, raise pre-tax profits to £245m (\$468m) from £230m for the second quarter. Page 13

**Nortel earnings down:** Canadian telecommunications equipment maker Northern Telecom suffered a drop in second-quarter earnings to \$72.3m because of the disposal of businesses bought as part of the acquisition of Britain's STC. Page 15

STOCK MARKET INDICES		STERLING	
FT-SE 100	2,415.8	(+11.9)	
Yield	5.0%		
FT-SE Eurotrack 100	1,875.54	(+11.60)	
FT-4 All-Shares	1,157.21	(+0.45)	
FT-4 World Index	127.32	(+0.19)	
Nikkei	10,882.41	(+17.93)	
New York	Y 239	(2412)	
Dow Jones Ind Ave	3,288.41	(+6.41)	
S&P Composite	413.76	(+0.07)	
US CLOSING RATES		DOLLAR	
Federal Funds	2.2%	(3.1%)	
3-mo Tres Gilts Yld	3.28%	(3.22%)	
Long Bond	103.19	(103.02)	
Yield	7.65%	(7.65%)	
LONDON MONEY		Y	
3-mo Interbank	10.5%	(10.5%)	
Libor long gilt short	9.95%	(9.95%)	
NORTH SEA OIL (Argus)		125.25	(125.40)
Brent 15-day (Sep)	\$20.175	(20.075)	
Gold		\$ 615	(613)
New York Comex (July)	\$357.8	(357.1)	
London	\$357.85	(358.05)	
	Tokyo close Y 125.12		

Austria	Scandinavia	Hungary	PT162	Malta	Lithuania	S. Arabia	SR10.00
Bahrain	DM1.000	Iceland	PT162	Malta	MD161	SGP100	SR10.00
Belgium	BE1.000	Iraq	PT162	Malta	PT1.35	SGP100	SR10.00
Canada	CA1.000	Ireland	PT162	Malta	PT1.35	SGP100	SR10.00
Croatia	HR1.000	Indonesia	PT162	Malta	PT1.35	SGP100	SR10.00
Czech	kor1.000	Israel	PT162	Malta	PT1.35	SGP100	SR10.00
Denmark	DK1.14	Italy	LS100	Malta	PT1.35	SGP100	SR10.00
Egypt	ED1.00	Jordan	PT1.23	Malta	PT1.35	SGP100	SR10.00
Finland	FI1.00	Korea	PT162	Malta	PT1.35	SGP100	SR10.00
France	FF1.60	Kuwait	PT162	Malta	PT1.35	SGP100	SR10.00
Germany	DM1.30	Lebanon	LS100.25	Malta	PT1.35	SGP100	SR10.00
Greece	Dr1.20	Lux	PT162	Malta	PT1.35	SGP100	SR10.00

## Iraq's defiance of UN raises possibility of air attack

By Mark Nicholson, Middle East Correspondent, in London

AN AIRSTRIKE by the Gulf war allies against Iraq is more likely now than at any time since the war because of Baghdad's continued defiance of United Nations weapons inspectors, US and British officials said yesterday.

Diplomats at the UN said there was unanimity among the 15 Security Council members that Iraq could not be allowed to get away with denying a team of

weapons inspectors access to a ministry building from which it has been barred for 17 days.

The US, Britain and France have begun consultations on the possible use of force should Iraq continue to resist the UN team's request to enter the building.

The revival of a serious military option against Iraq follows growing concern and frustration among the Gulf war allies, not just at Iraq's defiance of the inspectors, but also with an accumulation of other recent rebuffs

to the UN and a spate of unexplained attacks on UN guards operating in northern Iraq.

Furthermore, US officials said the Security Council was determined it should not be seen to be a pushover while continuing to resist the UN team's request to enter the building.

The council is not at this point going to allow itself to be regarded as a "pussycat," one diplomat said.

Sir David Hannay, the British ambassador to the UN, said publicly on Monday that military

action against Iraq had not been ruled out. In private yesterday, senior British officials said the UN's patience with Iraq was on the brink of running out.

They believe an air strike could be made without further UN resolutions, given that Iraq's defiance of the UN inspection team constitutes a "material breach" of the Gulf war ceasefire resolution.

Nevertheless, US and British diplomats in New York shied away from reported comments by an anonymous Security Council

diplomat suggesting that a strike against Iraq was "inevitable" and would take place within 10 days.

They pointed out that "serious consequences" for Iraq would be averted if it allowed the UN weapons inspectors access to the agriculture ministry building in Baghdad. Relays of inspectors have parked outside the building since July 5, demanding admission under ceasefire terms.

• Raised tensions in the stand-off came amid unconfirmed reports that Iraqi President Sad-

dam Hussein had been assassinated. The reports, filed originally by the Egyptian Middle East News Agency, were apparently prompted by an interruption in normal service on Baghdad radio yesterday morning, when programmes were replaced by readings from the Koran.

However, normal service resumed yesterday afternoon and no information was available to confirm the rumours.

The real issue in Iraq, Page 11

## Greenspan forecasts pick-up in US economy

By George Graham  
in Washington

ECONOMIC GROWTH in the US will soon pick up again, and any effort by Congress to hasten the recovery by cutting taxes will probably be counterproductive, Mr Alan Greenspan, the Federal Reserve Chairman, said yesterday.

"I expect that the economic expansion will soon gain momentum, which lower inflation should help to maintain," Mr Greenspan told the Senate banking committee in presenting the central bank's twice yearly report to Congress on monetary policy and economic prospects.

Mr Greenspan faced a hostile congressional audience, led by Senator Donald Riegle of Michigan, who attacked him for lowering interest rates too slowly and for believing monetary easing alone would be enough to lead the US economy to recovery. "I don't hear you saying anything different to the people out there in the country who are in trouble except 'hang on,'" he said.

Mr Greenspan acknowledged the jobless rate was much worse than he had anticipated a year ago. This was because a greater proportion of the population than expected was entering the workforce, rather than following alternatives such as further education or home-making.

The size of the federal budget deficit had severely limited the choices available, he said, and any effort to "jump start" the

economy with a package of tax incentives would be dangerous.

"I will not deny that there is a possibility that if some fiscal stimulus were enacted we would accelerate near term. I think that is highly risky... and could probably be counterproductive," Mr Greenspan warned. "I do not believe this notion that we can jump start the economy... The relevant analogy is turning an ocean liner around."

In a session notable for its almost total lack of any reference to exchange rates or to Monday's concerted intervention by central banks to halt the slide of the dollar, Mr Greenspan spent much of his time defending the Fed's slow but steady policy which has resulted in 23 easings of monetary policy over the last three years - the last of which cut the discount rate (at which the Fed lends to banks) to 3 per cent earlier this month.

Any attempt to lower short-term interest rates faster, he said, would simply have pushed long-term rates higher because it would have provoked a reversal of inflation.

Mr Greenspan said the Fed expected consumer prices to rise by between 2% and 3% per cent next year. "Were this to be realised, inflation would be about back to a pace last seen on a sustained basis around a quarter century ago," he said.

Greenspan takes up cudgels for the Fed, Page 4

Lex, Page 12



Yitzhak Rabin, Israeli prime minister (left), and Egyptian president Hosni Mubarak after their meeting yesterday

## Mubarak ready for Israel visit

By Tony Walker in Cairo

PRESIDENT Hosni Mubarak of Egypt said yesterday he was ready to visit Israel, but indicated that further substantial progress was needed towards Middle East peace before he travelled to the Jewish state.

Opening a new chapter in relations with Israel, Mr Mubarak met the Israeli prime minister, Mr Yitzhak Rabin, and said the two were committed to advancing peace efforts.

The Egyptian leader has previously said he was prepared to travel to Israel when the time was right. "Mr Rabin invited me but frankly speaking, I need no invitation," Mr Mubarak said. "My response is positive to Mr

Rabin." But Mr Mubarak made it clear that Egypt was expecting "much more" from Israel towards halting settlement construction in the occupied West Bank and Gaza Strip. Asked about the Egyptian government's moves to freeze settlement activity temporarily, Mr Mubarak declared, with the Israeli leader seated next to him: "It is a good step on the right track and we appreciate that, yet we need much more. But we leave it to him now."

Neither Rabin nor Mr Schofield had been a survivor," he said.

Investors in London and New York welcomed the deal. British Airways shares rose 10p to 268p in London and USAir shares rose 10p to 268p in New York. Wall Street and other US transport authorities to speed the process of deregulation.

USair stressed that the link-up with BA was independent of talks with other carriers, such as the bankrupt Trans World Airlines. It said that BA's cash would go first to pay off bank debt.

However, if assets became available, Mr Schofield did not rule out using some of the cash for acquisitions. As far as alliances with other carriers were concerned - USAir had, for example, been talking to Air Canada - Mr Schofield said that these would now be "reviewed".

Lex, Page 12

BA's global dream, Page 13

Aer Lingus losses, Page 18

competition, creating a stronger rival to the three US mega-carriers - Delta, American and United.

The tie-up is likely to increase the pressure on US and European transport authorities to speed the process of deregulation.

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# Yeltsin aide rejects liberal dream

By John Lloyd in Moscow

A SENIOR adviser to the Russian president has called for Russia to "abandon the liberal approach" in both foreign and domestic policies, and to cease attempting to integrate itself into the western economies.

Mr Sergei Stankevich, a state counsellor and a former deputy mayor of Moscow, yesterday called a press conference with the sole apparent aim of putting on the record his opposition to the "liberal dream" of a market economy and democratic institutions - calling instead for the creation of a "strong central power... to carry out reform".

Mr Stankevich is a prominent and still-young politician who has made his name as a radical democrat over the past five years. However, he has been moving steadily towards a more outspokenly authoritarian position under the impact of the worsening economic crisis and the fractious relations between Russia and the other former Soviet states, which expose Russians in these states to increasing tension.

Figures published earlier this week by the Russian Statistical Committee showed sharp falls in every branch of production in the first half of the year - including 13 per cent in oil, 12 per cent in coal, 4 per cent to 13 per cent in

chemicals and petrochemicals, 14 per cent in cement and building materials, and by more than 20 per cent in paper. The trouble, no longer supported by interventions of the central bank, has sunk to 150 to the dollar.

Mr Stankevich, who insisted he was an individual voice, also admitted his ideas were close to those of General Alexander Rutskoi, the Russian vice-president. Gen. Rutskoi's party, Free Russia, has formed the "Civic Union" coalition with the Democratic party and the Union of Industrialists to create a powerful and increasingly vocal bloc espousing the ideas of publicised yesterday.

The state counsellor stressed the "Russianness" of his ideas, saying that the country was now rejecting the notions of the westernisers who took power after the collapse of communism, in favour of a balance between east and west. In economic reform, he said, the government's ideas on market reform had been discredited, and should be replaced by "active industrialism" - that is, "capitalism with a very active oversight by the state".

Mr Stankevich drew parallel here with the statesman Mr Pyotr Stolypin, whose reforms from 1905 until his assassination in 1911 laid the base for private farming under authoritarian Tsarist rule.

## NEWS IN BRIEF

### Officials quit as anti-mafia anger grows

Angry anti-mafia protesters yesterday broke through police cordons outside Palermo cathedral at the funeral of five bodyguards blown up with leading anti-mafia judge Mr Paolo Borsellino on Sunday. Reuter reports from Palermo.

Anger against the political class which failed to protect Mr Borsellino after the Mafia murdered his colleague, judge Giovanni Falcone last May, has been rising since Sunday's bombing, particularly among police bodyguards in Palermo.

The mayor of Palermo, Mr Aldo Rizzo, resigned hours before the ceremony and seven of the Sicilian capital's 16 deputy prosecutors have also stepped down in protest at the authorities' latest failure in the battle against the Mafia.

### Czechs would assume debts

A Czech republican government would be willing to assume responsibility for the entire \$3.3bn (£4.85bn) foreign debt of the present Czech and Slovak federal republic if the "velvet divorce" of the republics goes through at the end of September as proposed, according to Mr Vladimir Dlouhy, the Czech trade and industry minister, writes David Dowdell.

Mr Dlouhy was in London to calm western fears over the Czech government's determination to stand by its economic reform programme, said the break-up of the federal state would involve difficult negotiations.

### Rouble falls against dollar

The rouble fell sharply against the dollar yesterday on the Moscow Interbank Currency Exchange with the chairman of the Russian central bank being blamed by the Itar-Tass news agency, Reuter reports from Moscow.

The currency fell to 151.1 to the dollar from 135.4 roubles the previous week. Tass said.

### Ex-king may be tempted back

Michael of Hohenzollern, the former king of Romania, has said he will consider initiatives aimed at bringing him back to the country as sovereign, writes Virginia Marsh from Bucharest.

The ex-king's statement appears to rule out the possibility he will run for president in elections due September 27 and comes as a blow to the National Liberal party (NLP), one of the country's main political parties, which last weekend nominated "Citizen Michael Hohenzollern" as its presidential candidate.

If Rome opts for devaluation others may follow and the EMS could fall apart

## THE VIEW FROM SIX CAPITALS



ITALY

Membership of the narrow band of the exchange rate mechanism since 1990 has been uncontested in Italy and has been the country's sole consistent aspect of economic policy. The new Amato government would be most reluctant to consider realignment until assured of backing from the main political parties for its new emergency budget and until after 1993 budget outlines have been prepared.



FRANCE

Government would fiercely resist realignment which revalued D-Mark, having fought over past decade to hold policy of monetary and budgetary rigour. Inflation has stayed below German levels for past 13 months, and France feels well on way to earning as much credibility as Germany in the debate on Europe's monetary future. It has no interest in surrendering these gains, least of all when there is no economic need.



GERMANY

Preoccupations, manifested by actions of Bundesbank, have a twin focus: D-Mark's role as guarantor of German economic wellbeing, and currency's anchor function in EMS. Argument runs that, if D-Mark unstable then so is EMS. Bank says recent discount rate rise intended to stabilise monetary growth while causing as little upset as possible. Officials imply what others do is up to them, offering no judgment whether realignment necessary or desirable.



PORTUGAL

Having only recently joined the exchange rate mechanism to promote its programme for EC economic convergence, Portugal favours the status quo. It sees no reason for realignment, emphasising that current tensions are not due to the escudo. The currency entered the 6 per cent wide band of the ERM in April and has remained at the top of the EMS grid since.



SPAIN

The government denies rumours that it is pressing for realignment and insists interest rates will remain high to stall inflation. Spain's new fiscal package will save Pta326bn (£1.781m) in tax increases and budget cuts. Central bank intervention allows controlled peseta slide against D-Mark closer to narrow band parity. Spain may take advantage of realignment but does not want to precipitate it.



UNITED KINGDOM

Debate growing in Britain about membership of the ERM. There are fears that membership, should Germany again tighten monetary policy, would force the UK to raise base rates and risk pushing the country towards economic slump, or otherwise see sterling come under pressure in the ERM. Nevertheless, the government says it firmly committed to keep sterling at central parity of DM2.95.



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UNITED KINGDOM

## NEWS: INTERNATIONAL

## Spratly dispute occupies Asean

By Victor Mallet in Manila

CHINA'S recent reaffirmation of its claim to the disputed Spratly islands in the South China Sea overshadowed the start of a meeting of the Association of South-East Asian Nations (Asean) in Manila yesterday. Ministers expressed "grave concern" about the threat to regional security.

"We cannot any more postpone the urgent necessity to seriously seek a solution," President Fidel Ramos of the Philippines said in a speech to open the meeting of Asean foreign ministers, "lest the unsettled situation lead to perilous developments".

Mr Abdullah Badawi, the Malaysian minister, said his country viewed the matter with "grave concern".

The ministers of Asean – grouping Brunei, Indonesia, Malaysia, the Philippines, Singapore and Thailand – raised the Spratly issue at a meeting yesterday with Qian Qichen, their Chinese counterpart.

They also spoke of their worries about the progress of the United Nations peace plan in Cambodia, where the Chinese-backed Khmer Rouge faction is refusing to disarm its guerrillas.

Most Asean ministers emphasised security concerns and gave second place to economic co-operation.

The Spratlys, a scattered group of islets, atolls and coral reefs, have become a particularly sensitive issue since May, when China granted an oil exploration concession to Crescent Energy of the US in an area claimed by Vietnam.

Six countries have laid claim to all or some of the Spratlys (China, Taiwan, Vietnam, Malaysia, Brunei and the Philippines), but China passed a law in February reaffirming sovereignty over the islands of the South China Sea and reserving the right to use military force.

In his meeting with Asean yesterday, Qian reiterated China's view that territorial differences should be "shelved" in favour of joint development of the area, but he apparently did not explain how this fitted in with China's recent actions.

According to Filipino officials, he suggested a security dialogue with Asean to enhance trust and rejected accusations that China was seeking to fill a power vacuum left by the collapse of the Soviet Union and the closure of US bases in the Philippines.

"It is not necessary for any country to fill up this so-called vacuum," Qian said on Monday. He also told the Asean ministers that the dispute was being exaggerated, and that it would be better not to discuss it in public to avoid increasing tension. In 1988, China sank three Vietnamese naval vessels and killed 72 Vietnamese in a battle over the Spratlys.

## Korean row over nuclear and aid issues

NORTH Korea yesterday criticised South Korea for linking economic aid to the resolution of a dispute over mutual nuclear inspections, writes John Burton in Seoul.

The criticism, made during a meeting on the nuclear issue, coincides with a visit this week by the North Korean deputy prime minister, Mr Kim Dal Hyun, to industrial facilities in the South. Seoul officials are hoping to use the visit of Mr Kim, North Korea's senior economic official, to persuade Pyongyang to accept spot inspections of suspected nuclear research facilities in return for investments by South Korean companies.

# Hopes fade for early Hong Kong airport deal

By Simon Holberton  
in Hong Kong

HOPES for an early agreement on financial arrangements for Hong Kong's HK\$175.3bn (\$22.3bn) airport and related projects collapsed yesterday when China accused the Hong Kong government of "intimidation" and "misleading the colony and the international community about the project".

Chen Zuo'er, deputy director of the Hong Kong and Macao Affairs office of the State Council, said Sir

David Ford, the colony's chief secretary, and Mr K.Y. Yeung, its treasury secretary, had "wantonly" disclosed the content of recent Sino-British talks on the airport's financing.

His intervention follows comments made this week by Jiang Zemin, secretary general of the Chinese Communist Party, who reportedly accused Britain of complicating talks about airport finance.

Addressing a seminar last Friday, Sir David and Mr Yeung outlined China's concerns about some details of the financial package. These

included the deferral of dividends by two public corporations responsible for the project and measures to provide them with more finance in the event of difficulties.

Britain and China have been in discussions for the past three months about the airport. Although they appear to be about finance, Hong Kong and British officials believe that China – which is concerned about political developments in the colony – is using the issue to exercise leverage over Mr Chris Patten, the colony's new governor.

It now seems likely that, in the absence of a Chinese back down, Beijing will withhold its approval for the finance until the autumn when Mr Patten is due to open the local legislature and outline his plans for the government.

If the project is delayed this long it is unlikely that Britain will be able to complete the airport before June 1997, as agreed between the prime ministers of Britain and China last September.

Earlier yesterday, before news of Chen's statement reached Hong

Kong, Mr Patten defended Sir David's speech. He pointed out that it said no more than had already appeared in the pro-Beijing press in Hong Kong.

But the governor was emphatic that a new airport in Hong Kong would be built. "The airport is in the interest of Hong Kong, is in the interest of southern China, is in the interest of the region, and it will be built," he said.

The airport and nine other related projects were proposed by the Hong Kong government partly as a confidence-boosting measure in the aftermath of the June 1989 Tiananmen massacre. Their economic need, however, has never been in doubt.

The Chinese intervention comes five days before Mr Douglas Hurd, the UK foreign secretary, is due to visit Hong Kong for talks with Mr Patten.

Mr Hurd is expected to meet a range of interest groups in the colony. China's latest outburst is likely to concern local conservatives who may be moved to pressure Mr Hurd to seek a compromise with Beijing.

## China refuses to make soft landing

The joint memorandum of understanding has lost something, writes Simon Holberton

ON JULY 4 last year, after "friendly discussions" between British and Chinese officials, a memorandum of understanding giving the go-ahead for Hong Kong's multi-billion dollar airport and related projects was initiated.

What exists now is a memorandum but no understanding. If the complaints about the project levelled by Chen Zuo'er – Beijing's number two official on Hong Kong matters – represent China's true concerns then there is an awful lot more talking to do before agreement is reached.

Such a prospect can only mean more delays to a project already planned on extremely tight time scales and, in all probability, a project that will not be finished when the Union flag is lowered for the last time on June 30, 1997.

The two main components of Asia's biggest infrastructure project are the airport itself and a new railway line. Kai Tak, the colony's current international airport, will reach capacity limits in 1994 or 1995 and the new airport, sited at Chek Lap Kok, north of Lantau Island, will provide for expansion through to 2040.

The railway will offer a high-speed service from the airport to the urban areas of Hong Kong and will help relieve congestion on the business part of its existing network.

### AIRPORT PROJECT ESTIMATES (HK\$bn)

Project	*Estimates July 91	Estimates March 92	Estimates July 92
Chek Lap Kok Airport	43,600	46,300	68,500
North Lantau Expressway	4,300	5,790	8,102
Tung Chung Phase 1	2,600	2,210	3,027
Lantau Fixed Crossing	12,100	11,960	17,155
Route 3 (part)	5,800	6,050	8,918
West Kowloon Reclamation	9,000	10,010	12,587
West Kowloon Expressway	1,700	2,230	3,385
Western Harbour Crossing	3,900	4,150	6,500
Airport Railway	12,500	22,160	33,500
Central and Wan Chai Reclamation	1,800	1,900	2,627
Less-5		(2,900)	(4,029)
<b>Total</b>	<b>88,600</b>	<b>112,220</b>	<b>163,730</b>
<b>Plus interest and financing charges</b>		<b>11,800</b>	
<b>Grand Total</b>		<b>175,330</b>	

\* At March 1991 prices

† Airport railway works to be undertaken as part of the Lantau Fixed Crossing, Tung Chung Development, North Lantau Expressway, Route 3 and "Utilities" projects

‡ Taking account of estimated inflation up to 1991

The latter would have been needed before long and, for year it rose nearly 14 per cent from real terms to HK\$112.2bn from HK\$88.6bn. In terms of "money of the day" estimates – which take account of the effects of projected inflation – the airport and related projects will cost HK\$163.7bn in current terms by the time it is completed.

In addition, the government is prepared to stump up HK\$20.3bn in "callable equity" – HK\$7.8bn for the Airport Authority and HK\$12.5bn for

Certainly the cost of the airport has risen. In less than a

year it rose nearly 14 per cent from real terms to HK\$112.2bn from HK\$88.6bn. In terms of "money of the day" estimates – which take account of the effects of projected inflation – the airport and related projects will cost HK\$163.7bn in current terms by the time it is completed.

In addition, the government is prepared to stump up HK\$20.3bn in "callable equity" – HK\$7.8bn for the Airport Authority and HK\$12.5bn for

the MTRC in the event of project delay or poor economic circumstances.

But the Chinese regard it as a contingent liability on the future government of Hong Kong.

The Chinese government is also prepared to provide HK\$2.8bn (in March 1991 prices) of dividends the MTRC would have paid it over the period 1997-2001.

What lies behind the official's concern is that neither he, nor anyone in Hong Kong familiar with the discussions, believes finance is the real sticking point anyway and that Chinese concerns lie elsewhere.

They think China is withholding its consent because it is concerned that Mr Chris Patten, the colony's new governor, will include the liberal Mr Martin Lee's United Democrats, the stand-bearers of greater participatory democracy, in his cabinet. Democratic "contamination" from Hong Kong both before and after 1997 keeps Beijing's communist rulers awake at night.

So far Mr Patten has kept his counsel: he has taken the propaganda war to the Chinese, never failing to point out that the airport is in Hong Kong's and southern China's interest.

However, he is aware that he has things to do on the political front, including the reshaping of his cabinet.

Last Thursday the UK made a counter offer. Approve the financing for the airport and leave to later discussion China's concerns about the rail-

legislature on October 7. Since his arrival Mr Patten has stressed that his government will be "executive-led" and that he expects to take the initiative in winning support for his policies among local legislators.

## Council members offer resignations to Patten

By Kevin Brown in Sydney

THE non-government members of Hong Kong's executive council, or cabinet, have offered their resignations to Mr Chris Patten, the colony's governor, writes Simon Holberton.

Mr Patten said yesterday that Baroness Dunn, the senior

non-official member of the cabinet, had written to him on July 13 saying that she and other non-official members would be happy to put their offices at his disposal.

There are currently 10 non-official and four official members

of the executive council. The "unofficials" include Baroness Dunn, a leading conservative, Mr William Purves, chairman of HSBC Holdings, and Mr Andrew Wong, a university professor and the only directly-elected member of the cabinet.

Mr Patten said he had taken

no decision on the offer, other

than to welcome the "generosity of spirit" in which it was made. But it is widely expected that he will accept the offer to reshape his cabinet around the time that he opens the autumn session of colony's

## Call for end to postal monopoly in Australia

By Kevin Brown in Sydney

AUSTRALIA'S government-run postal monopoly should be exposed to competition from private sector express freight carriers, the Industry Commission said yesterday.

The commission, which advises the federal Labor government, has been the driving force behind much of the liberalisation of the Australian economy which has taken place since 1983.

Industrial production in May fell 1.9 per cent month-on-month, and 8.8 per cent year-on-year, and the capacity utilisation index fell back to 85.7, similar to the 1987 level. But

The timing of the recovery is crucial for the property sector, which needs an upturn in the spring to help apartment builders weighed down by heavy inventories and to assist banks which have accepted a postponement in interest payments.

Last week EIE International, the troubled developer, said it wanted to renegotiate Y\$40bn in debt. And Watakyu Kentsu, a Tokyo apartment builder, admitted to being on the verge of collapse, owing Y145bn – its failure would be the largest for the year.

The Japan Association of Corporate Executives called on the Bank of Japan to cut the official discount rate, lowered by 0.75 per cent to 3.75 per cent

if the just look at the 3.5 per cent growth estimate, maybe you will get pessimistic.

If you are prepared to accept 2.6 per cent growth, then

maybe you would not be pessimistic," Mr Yoshitomi said.

AT LEAST 250 people were arrested yesterday during sit-ins around Johannesburg as the African National Congress kept up a mass action campaign against the government.

Reuter reports from Johannesburg. About 200 demonstrators were detained at Johannesburg's Hillbrow Hospital and more than 50 for occupying a police station and a court.

The latest arrests came as

the UN special envoy, Mr Cyrus Vance, arrived in Johannesburg at the start of a mission to help restart the deadlocked democracy talks.

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## NEWS: AMERICA

# Swiss entry threatens IMF balance

By George Graham  
in Washington and  
Ian Rodger in Zurich

THE delicate balance in the International Monetary Fund between developing countries and the industrialised world is being shaken by a dispute over Switzerland's entry into the Washington-based organisation.

Switzerland has for decades refused to join the IMF or the World Bank because of its strict policy of neutrality, but in May the Swiss government won a national plebiscite in favour of IMF membership.

Developing countries complain, however, that Switzerland is now renegeing on a pledge made last year by Mr Otto Stich, its finance minister, not to claim a seat on the IMF's board to the detriment of developing countries. Diplomats in Washington say Switzerland's aggressive drive to obtain a seat could displace from the board the representative of a group of mostly French-speaking African nations.

Swiss Finance Ministry officials deny they are renegeing on their pledge, but say the IMF must deal with the inevitable shake-up resulting from the entry of a country with its financial weight, as well as the republics of the former Soviet Union.

IMF members with the largest quotas - the US, UK, Germany, France, Japan and Saudi Arabia - hold permanent board seats in their own rights. Other countries must form constituencies to elect the remaining 16 executive directors, with votes apportioned according to each country's IMF quota.

If Switzerland forms a constituency, it would have enough votes to squeeze out a constituency currently composed of 24 African and Indian Ocean countries, most of them Francophone. Switzerland's quota alone, about 2 per cent of

the IMF total, would be more than the 1.99 per cent mustered by the Francophone countries.

This would upset the board's balance by adding, in the view of developing countries, another voice for the economic policies espoused by the Organisation for Economic Co-operation and Development, the Paris-based grouping of 24 industrialised nations, including Switzerland.

Swiss finance ministry officials confirm they have had contacts with other countries, including Turkey, Poland and several former Soviet republics, about forming a constituency. They are optimistic one will be set up by the end of the month.

The officials acknowledge they promised not to eject a less developed country from the board; indeed, they say it would be impossible as there is a convention requiring African groups to control at least two IMF seats.

But they also made clear their belief that a country the size of Switzerland should be represented. "We have written to the rules committee saying we want a seat, but as newcomers we do not feel we should propose solutions," an official said.

One proposed solution would be to add another seat to the executive board, which is already due to grow to 23 with the addition of a Russian director.

While OECD countries generally feel Russia would side with other borrowing nations, some developing countries believe it will attempt to behave like a superpower.

But several leading countries - including the US, Japan and Canada - have indicated they would oppose creation of yet another seat for Europe, which already has three permanent and four elected executive directors.

Between them they have enough votes to block the creation of a new seat.

## 'Evidence' against Collor hits markets

NEW allegations of corruption in Brazilian President Fernando Collor de Mello's government set off another sharp drop in the country's stock market yesterday, agencies report from São Paulo.

The São Paulo stock market dropped 5.6 per cent during morning trading as the controversy undermined confidence in the president's two-year-old government.

New evidence has linked Mr Collor to a confidant who is under congressional investigation for alleged corruption.

Lawmakers received documents from the central bank late on Monday which allegedly indicated Mr Paulo Cesar Farias, Mr Collor's 1989 campaign treasurer, has been paying millions of dollars in personal expenses for the president.

Mr Farias is suspected of taking millions of dollars from companies who later received government contracts.

The documents showed that cheques from EPC, a consulting company owned by Mr Farias, had been found in an account belonging to Ms Ana Acioli, Mr Collor's personal secretary, who handles the president's expenses.

At least six "ghost" depositors - people using false names and taxpayer identification numbers - also funnelled money into Ms Acioli's account. The "ghosts" are believed to be fronts for Mr Farias, congressional leaders say.

The president has said he never took any money from Mr Farias, and that the two broke off contact in 1990.

The new evidence has strengthened the hand of Mr Collor's opponents, who are pushing for impeachment.

Meanwhile, Mr Collor faces a growing revolt within his administration.

Vice-President Itamar Franco, who would take office if Mr Collor was forced out, is no longer on speaking terms with the president.

US rate cuts have laid 'foundation for sustained economic expansion'

# Greenspan takes up cudgels for the Fed

MR Alan Greenspan, chairman of the Federal Reserve Board, took to the barricades yesterday to defend his monetary policy against several US senators who say interest rates were cut too late.

He told the Senate banking committee that the Fed's recent reductions in interest rates "should help to shore up the economy and, in the context of a solid trend toward lower inflation, have contributed to laying a foundation for a sustained expansion of the US economy."

Structural problems in the economy have been "more severe and more enduring than many had previously thought," he said. Nevertheless, the Fed's monetary policy had succeeded in "fending off the classic 'bust' phase that seemed invariably to follow speculative booms in pre-second world war economic history."

"More rapid or more forceful easing actions than likely would have been interpreted by market participants as risking a resurgence of inflation. That would have led to higher, rather than lower, long-term interest rates."

Mr Greenspan had to endure strong criticism from Senator Donald Riegle, the banking committee's Democratic chairman, who attacked the Fed's inability to meet its monetary growth targets. "I think the time has come for the Fed to admit that monetary policy alone is not sufficient to deal with our economic problems," Senator Riegle said.

But Republican senators, as well as some Democrats, argued the Fed had cut interest rates as low as it could, and that what was needed was a serious effort to cut the federal budget deficit.

Senator Jake Garn of Utah, the banking committee's senior Republican, said: "While you might have done some of the things you did to interest rates sooner, you can't hardly come down any lower with the discount rate."

## George Graham on a defence of monetary policy

MR Greenspan said structural improvements in the US economy - the rebuilding of banks' capital, the strengthening of household finance, the restructuring of business balance sheets - would be helped if the federal government made significant progress towards bringing its budget into balance.

This would, he said, release savings for productive private investment and mitigate further the prospects for continued improvement in living standards.

Mr Greenspan said a large majority of his fellow board members expected economic expansion to strengthen moderately, from a range of 2% to 2.2% per cent this year to a range of 2.4% to 2.6% in 1993.

The chairman was urging the administration to cut down to

between 7% and 7.5% per cent in the fourth quarter of this year, and 6.5% and 7% per cent at the end of 1993.

He warned that the necessary structural adjustments after the overbuilding, over-buying and overleveraging of the 1980s would continue to hamper economic growth, although the situation had improved.

"Last year I characterised this process as the economy struggling against a 50 mile an hour headwind. Today its speed is decidedly less, but still appreciable," he said.

Mr Greenspan said the Fed was making progress in understanding changes in financial behaviour that have contributed to the slow growth of the M2 and M3 broad monetary aggregates.

He said households had been restructuring balance sheets, channelling cash flow away from monetary deposits and into other assets, or paying off debts.

This process, although it had powerfully depressed the growth of the money supply, had exerted a less powerful constraint on spending. Instead, the velocity of circulation of the monetary aggregates, especially M2, had increased.

If this continued, Mr Greenspan said, the Fed would have to reassess its target ranges for monetary growth in the meantime. The Fed had decided to maintain its current ranges of 2.4% to 2.6% per cent for M2, 1.5 per cent for M3 and 4% to 4.5% per cent for debt.



Alan Greenspan: endured strong criticism from senators

# Aids symptoms seen in patients without HIV

By Clive Cookson

Twelve experimental vaccines designed to protect people from HIV infection are producing encouraging results in small numbers of healthy volunteers, the world conference on AIDS heard yesterday, writes Clive Cookson.

The clinical trials show a wide range of different vaccines can raise some immunity to HIV, without side-effects. But none has yet been

tested on large groups of high-risk people. Dr Daniel Ho, director of the AIDS division of the US National Institute of Allergy and Infectious Diseases, said it was time "to free the infrastructure" for trials involving groups of 2,000-5,000 people, in developing and developed countries.

These could start as soon as 1994/95.

A few other doctors from the US and Europe said they had some patients who seemed to fit the same pattern.

The emergency session was arranged after the US magazine Newsweek published an article questioning whether a new AIDS virus was emerging. Dr Curran was attacked by some AIDS specialists at the meeting for not releasing the details of the six patients studied by the CDC.

But Dr Curran said the cases had not caused particular concern as they were not connected and did not suggest the early signs of a new epidemic. Dr Curran was attacked by some AIDS specialists at the meeting for not releasing the details of the six patients studied by the CDC.

At an emergency conference session other US AIDS specialists described cases in which they could detect none of the known strains of HIV.

Dr David Ho, of the Aaron

Before the Amsterdam meeting started, Dr Curran knew of six people who had the severely depressed immune systems that characterise AIDS but in whom scientists could find no trace of HIV, despite intensive testing with all known techniques.

About two dozen cases have emerged of people with the symptoms of AIDS but no sign of the virus. If it is a different virus, or a mutation of HIV that existing techniques can

Diamond Foundation in New York, had 11 patients from New York and Los Angeles - mostly homosexual men - who had few immune cells and suffered from various, secondary infections.

Dr Jeffrey Laurence of Cornell University gave details of five patients from New York, four of whom had none of the usual risk factors for HIV infection such as multiple sex-partners or intravenous drug use.

But in a move which could lessen "potential" conflict between London and Buenos Aires over the issue, Falkland Islands officials have agreed to

# Menem shies from re-election

By John Barham  
in Buenos Aires

dreams of perpetuation."

The president, who earlier this month reached the mid-point of his six-year term in office, had hoped to remove a constitutional ban on successive presidential terms by calling a national plebiscite later this year.

However, the plan ran into strong opposition from the opposition Radical party, from members of his own Peronist party and from the business establishment.

On Monday Mr Menem said in a speech that he wanted to "open this new stage of government" with grandeur, without thinking of future ambitions, without hegemonic temptations, without delirious

impossible to secure at the moment, and has promised to dedicate the second half of his term to broadening reforms.

Mr Menem's decision

represents a victory for Mr Domingo Cavallo, the economy minister, and a defeat for some of the president's close allies and a faction of the Peronist party which had urged him to dilute his reforms to buy political backing for re-election.

The president's pledges

coincide with growing public discontent with reform, as the

economy slows and real

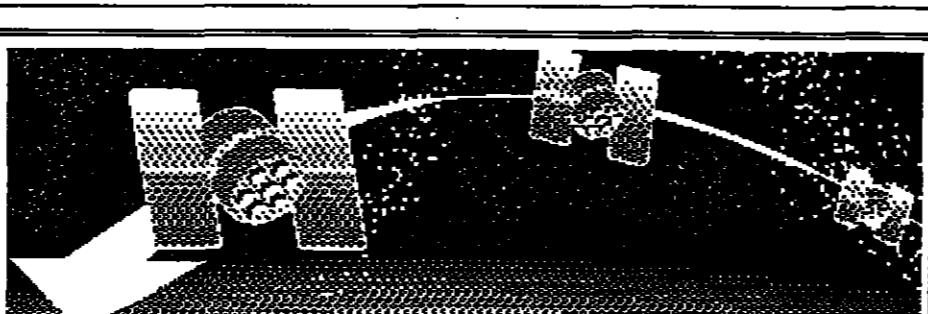
incomes decline.

# Falklands picks groups for Atlantic oil search

THE FALKLAND Islands government has chosen two

companies for a multi-million pound seismic study of territories in the South Atlantic from October.

The UK Foreign Office is expected soon to give its formal seal of approval to the licensing arrangements between the islands' government and the two companies, Spectrum of the UK and Geco Brasil, a subsidiary of the New York-based energy services group Schlumberger. Revenue from the sale of results will be shared between the companies and the Falklands government.



On the 6th October the Financial Times proposes to publish a survey on

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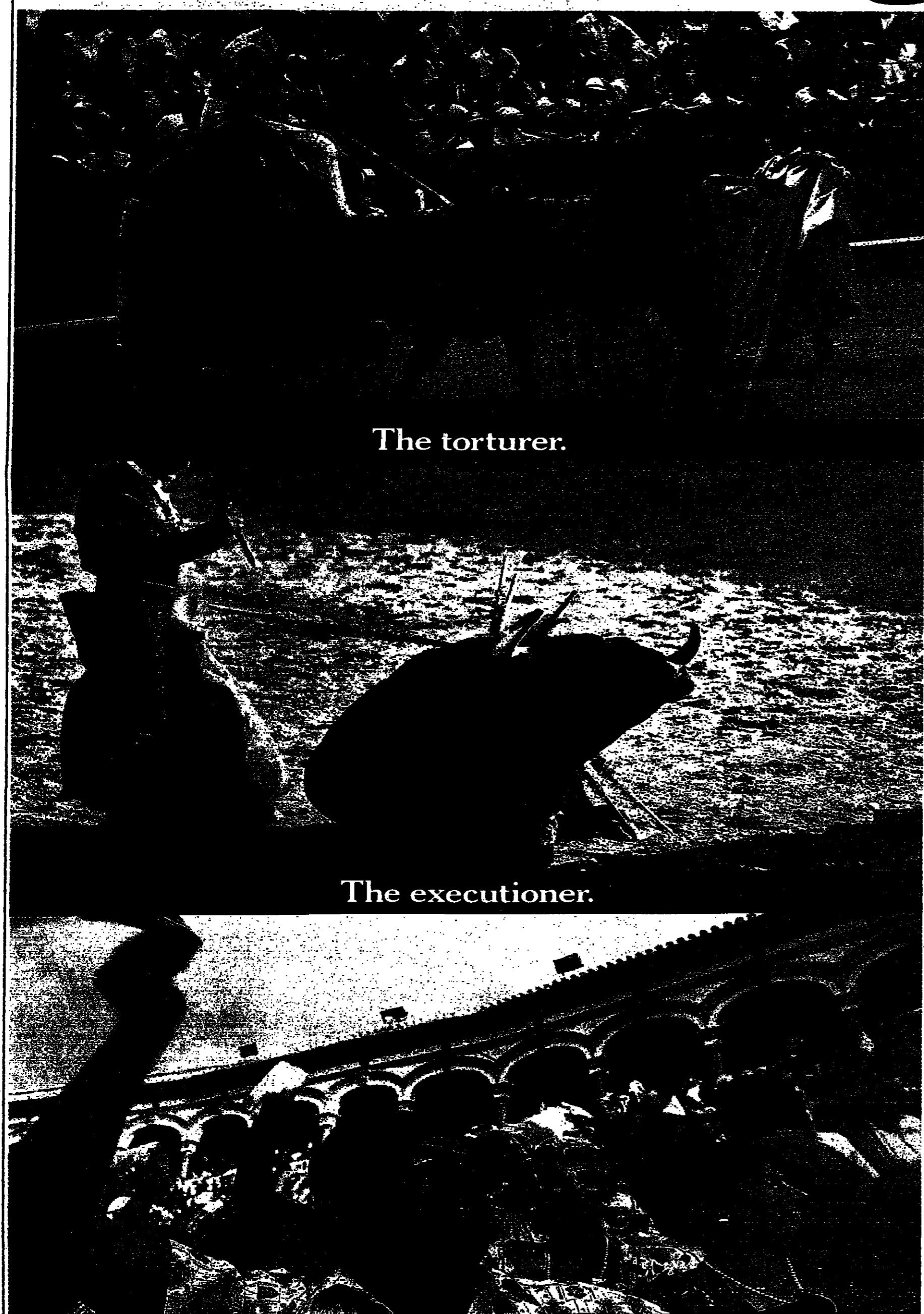
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# Who's the most sadistic at the bullfight?



The torturer.

The executioner.

The spectator.

**The torturer** (otherwise known as the picador) stabs the bull in the neck with a steel-tipped lance.

This is done to weaken the bull's neck muscles.

**The executioner** (or matador) has a long, curved sword.

It's his job to plunge the sword down between the bull's shoulder blades and into its heart, to kill it.

Usually, the sword misses the heart and so fails to kill the bull.

The animal eventually collapses and the matador severs its spinal cord with a dagger.

This results in paralysis, followed by death due to asphyxiation.

The whole spectacle lasts for about 20 minutes and is performed solely for the gratification of the spectator.

**The one who pays to sit and watch.**

**The one, without whom, there'd be no picador and no matador.**

**Without whom, there'd be no bullfight.**



**If you're going to Spain, don't go to the bullfight.**

## NEWS: UK

# 'Dirty tricks' during election alleged

By Ivo Densley,  
Political Correspondent

THE government was thrown on to the defensive yesterday after allegations of "dirty tricks" during the general election forced the entire cabinet to deny their involvement to a inquiry by the Conservative Central Office, the party's head office.

The claim by Mr Kelvin MacKenzie, the editor of The Sun newspaper, that an unnamed "prominent cabinet minister" had offered him inaccurate information concerning Mr Paddy Ashdown, leader of the centrist Liberal Democrat party, prompted an immediate row at Westminster.

It came as Mr David Mellor, the embattled national heritage secretary, struggled to resume normal working at his department in spite of continued press investigations into

his relationship with 31-year-old actress, Miss Antonia de Sancha.

After a day long investigation, including emergency talks between Sir Norman Fowler, the Conservative party chairman, and the prime minister yesterday afternoon, Central Office released a statement last night refuting The Sun's charges.

It said that both Mr Chris Patten, the Hong Kong governor, then party chairman, and Lord Wakeham, who was also responsible for press liaison during the election, had "categorically" denied the claims had ever been made by any cabinet minister.

Mr Kenneth Baker, now retired from the cabinet, had associated himself with the statement and efforts were underway to contact previous ministers Mr Peter Brooke, Lord Waddington and Mr Tom King.

The denials are unlikely, however, to satisfy opposition parties who earlier yesterday demanded a full explanation from the government.

Admitting that a resignation would be inevitable if Mr MacKenzie's claim was substantiated, he added: "These are dangerous times."

Mr Mellor was battling yesterday to return to normality amid further press reports on his relationship with Miss de Sancha. For most of the day, his predicament was all but side-lined, however, by the storm of indignation over The Sun's claims.

In his editorial, Mr MacKenzie alleged that in the second week of the election campaign he received a telephone call from a cabinet minister offering the names and addresses of three women allegedly linked to the Liberal Democrat leader.

It went on: "It was no coincidence that the smear on Mr

Ashdown was planted at a time when the Tories' election campaign was at a low ebb." Subsequent checks revealed the allegations to be untrue, the editorial said.

One Labour party official seized on the allegation as providing proof of many years of "collusion" between the Conservative party and the Fleet Street tabloids intended to denigrate and abuse their political opponents.

However, Lord Tebbit, a former Conservative chairman, said that it was more likely that a minister had merely discussed rumours with The Sun's editor.

Arguing that it was time for a "truce" between the government and the newspaper industry, he said he could not conceive of a way to draw up water-tight regulations to enforce privacy rights.

## Pressure on home loan rates remains say lenders

By David Barchard, Emma Tucker and Ivo Densley

BUILDING societies, the UK's home loan institutions, warned the government yesterday that they were still under pressure to put up their interest rates

despite the Treasury's decision on Monday to cut interest paid on the National Savings First Option Bond.

The warning coincided with figures showing that they had a net outflow of £314m from their savings deposits in June, the worst monthly figure in nearly six years.

Fears of a further rise in mortgage interest rates subsided during the day as Cheltenham & Gloucester, the sixth largest society, announced that it was more likely to remain flat than to rise.

Yesterday saw little relief for sterling. The pound remained weak against the D-Mark. After falling early, it rose in late trading to close unchanged on the day at DM2.8425. As the threat of mortgage rate rises receded, shares ended mostly firmer in London. The FTSE 100 index of leading shares closed up 11.9 to 2,415.6.

Against this background of growing worries about the economy and pressures on public finances, Mr John Major, the prime minister, will ensure that the programme for bringing 150,000 acres of derelict land back into use was more focused and more effective, said Mr Michael Howard, environment secretary.

He is preparing legislation on the new agency, expected to start in about a year's time. Its annual budget will be about £250m, but ministers emphasise they expect it to trigger up to five times that amount in private sector investment.

The rents-to-mortgages scheme, an election promise, is aimed at local authority tenants in England and Wales who cannot afford to exercise their full right to buy.

Strains in the housing market, Page 10

## Britain in brief



## Ulster police chief calls for special units

Sir Hugh Annesley, chief constable of the Royal Ulster Constabulary, last night called for the setting up of two new national police units to fight terrorism and major crime.

He said there was an urgent need for units with a remit outside the jurisdiction of local chief constables and police authorities.

The national anti-terrorist unit he proposed would provide a single police and intelligence focal point for liaison with the RUC, police in the Irish Republic and forces and intelligence services in Europe and North America. Such a unit would incorporate the security service, Metropolitan Police special branch and anti-terrorist unit and also include the work of military and customs personnel. He said a single national crime squad was also required.

trains a day each way between London and the north from next summer.

The company aims to take advantage of the privatisation of British Rail by setting up a network of inter-city services using trains leased from BR. It hopes to lease four InterCity 125 diesel trains from BR, refurbish them to airline standard and put them into service on London-Scotland routes.

## Review urged of dam decision

Shareholders in the proposed £1bn electricity generating dam between Liverpool and the Wirral in north-west England are to press the government to change its decision not to back the plan for the barrage harnessing the Mersey's tides.

They said the government had misunderstood the project's finances and that it would ultimately be no cost to public funds. If it went ahead, the barrage would raise about 30 per cent of its construction costs based on electricity revenues of 3p a unit. Shareholders want the remaining £700m as another group of loans underwritten by the non-fossil-fuel levy - added to electricity bills to develop renewable energy.

## Yorkshire pits threatened

The future of two Yorkshire coal mines employing a total of about 1,800 men is uncertain, British Coal said.

Kellington, once known as "the big K", needs big cuts in manpower if it is to survive and Sharston, a smaller pit also in the Selby group of mines in North Yorkshire, was in a "very serious" situation.

## Gas field given go-ahead

The government has given the go-ahead for development of the Hyde gas field in the North Sea 40 miles east of Humberside. The field, being developed by BP, the Norwegian state-owned oil company Statoil, and main contractors UIE Scotland and Kvaerner H&G, has proven reserves of 143bn cubic feet, and is due to start producing in October next year.



## Neglect leaves historic buildings at risk

In spite of £500,000 in grants, Brighton West Pier on the south coast (above) still needs £6m to repair damage from storms in 1987.

It is just one of many listed historic buildings and ancient monuments in England that are at risk because of lack of reliable information and slack financial monitoring, the National Audit Office says in a report published today.

The watchdog on government spending criticises the Environment Department, which spends £120m in grants, English Heritage, and other agencies for a backlog in repairs and conservation. It accepts there has been progress in the presentation of some of the UK's leading tourist attractions.

## NEWS: WORLD TRADE

## Tax rise on foreign companies 'would hurt US'

CONGRESSIONAL proposals to increase taxes on US subsidiaries of foreign companies would hurt the American economy and undermine US tax treaties, according to testimony yesterday before the House Ways and Means Committee, writes Nancy Dunne.

Mr Evan Galbraith, chairman of the Board of LVMH Moet Hennessy Louis Vuitton and former US ambassador to France, vigorously attacked a bill he said would discourage investment and cost US jobs.

"To impose capital gains tax on direct investment, impute taxable income where none exists, tax insurance coverage, circumvent our treaty obligations and discourage American penetration of overseas markets is intellectually and economically indefensible," he said. "This bill is simply another manifestation of protectionism."

This along with "massive foreign subsidies" helped the US industry to a \$2.2bn loss last year. While foreign governments have been aiding their industries to restructure, US steel has had to do it alone. In just 10 years it has slashed employment by 58 per cent - 225,000 jobs.

The last decade has brought other changes which make questionable any assumption that the trade complaints will bring the industry the beneficial results they have in the past.

The difference is attributed to high start-up costs decade and a sharp depreciation of the dollar which raised the costs of doing business in the US.

In 1988, the latest year figures are available, US subsidiaries paid \$5.8bn (£3bn) in federal income tax, up 58.6 per cent from 1983.

Non-US companies, already upset about hostile Congressional sentiment to foreign business, are alarmed about proposals by Governor Bill Clinton, the Democratic presidential candidate, to raise taxes on them.

## US steel's dumping complaints sound familiar

But their outcome may not be a successful appeal for protection as in the past, writes Nancy Dunne

FOREIGN steel manufacturers could be excused a sense of déjà vu with the filing in the US last month of a formidable array of trade cases alleging that they have been dumping subsidised steel products in the US market.

The same tactic was used or threatened in 1977, 1982, 1984 and 1989, and in the end foreign competitors agreed to provide protection for US steel producers through "voluntary" quotas.

This time around 12 steel producers - including the six largest in the country - have filed 84 cases against companies in 21 countries. But because many mills have withdrawn from other production, the complaints target only flat-rolled carbon steel, which accounts for more than 80 per cent of all steel shipments (sales) in the US.

The tenor of the complaints is familiar. Worldwide overcapacity and a softening steel market has made it attractive for producers to "routinely and systematically" dump in the US market "far below fair market value and often below the cost of production".

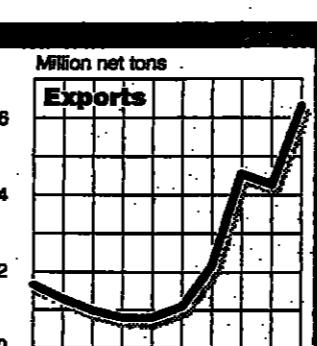
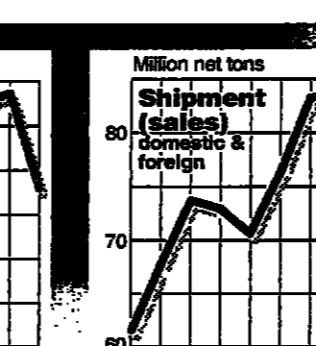
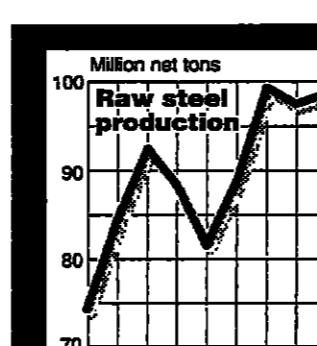
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Although the US economy is weak, it is in better shape than in 1982. Interest rates are low, inflation is under control. After 7½ years of "voluntary quotas", the industry - aided by the weak dollar - has become an exporter.

Lawyers representing foreign clients are much more confident that this year they will not be drowned in the tidal wave of complaints. They say it will be difficult to prove that the US industry has been injured by imports when American exports have risen steadily since the mid-1980s.

Meanwhile, according to Eurol, the EC steel industry organisation, US imports have dropped from 26m tonnes in 1984 to an annual 17m tonnes. During the last three years, the EC exported no more than 70 per cent of its quota share. The "heart" of the American "problem", Eurol claims, is low prices, driven by domestic competition and indirect subsidies, such as tax breaks.

Mr Pierre F. de Ravel d'Esclapon, who represents France's Usinor-Sacilor, says the US International Trade Commission (ITC), the body which determines injury, has become "much more professional, more lawyerly and judicial". By often overriding the ITC, the district courts and the Court of International Trade have forced the commission to pay close attention to the evidence that is in the record.

Meanwhile, the commerce department - which determines the existence of subsidies or dumping - has also been disciplined by the courts. In 1982, it was "a bate in the woods" playing politics, said Mr de Ravel. Its proceedings are more court-like and its rulings more consistent and less "arbitrary and capricious".

Although it costs the US industry between \$500,000 to \$1m to bring a trade complaint, the investment has in the past always paid off in higher prices and, ultimately, protection. This time, however, it is taking more of a gamble.

It has faced an outpouring of indignation from its closest trading partners - many of which, such as Japan and Korea, provided much of the \$28bn for the US industry's new investment over the past several years.

## UK trade minister starts visit to HK and China

MR Richard Needham, Britain's trade minister, arrives in Hong Kong today for an eight-day visit to Hong Kong and China intended to pave the way for a UK industry mission in November, writes David Dowdell.

Mr Needham has flagged the mission as "the most important trade mission this country has ever seen to China."

In Hong Kong, Mr Needham will discuss export opportunities and the territory's role as a springboard for business in China and across the Pacific Rim, a region "which offers the British economy and British companies the biggest opportunity for growth of any area in the world," he said yesterday.

While in China, Mr Needham's discussions on bilateral trade will dovetail with the forthcoming talks with the Overseas Development Administration on a new line of concessional aid and the availability of export credit cover to China. Britain's second line of credit to China - which was worth £300m - has now been used up.

"I am anxious that China fully understands that the British government, commerce and industry are taking a long-term view of building business across China in a whole range of sectors," he said, conceding at the same time that Britain had failed to exploit Hong Kong effectively both as a market in its own right and as a springboard for business in China.

The visit will be the first to China by a British trade minister since the Tiananmen Square massacre in June 1989. In its survey covering 32 Swedish companies, the export council said payments due from companies in the former

## EC, Brazil agree more talks on milk duties

By Frances Williams  
in Geneva

Self, in 10s

7

Damian Fraser meets the man charged with modernising Mexico's telephone service

# Quest for good connections

**C**arlos Slim, the Mexican businessman who controls Telmex, the country's recently-privatised telephone monopoly, has one of the most demanding jobs in Mexican business: to turn the woefully inefficient Telefonico de Mexico (Telmex) into a modern, internationally competitive telephone company by August 1996.

On this date, Telmex's lucrative monopoly on long-distance and international calls runs out. Between now and then, Telmex has to meet - under pain of penalties - a series of government-mandated "quality of service" targets.

Jacques Rogozinski, who was in charge of privatising Telmex, sums up the challenge facing Slim and his two foreign partners, Southwestern Bell and France Telecom. "The owners of Telmex have a gun at their head. By 1996, there has to be a world-class telephone service at international prices." Or, he implies, there will be trouble.

Slim, the son of well-off Lebanese parents, has become probably the country's richest businessman: thanks to a series of shrewd acquisitions of under-priced Mexican companies in the mid-1980s. He describes his business philosophy as "low costs and low overheads", to which others add tough, and sometimes ruthless, negotiating.

Slim's most significant, and controversial, managerial impact has

been in his negotiations with suppliers, that he says reflects the business's - as opposed to the public official's - concern to reduce costs and optimise investment. Last year, Telmex cut heavily inventories of cables and other equipment that in many cases were equivalent to a year's supply.

This year Telmex, at the behest of Southwestern Bell, brought in a third supplier, A.T. & T., and forced Ericsson and Alcatel, the two existing suppliers, to cut their prices for installing central offices and lines - saving about \$25m a year.

In the 18 months since privatisation, this strategy has done wonders for Telmex's investors. Costs have risen much less than analysts predicted, and the controlling group's original 30.4 per cent stake is now worth about \$6bn, compared with \$1.75bn in December 1990.

However, some argue that Slim has been too keen to cut costs for the customer's good. A former Telmex director says stocks of some key parts ran out at the end of 1990 causing disruption.

Slim is also criticised for centralising labour, management and purchasing decisions in Mexico City. Telmex, when in government hands, had decided to divide itself into regional and fairly autonomous profit centres. The decision to re-centralise may have cut financial and operating costs but, says the former director, it has reduced the

ability of the company to respond to local telephone needs.

Such criticisms are strenuously rejected by Slim, and Juan Perez Simon, Telmex's general director, but there is little argument that service has yet to improve. In 1992, the consumer protection agency received 13,277 complaints about Telmex - ranging from over-billing to shortcomings in its service. In 1991, complaints increased to 63,996, and in the first quarter this year there were another 21,822. Telmex receives about 40 per cent of all consumer complaints in Mexico.

**The owners of Telmex have a gun at their head. By 1996, there has to be a world-class telephone service at international prices," says Jacques Rogozinski. Or, he implies, there will be trouble**

The management says, almost in unison, that the company did not deteriorate overnight and it is not going to improve overnight either. Technologically, Telmex matches the position of most US telephone companies in the 1970s - using mostly unreliable analogue technology that requires, for example, 12,000 operators to fill in by hand 8m long-distance billing tickets every month. There is still a backlog of about 1m lines, and the waiting list is more than a year.

13,500 kilometres of fibre optic cables which will connect just about all long-distance calls; and replacing old digital exchanges with automatic digital ones, so that by 1993, 60 per cent of local exchanges will be digital, from 29 per cent in 1991.

By 1996, every city in Mexico will have digital telephones and just about all long-distance calls will be relayed through fibre-optic cables. "Mexico," says Perez Simon "will have by 1996 as good an or even

better telephone service than most parts of the US."

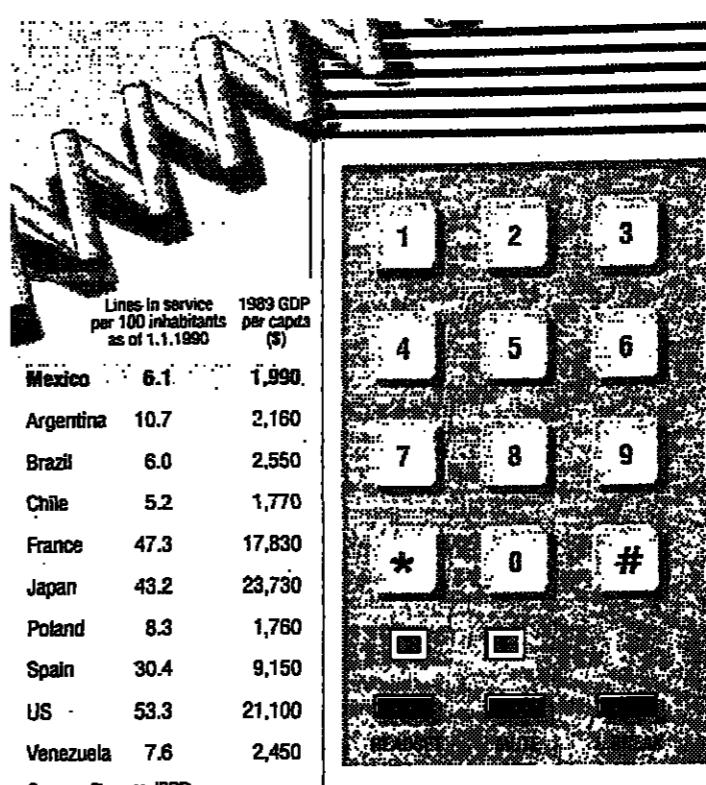
Slim evidently does not believe that this would have been possible under the old management of Telmex. Since taking over the company, he has fired 13 of the top 17 directors and brought in some of his colleagues from Grupo Carso - the sprawling tobacco-to-telephones conglomerate that he runs from a four-man office in Mexico City. He has also brought in hundreds of managers from Southwestern Bell and France Telecom.

Slim suggests tactfully that the previous managers - all public sector employees - "did not have a vocation for business". John Attbury, head of Southeastern Bell's Mexican operations, puts it differently. "The whole management style is different," he says.

The result, according to Attbury and Slim, is a host of improvements that have cost little money, and two of which exemplify the company's commitment to better service.

● Before privatisation, it was difficult to report telephone faults to Telmex since there was no operator to answer the phone. So the new management negotiated with unions to double the number of operators working in this area. Now customers can at least report broken phones, even if they are not fixed any sooner.

● Starting in Puebla, Telmex is



aiming to install phones within 30 days. By the end of this year, says Attbury, 40 per cent of phones will be installed in under 30 days.

The change in Telmex is apparent to Mexico's two main suppliers, Alcatel and Ericsson. "Telmex is much more customer-service orientated than before," says Rodrigo Calderon of Alcatel. "All they now have to put in place is the hardware to meet customer needs." Jorge Arredondo of Ericsson agrees. He cites, for example, a "drastic change

in the way they plan telephone switches. Before, if we had to install 600,000 lines we had to go to 800,000 places; now we have to go to half that many."

Both these suppliers have lost most from Slim's tough, bare-bones approach to running Telmex, with their profits dropping sharply last year. What is still unclear is whether the ultimate beneficiaries will be, as of now, the owners of Telmex stock, or Telmex's long-suffering customers.

have done far better to have abandoned the Portuguese market.

● Price elasticity varies between countries more than many companies realise. To ignore this in the quest for a uniform European price is to throw away profit. Also, it may be better to tolerate a certain amount of parallel imports.

● Determination of a company's European price corridor is not only complex, but also painful in organisational terms. Pricing decisions must be taken centrally, even though this flies in the face of most companies' existing decentralisation of pricing - and of profit responsibility.

"Because of these incompatibilities, European pricing is an area of continuous conflict in many multinational companies."

\* *The European Pricing Time Bomb*, EMI, June 1992, Mission Books Services, Oxford, England. Fax 0865-791927.

# Armageddon view of European pricing

Christopher Lorenz takes issue with a scaremongering study of company profitability

centrally-calculated "European price corridor" within which prices in each of its national markets must be set.

There is, however, a much less nightmarish view of the situation. It has been gaining ground among manufacturers since their panic a few years ago over the approach of the European "single market". In a phrase, it is that reports of the death of national price differentiation have been greatly exaggerated.

This school of thought argues that the fear of standard European pricing fails to take account of several important factors that:

● Cross-border retailers are still few and far between, and that

national retailers show little interest in harmonising purchase prices; the degree of parallel importing is still very limited;

● The number of products in different European countries which are similar, let alone identical, is also limited;

● Identical products tend to be positioned very differently in different countries;

● Distribution and retail patterns, and therefore pricing pressures, vary widely from market to market;

● There is even a trend for different retailers within the same country to demand varied packaging on identical products.

This view holds that the alarmist prophecies of European pricing consultants are little more than scare-mongering tactics.

Yet Simon and Kucher have some valuable advice to those companies facing pressures to harmonise their selling prices across Europe.

They tell, for example, of the "horrific" situation confronted last year by a leading Germanic manufacturer of consumer products, which sells through large retailers, some of which have operations in several countries. Simon and Kucher call the company Logo GmbH to preserve its identity.

Logo was told by its largest

retailing customer to supply products in each country at one European price - the lowest in Europe. This happened to be in Portugal. Logo had no choice but to comply, and this slashed its prices by an average of 20 per cent. The consequences for its profits were "disastrous" - it incurred the first loss in its history.

Rather than starting hastily to align prices on a low common European level, companies should do everything they can quickly to raise levels in low-price countries even if this hits market share, argue Simon and Kucher.

They propose a range of complex but objective techniques for assessing the optimum price; such decisions are often taken too subjectively, they complain. The techniques - including something called "conjoint measurement" - also help analyse all the competitive and other trade-offs which must be made to determine the ideal level and breadth of a "European price corridor".

The academics have several particular points of advice:

● Attack the problem dispassionately. Since most companies' turnover comes mainly from large countries, nothing is more foolish than to undermine their price levels

to undermine their price levels through low prices in small countries. For instance, Logo would

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## BUSINESS AND THE ENVIRONMENT

**A**s the dust settles on last month's Earth Summit in Rio, environmentalists are shifting their focus from global to regional issues in a series of post-Rio gatherings designed to assess the implications of the summit for specific parts of the globe.

The first big meeting of its kind came earlier this month, with a two-day conference of business and political leaders to discuss ways of improving environmental protection in the Mediterranean without sacrificing industrial development and growth.

Organised by the Aspen Institute in Italy, the meeting, appropriately held on a cruise liner sailing between Genoa and Corsica, brought together environmental luminaries such as Carlo Ripa di Meana, the European Community's Commissioner for the Environment until earlier this month, and Giorgio Ruffolo, the former Italian environment minister, whose job Ripa di Meana has just taken.

Among the senior businessmen present were Gabriele Cagliari, chairman of Italy's state-owned Eni energy and chemicals group, while the wharf liaison was chaired by Gianni Di Michele, Italy's former foreign minister.

The Mediterranean is a test case for many wider environmental issues, notably oil and marine pollution. Aspens rules mean all discussion is off the record, and delegates cannot be quoted.

However, as one senior Egyptian

Politicians and businessmen are working together to clean up the Mediterranean, reports Haig Simonian

# A case of sink or swim

continues to serve as one of the world's biggest liquid dustbins.

Some 120 coastal cities discharge their sewage into the sea, around 85 per cent of it untreated. It is estimated that 24 per cent of Mediterranean beaches are unsuitable for swimming because of the sewage risk alone. Meanwhile, within the cocktail of industrial waste finding its way into the sea are around 120,000 tonnes of mineral oils, 60,000 tonnes of detergents, 3,800 tonnes of lead, 3,400 tonnes of chromium and 100 tonnes of mercury.

Intensive agriculture in countries bordering the Mediterranean means that huge quantities of farm chemicals also drain into the sea. And estimates of other chemical discharges include 300,000 tonnes of phosphorous, 320,000 tonnes of nitrogenous compounds a year and 120,000 tonnes of phenols.

Delegates saw little sign of the chemicals. But sailing from Genoa, Italy's leading oil port, they had first-hand evidence of one of the biggest pollution hazards afflicting the Mediterranean. Around 35 per cent of the world's petroleum products transported by sea pass through its waters, contributing to the roughly 500,000 tonnes of crude oil pollution a year, according to one estimate.

Not surprisingly, discussions were long on the problems and short on solutions. However, the conference brought a range of regional environmental issues into focus.

More so than the potential conflict between the need for urgent industrial development in less-developed Mediterranean states and the environmental risks. Faster economic growth is a priority for poorer states in the region, which are also facing huge population increases as many north African delegates underlined.

Algeria's population will have grown fivefold between 1950 and 2025 if current predictions prove correct. By contrast, it would take France 2,000 years to raise its population as much, based on the current rate of change. And whereas in 1950, two thirds of the total popula-



Mediterranean economic and social indicators

	1980	1985	1990	1991	1992	1993
Algeria	2,000	3,100	5,000	5,500	6,000	6,500
Egypt	900	1,100	2,400	4,700	5,000	5,500
France	5,000	5,200	5,500	7,400	7,700	7,700
Germany	5,000	5,100	5,400	6,800	7,700	7,700
Italy	10,200	12,300	13,800	18,200	19,000	19,000
Iraq	16,200	24	62	65	77	77
Morocco	1,000	1,100	2,800	4,800	5,200	5,700
Spain	7,000	7,200	7,500	7,800	7,800	7,800
Syria	1,000	2,100	3,800	5,600	6,600	7,300
Turkey	1,000	1,100	2,400	6,100	6,200	6,500
Source: UN World Bank						
Average Annual Average Growth						

Source: UN World Bank

tion of the Mediterranean basin – some 350 people – lived in countries on the sea's northern fringe, by 2025 the same proportion will be to the south, while the overall population will have risen to 540m.

Meanwhile, income differences are likely to become more acute. As matters stand, per capita annual income in the region ranges from only \$600 in Egypt to \$15,400 in France, according to World Bank figures.

But while environmental concerns have grown in rich, industrialised countries like France, Italy and Spain, which border the Mediterranean and use its waters to service a variety of seaboard and

water-dependent industries, many of the less-developed countries in the region, particularly in north Africa, aim to create just a fraction of that coastal industrial infrastructure.

The demand for electricity alone is set to rocket in states on the Mediterranean's southern and eastern flanks. From a present annual generating capacity of around 110bn kWh, capacity is expected to rise to 500-1,100m kWh by 2010, according to one expert. In the absence of new technologies, the increase will have immense effects on water use for cooling and evaporation.

Hence the main focus of the meeting was on the potential role of

the Mediterranean's natural resources and the environmental protection of those resources.

But all agreed that better co-ordination between such institutions was an essential for governments and big business in the region to tackle the linked priorities of environmental protection and sustainable development.

Only by improved co-operation between existing environmental bodies and organisations like the European Commission could action be taken to "map" the environmental problems of the region prior to closer assessment. And only by improved "networking" between big companies could industry contribute to regional needs by "benchmarking" to learn from the example of companies already practising best environmental protection.

European business in helping the Mediterranean's poorer nations continue their industrialisation process, which is essential to provide the resources for their growing populations, without destroying their own environments and the common heritage formed by the Mediterranean itself. With the sea recognising no political boundaries, pollution from one Mediterranean country can quickly end up elsewhere at the whim of the wind and tides.

Surprisingly, demands for more resources, either from individual governments or from the EC, the most important political entity in the region, were conspicuous by their absence. Numerous environmental measures for the Mediterranean are already in place, both at EC level and unilaterally on the part of certain member states. "Money which comes from the developed countries can only be supplemental," noted one speaker.

Likewise, few present called for halting industrial development in poorer parts of the region. Even committed environmentalists accepted that the economic needs spurred by explosive population growth meant greater industrialisation was inevitable, and indeed desirable, if political systems were not eventually to collapse under the demographic strain.

Instead, the emphasis was on "sustainable development" for the region, and closer monitoring of environmental risks and new industrial projects which could worsen the damage.

In an on-the-record press conference after the meeting, De Michele stressed the conference's call for the prompt application in the Mediterranean of Agenda 21 – the environmental programme approved in Rio – to make the region a guinea pig for similar action elsewhere.

His demand for a new Mediterranean Investment Bank drew less approval from delegates, many of whom stressed the adequacy of existing bodies for development aid and environmental monitoring.

But all agreed that better co-ordination between such institutions was an essential for governments and big business in the region to tackle the linked priorities of environmental protection and sustainable development.

Only by improved co-operation between existing environmental bodies and organisations like the European Commission could action be taken to "map" the environmental problems of the region prior to closer assessment. And only by improved "networking" between big companies could industry contribute to regional needs by "benchmarking" to learn from the example of companies already practising best environmental protection.

solutions to emerge in each of the member states.

Jane Bickerstaffe, technical director of Incop, the Industry Council for Packaging and the Environment in the UK, says: "We welcome anything that is a step towards greater certainty."

But some still have reservations. The Alliance for Beverage Cartons and the Environment, which represents many international companies involved in producing multi-layered cartons, says it still has "serious concerns" about the unattainable targets that have been set, which run the risk of creating mountains of waste.

But there is a surprising degree of flexibility even on this score. The EC accepts that its targets are "aspirational". A clause in the directive suggests they may be modified if research shows that other processes of recovering waste prove to have greater environmental advantages.

Jacques Fonteyne, managing director of the European Recovery and Recycling Association (Eira) which represents 31 companies directly or indirectly involved in the packaging industry, says: "Every body seems to forget that there are still at least two more years before the directive will be implemented."

Although there are many battles still to be fought before the proposals are enshrined in national laws, there appears to be a growing consensus across Europe about the priorities that the directive enshrines and the solutions it prefers.

Last weekend, Klaus Töpfer, Germany's environment minister, spoke about the creation of a "circular economy" where the components of every manufactured product are re-used at the end of their useful lives.

As environmental campaigners are fond of saying: "We have to stop thinking in terms of straight lines and start thinking in circles."

The EC directive on the avoidance of packaging waste may be wobbly around the edges but at least the outline of such a circle is beginning to take shape.

## FT LAW REPORTS

## Recoveries are not on trust

**NAPIER v KERSHAW**  
Court of Appeal  
(Lord Justice Dillon,  
Lord Justice Slaughter  
and Lord Justice Nolan)  
July 9 1992

**STOP LOSS** Insurers with a right of subrogation against an assured must normally claim at common law in debt or for monies had and received, and have no equitable remedy directly against recoveries held by the assured by his agent. And where the loss is insured above a certain minimum and below a certain limit, excess to be borne by the assured, recoveries should be applied first in recovering any loss above the limit, then the layer insured, and finally excess below that layer.

The Court of Appeal so held when dismissing part and allowing part of an appeal by the defendant stop loss insurers from Mr Justice Saville's decision as to the order of appropriation out of settlement monies recovered by solicitors, Richards Butler, as agents for the plaintiff, Lloyd's Names, Lord Napier and others.

**LORD JUSTICE DILLON** said that 987 Lloyd's Names who belonged to the Outhwaite Syndicate had formed an association to claim against RHM Outhwaite Underwriting Agencies Limited and members' agents at Lloyd's to recover losses attributable to allegedly negligent underwriting.

Under a settlement in March 1982, £16m was paid by the Outhwaite defendants to Richards Butler on behalf of the names.

Of that total, £80m was attributable to past paid and notified cash calls in respect of losses of the Outhwaite Syndicate. The balance was irreducible to the appeal.

The defendant stop loss insurers were joined as representatives of other Lloyd's Syndicates which wrote stop loss insurance policies for 1982 for individual names.

Those names who had not effected stop loss policies with the insurers had had their shares of the settlement monies released to them.

On the appeal the first issue was whether the stop loss insurers could recover whatever they were entitled to recover directly from the monies in the hands of Richards Butler, on the ground that they were held on constructive trust for the insurers to the extent of the amount they were entitled to recover from each name.

Richards Butler received the settlement monies as agents for the names in the ordinary course of their practice as solicitors.

In *Lee v Sonkey LR 15 Eq 2042* Sir Bacon V-C said "A mere agent of trustees is answerable only in respect of his principal... in respect of his master's coming into his hands."

Accordingly, the stop loss insurers did not claim that Richards Butler were constructive trustees.

Their claim was that the names were constructive trustees of the recovery monies, and that the amounts due to the insurers were traceable in equity in the monies held by Richards Butler.

It was common ground that in appropriate circumstances a remedy in equity by way of constructive or resulting trust or a remedy at common law, might arise out of different aspects of the same transaction. Equity and common law were not mutually exclusive.

However, the doctrine of subrogation was a common law doctrine long before the fusion of law and equity. Also the intricacies and doctrines connected with trusts ought not to be introduced into commercial transactions, and an agent in a commercial case ought not to be turned into a trustee at that relation (see *New Zealand and Australia Land 7 QBD 378*, 32).

Even so, in appropriate circumstances a constructive trust might be held to have arisen out of a common law relationship.

The case was argued on hypothetical figures. An excess of £25,000 and a limit of £100,000 were assumed, giving a layer of insurance of £100,000. The underwriting loss was £160,000.

The top £35,000 (the difference between £160,000 and £125,000) might be uninsured,

or might be covered by another layer of stop loss insurance with a different insurer.

No doubt in an appropriate case even in an insurance context, recoveries which an insurer was entitled to claim by subrogation could have been held on constructive trust for the insurers to the extent of the amount they were entitled to recover from each name.

But it was not automatic that whenever the assured recovered monies in circumstances giving underwriters a right to recover, the recoveries would be held on a constructive trust for the underwriters insofar as they were traceable in equity among the assured's assets.

Such a very broad approach would be inconsistent with the essentially common law origins of subrogation in insurance law.

In the present case there was nothing in the circumstances to turn the stop loss insurers' subrogation claim against the names from a common law claim in debt or for monies had and received, into a claim under a trust.

Mr Justice Saville rightly held that a constructive trust was not made out. The appeal was dismissed.

The second question arose out of the provision in each stop loss policy for the insured to bear an excess. The insurers only insured losses above a certain minimum and up to a certain maximum.

The names' argument that recoveries should be applied from the top down leaving the excess to be recovered, was preferable.

Accordingly, the appeal was allowed on the excess question.

Their Lordships gave concurring judgments.

*For the insurers:* David Donaldson QC and Michael Sainsbury (Clyde & Co)

*For the names:* Anthony Boswood QC and Stephen Morar (Richards Butler)

*In Depositors Protection Fund v Datta, Financial Times July 16 1992, Lord Irvine of Lairg QC was leading counsel for Mrs Datta.*

Rachel Davies

Solicitor

## Moves in insurance

**Alistair Gregory-Smith** has been appointed mid of Towry Law Financial Planning and a director of TOWRY LAW. **Mark de Saram**, senior underwriter – treaty underwriting, is to become president (designate) of NRG VICTORY CANADA.

**MANAGEMENT** in September and will take over the Canadian operations when Mike Hughes retires next year. **Mark Warburton** has been appointed chairman of Heath Collins Holden (Scotland), a division of C E BREATH, in place of Bill Reid who has retired.

The Names' contentions were inconsistent with the fact that there was to be an excess which was to be borne by them. The application of recovery monies as contended for by the Names would have the effect of turning the stop loss insurers into insurers of the first £100,000 of the underwriting loss without any excess.

The insurers' argument that recoveries should be applied from the top down leaving the excess to be recovered, was preferable.

Accordingly, the appeal was allowed on the excess question.

Their Lordships gave concurring judgments.

*For the insurers:* David Donaldson QC and Michael Sainsbury (Clyde & Co)

*For the names:* Anthony Boswood QC and Stephen Morar (Richards Butler)

*In Depositors Protection Fund v Datta, Financial Times July 16 1992, Lord Irvine of Lairg QC was leading counsel for Mrs Datta.*

Rachel Davies

Solicitor

## Dunn's direct route

**Alexander Dunn** is to head a new direct motor insurance operation being launched in the US by the

Television/Patricia Morison

## Trip a heavy Finn tango

**M**Y colleague Christopher Dunkley is away on holiday, so I have been drafted in again to take his place on the historic green sofa. Invariably, people in the gallery world which is my usual beat react with mous of sympathetic disgust when they hear I am switching to pictures that move. In public at least, the super-refined Courtland graduate still feels it necessary to react as if television was a dirty word.

And besides, hasn't everyone heard ad infinitum that British TV is going down the drain? But after a week of squabbling, my impression is that there is an extraordinary amount on the box which rates not just as passable, but as good, even memorably good.

Admittedly, the circumstances of a TV critic are special. There, stacked up on the carpet, is the pick of seven days' viewing. The dormouse factor becomes no obstacle to sampling, for example, Tuesday's *Donahue*, an after-midnight discussion which involved a 33-year-old virgin, with a doctor's certificate to prove it, who is looking for a man.

The awesome responsibility of taking on Mr Dunkley's job necessarily means one's tastes become far more catholic. I marvel at what a prodigiously well-stocked mind he must have. All of us construct ring-fences to keep out subjects we believe do not interest us, when in reality it is just a way of keeping some kind of grasp on the things that do. Cut even a modest hole in the fence, and it is amazing the things which clamber inside.

Take Finland, a country which I admit ordinarily slips off my mental map — although it edged back on a few years back, after I learned that they have a weekly news broadcast in Latin. But Finland will truly never seem quite the same again after the excellent and

howlingly funny *Tango in a Minor Key* (Saturday, BBC 2), part of the long-running *Rhythms of the World*.

Tango is big in Finland, and has been ever since 1913. Since 1940, it seems, tango has become a national obsession, spiced a little with rock for the new generation, but still playing a crucial role in Finnish popular culture — not least, in putting shy Finnish men in touch with Finnish women.

Aki Kaurismaki, Finland's top film-maker, sat hunched beside a birch-tree and a lake, fag in hand. The tango, he assured the interviewer, actually originated in Finland; Argentina only copied it. He uses it in every film he makes — and given Mr Kaurismaki's philosophy of life, they sound like Bergman crossed with Busby Berkeley. He says:

"When you walk on this earth you have to be serious all the time. I hate people who laugh. It goes in my ears. That's why I never laugh."

Tango does not make Finns laugh, or even smile. But on the endless summer nights it would seem from the painted backdrops, singers are, if possibly, even more lymphatically sad than their audiences. Reijo Tappale used to be a poor wood-chopper, but for decades he has been the king of Tango. His recipe for success is "not just to stand there thinking of breakfast" and to take the lyrics very seriously indeed.

But Tappale does just stand there and belt it out. Gyrating would be seen as unserious. Besides, there is the great example set by the Tango singer of all time, Olavi Virta, who died in 1966. His gift, as an enthusiast explained, was to express the very soul of his native land. Plus: "he had enormous personal difficulties, also typical of Finland".

It seems that Virta's records still sell in huge quantities. How huge we were not told; if I have a criticism of this glorious programme, it was the absence of figures to back up



They do it differently in Helsinki. Indeed they claim to have invented the dance. Here two Argentinians assay their art

about following the birds and escaping across the endless water to a blessed isle.

An island with palm trees, as it would seem from the painted backdrops. Singers are, if possibly, even more lymphatically sad than their audiences. Reijo Tappale used to be a poor wood-chopper, but for decades he has been the king of Tango.

His recipe for success is "not just to stand there thinking of breakfast" and to take the lyrics very seriously indeed.

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It seems that Virta's records still sell in huge quantities. How huge we were not told; if I have a criticism of this glorious programme, it was the absence of figures to back up

the claim for tango's dominant position in Finnish cultural life. Do the people who lap up the Latin broadcast, also tune Radio Suomi to the Tango sta-

tion?

**T**here was something surprisingly downbeat about Robert Hughes's *Barcelona*, the Omnibus special (Thursday, BBC 1). This was billed as a personal exploration of the city by Mr Hughes, renowned Australian cultural historian and art critic for Time magazine. He fell in love with Barcelona in 1968. But the tenor of the film suggested that either the love-affair has cooled and Mr Hughes would rather be somewhere else, or he has a streak of the Finnish tempera-

ment. Then he left town, pausing to tear into the shoddy design and dirty windows at the new airport. Hard to see what

happened when police (headed by Maurice Pappon, now under investigation for wartime complicity in the deportation of Jews) brutally attacked Algerian demonstrators.

The police fired on the dem-

onstration, made 11,000 arrests, and then continued over days to torture and kill the prisoners. Bodies were found floating down the Seine. It is widely thought that there were 50 deaths, although the official figure remains at only two. However, with the growth of support for Le Pen, the massacre is now beginning to be marked as a day worthy of commemoration.

*The Last Days of Ado More*

This week, was quite as interesting. The extra fillip came from interviews with Red Brigades' terrorists who were involved in Moro's kidnap and eventual murder. The execu-

tion spoke from his caged interview room, but the mas-

termind of operations who wanted to talk, was forbidden to take part by the prison authorities.

Then he left town, pausing to

## Buxton Festival

**A**RRIVAL in Buxton for this year's festival brought one unpleasant surprise. The elegant neo-classical Crescent near the Opera House, for some years in a dilapidated state, is now boarded up, its future apparently uncertain. A petition has even been started to try to save the building — one of the region's outstanding architectural landmarks.

There seems to be a tradition in these parts that anything worth preservation has to wait until the 11th hour before action is taken. The festival itself has been on the brink of financial collapse more often than one cares to remember, so it is heartening to report this year that its finances are in a relatively healthy position, thanks to a substantial grant from the Foundation for Sport and the Arts.

One of Buxton's permanent assets is the classic Matcham theatre, which was lovingly restored in the late 1970s. It is a friendly and intimate venue, which is just the right place for the foraging into little-known operatic territory that is the festival's aim. This year, the two operas were by Handel and Rossini — ideal fare for this theatre, if not both as rare as they might have been.

The greater novelty (and the better performed of the two) was Handel's *Agrippina*. This is one of those early Handel Italian operas which is spiced with a surprisingly sharp wit. The familiar figures of Roman history are there, but their story is twisted into satire with some topical references. It is a slippery style to master and Adrián Slack's production had a grace on its wry sense of humour, sometimes not.

It was at its best when the sharpest individual characterisations were parading on the stage. Susan Roberts was a particularly masterful *Agrippina*, who exhibited the inner concentration, the way of uttering her wickedest lines through clenched teeth, that makes this monster of a woman come to life. Fiona Jones was a convincingly adolescent *Nerone*, Sally Harrison the luscious blonde *bimbette* of *Poppaea*. There were two very

reasonable counter-tenors in Timothy Wilson as Ottone and Simon Chilow as Narciso.

The standard of singing was not, however, flawless, with several of the cast coming unstuck on the coloratura and parting company with the orchestra. The players were from the Manchester Camerata, directed with fine musicianship, though not always enough dramatic momentum, by Roger Vignoles. Perhaps the most consistent pleasure came from the designs of Dermot Hayes, whose mini-Colosseum in flames was an amusing contribution from one participant who clearly had his tongue firmly in his cheek.

The other production also looked good on a small budget, even if the designer, Ruari Murchison, seemed set upon painting the whole stage red, white and green in the Italian colours. Rossini's *L'italiana in Algeri* flies the national flag pretty blatantly and the main aim of Jamie Hayes's production was not to let us forget it.

As the patriotic Isabella, Jean Rigby was in every sense the standard-bearer of the evening. The warm resonance of her voice and the quality of her singing, though neither very Italianate in style, carried all before her. The other singers admittedly offered little resistance. Justin Lavender sounded out-of-sorts as *Lindoro*. Mark Richardson sang decently, but never grew into the grotesque and comical *Mustapha*; Richard Sturt's *Taddeo* worked the comedy hard enough for the whole cast.

Still, there have been worse tributes to Rossini this bicentenary year and, indeed, less appealing productions of this opera in the past. The conductor, giving the performance much of the nimbleness of spirit it wanted elsewhere, was Jane Glover. She takes over as Artistic Director at Buxton in 1993, initially for a one-year period, and in her the festival will be looking for new vigour and ambition.

**Richard Fairman**

The festival continues until 2 August (Box Office 0298) 72190

## Montreal Jazz Festival

**I**T would be difficult to imagine a more successful festival on any level than this year's Montreal International Jazz festival. Held earlier this month, it not only attracted street crowds estimated at 1.3m, but it also showed how a musical form that originated with black performers in the southern US has gone on to influence a variety of styles.

The festival was a tribute to the diversity of jazz, ranging from the blues and boogie riffs of John Lee Hooker, the soaring tenor sax of Sonny Rollins and the guitar wizardry of Al Di Meola, to the Sinatra-like vocals and arrangements of John Pizzarelli and the piano of Oliver Jones and Paul Bley. It also stretched musical boundaries, to include hard rock (the Jeff Healey band) and world beat (King Sunny Ade).

There were indoor performances at the Place des Arts, the concert hall where Charles Dutoit and the Montreal Symphony Orchestra traditionally hold court, while several streets in the centre were closed to accommodate massive crowds at free evening concerts.

Festival founders André Menard and Alain Simard deserve much of the credit for laying on such a musical outpouring in Montreal, a city which had a rich jazz and blues history in the 40s and 50s.

The performances themselves testified to the organisers' ability to

attract some of the top artists from across the jazz spectrum. Montreal jazz audiences are noted for their sophistication, so the musicians enjoy the venue as a place where they can reach the true aficionado.

Heading the festival was the much-heralded appearance of John Lee Hooker, marking a stop on what the black boogie master has described as "my last tour".

At the age of 74, Hooker's guitar work has slowed to a brief series of nasty riffs, but his voice has not deserted him. Stepping on stage in dark sunglasses and a "thirties-style" hat, Hooker sang and played a number of classic tunes. Most remarkable was a version of "Crawling Kingsnake" that revived memories of the ageing bluesman's powerful legacy. "There's not a lot of me left," said Hooker, acknowledging that most of the great performers of his era — John Coltrane and Thelonious Monk, for example — have been dead for many years.

Hooker's set was preceded by a lively session from Charles Brown, a marvellous piano player who has laboured largely in obscurity over the years. Although he is only four years younger than Hooker, Brown's piano playing was impressively

animated and his singing just as outstanding. Brown and his four-piece band tore through a series of blues, jazz and boogie selections that left the audience, almost all of whom had come to hear Hooker, begging for more.

Not as inspired however was the concert given by Branford Marsalis (brother of the much-deified Wynton), which had none of the energy and rapport with the crowd that the much older Brown and Hooker were able to generate. Without question, Marsalis is a virtuous saxophonist, yet his Montreal session lacked the electricity his reputation might have suggested. This jazzman was simply too cool.

**O**ne of the great discoveries of the festival was John Pizzarelli, who played nightly at the Club Soda, a 300-seat venue whose intimate surroundings perfectly suited the ebullient lounge-lizard charisma of Pizzarelli. The 32-year-old American performed with the effortless grace of a Sinatra and moved through classic tunes such as "My Baby Just Cares for Me", "My Blue Heaven", and "The More I See You", with such poise that one felt thrown back to an earlier era

of big bands, bobby-soxers, and the crooners of yesterday.

Pizzarelli's shows were sold out continuously through the festival, and local reviewers were wildly enthusiastic about his musical grace and abundant charm. His father was Bucky Pizzarelli, a noted guitarist who played with Benny Goodman and whose living-room guests often included Joe Pass, Zoot Sims, and Les Paul. "I grew up with 40s music in the house, so it just became a part of me," said the younger Pizzarelli.

Other highlights of the festival included the magnificent improvisational sets of Montreal-born pianist Paul Bley, George Benson's smooth guitar set, and a hellish session from Sonny Rollins, generally acknowledged as the finest tenor sax player of his generation.

Rollins' eerie intensity enthralled the sold-out hall, many of whose spectators had waited to hear Rollins again three years after his last performance at the festival. It takes a musician of Rollins' rare genius to show that music can reach new levels of mood and meaning when played with such hypnotic touch. Every festival needs an artist of this dimension, and the Montreal event, as on every other count, did not disappoint.

**Harold von Kursk**

*Playland* is a confrontation

## South African Theatre

### Playland

**A**THOL Fugard's latest work commands the talking cure for political violence. Topically it gives edge to Fugard's moral earnestness, and the earnestness gives the piece momentum.

*Playland* is a strong, static dramatic image rather than a drama. It's an image of the South African hell — a vessel overloaded with corpses. The image of hell realised on stage by Fugard and his talented designer, Susan Hilferty, is a travelling funfair on a hot New Year's Eve in the small Karoo desert town of Cradock.

The stage is dominated by the curving, glaringly lit skeletons of big wheels and roller-coasters; the barking loudspeaker's injunctions to have a good time; acrid smoke from a superfluous brazier; and the inanities of Sixties rock'n'roll. It is a setting of infernal banality in flaming oranges and faded Noddyland primary colours.

Between two characters, one white and one black, Martinus Zoeloe, a Xhosa nightwatchman, is played by John Kani, who has worked with Fugard since the 1960s. A stocky, forceful actor, Sean Taylor, plays the shell-shocked veteran of the Namibian war, Gideon le Roux.

The play begins with Martinus threatening offstage crooks with the fire of hell and their derisive laughter. One of the debates between the two characters is about the hereafter, with Le Roux denying all but the here and now and Zoeloe all but the hereafter. Both positions, it emerges, have less to do with faith than the need to evade guilt for past acts of violence.

Martinus killed a white seducer of his wife, Le Roux participated in border massacres: both are haunted by the memories and both their lives are paralysed by guilt and anger. Each presses the other to open up: much of the play's action is the process of negotiation.

tion, back-off and attack which eventually leads to the recognition that, in being haunted by ghosts, they have become citizens of limbo, and thence to forgiveness.

The play has the dramatic deficiencies of allegory — particularly a disregard for improbability. And its operating assumption is peculiarly Fugardian — that stage characters will necessarily participate in joint therapy because they are bound in a blood knot of violence, anger and guilt.

Yet, the play is resonant because the two performances give a degree of realism to the allegory, with Kani's performance an ornate assembly of sour-mouthed silences, hell-fire sermonising and sardonic laughter, and Taylor's based on violent shifts of hyperactivity and tearfulness.

**Robert Greig**

*Playland* is at the Market Theatre, Johannesburg

## European Cable and Satellite Business TV

(all times CET)

**MONDAY TO FRIDAY**

**CNN** 2000-2030, 2300-2330 *World Business Today* — a joint FT/CNN production with Granit Perry and Colin Chapman

**Super Channel** 0830-0900 (Mon) *FT East Europe Report* — weekly in-depth analysis from FTTV

2130-2200 (Tues) *Media Europe* — what's new in European media business

2130-2200 (Wed) *FT Business Weekly* — global business report with James Bellini

0830-0900 (Thurs) *FT Eastern Europe Report*

0830-0900 (Fri) *FT Business Weekly*

**SATURDAY**

**CNN** 0900-0930 *World Business This Week* — a joint FT/CNN production

1900-1930 *World Business This Week*

**Super Channel** 1930-2000 *FT Eastern Europe Report*

**SUNDAY**

**CNN** 1030-1100, 1800-1830 *World Business This Week*

**Super Channel** 1830-2000 *FT Business Weekly*

**Sky News** 1330-1400, 2030-2100 *FT Business Weekly*

## ■ PARIS

## FINANCIAL TIMES

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Wednesday July 22 1992

## A German role in world peace

THE COLD war has ended, but the German navy is being asked to dip its toe in the warm — perhaps hot — waters of the Adriatic. The German parliament is being recalled from recess today to debate last week's decision by the centre-right coalition to send a destroyer and three reconnaissance aircraft to join allied warships monitoring the UN trade embargo of Serbia and Montenegro. The opposition Social Democrats have claimed that the move may infringe Germany's Basic Law. Some SPD leaders threaten to call in the constitutional court to try to block the action — a move which could help by resolving juridical uncertainties on the issue.

Beyond the Bonn bickering lie central questions about united Germany's role in world affairs. Although putting up a solid contribution to Nato defence during 40 years of division, Germany has been firmly inscribed on the list of international non-combatants. Now that it has regained sovereignty, the country is struggling to find a consensus on the conditions for using the Bundeswehr for peace operations outside the Nato area. Today's debate marks a significant step towards establishing that consensus. By declaring a readiness to put its defence resources at the service of the international community, whether in the context of the United Nations, Nato or the Western European Union, Europe's strongest economic power has a duty to live up to its new responsibilities.

During last year's war with Iraq, when Germany was heavily criticised for initial hesitancy in supporting an UN-led coalition, Chancellor Helmut Kohl said it was unacceptable for Germany permanently to absent itself from international efforts to secure

peace. It is now time for Mr Kohl firmly to register that commitment, even though it may add to his political difficulties at home. Greater clarity on out-of-area Bundeswehr deployment would also iron out inconsistencies in Germany's post-unification foreign policies, which — above all over recognising Croatia last year — have sometimes been driven more by moral crusading than practical considerations.

There is a need for Germany to frame its military role in the spirit of partnership. Ultimately, however, it will be up to the Germans to decide what sort of military power they want to be. If the international community still does not want a German policeman on permanent patrol in the world's trouble spots, then it may be a consolidation that the German public, too, does not like the idea.

Two-thirds of the German population, according to opinion polls, back the use of German troops as UN peacekeepers. But there are deep misgivings, expressed above all by the Social Democrats, about Mr Kohl's desire to change the 1946 constitution to permit further-reaching Bundeswehr participation, in actions backed, for instance, by the WEU. Since he needs a two-thirds Bundestag majority for a constitutional change, Mr Kohl must convince the SPD that his way is best.

Commenting on the *impasse* over the outside use of the Bundeswehr, Mr Klaus Kinkel, Germany's new foreign minister, has recently termed his country an "impotent dwarf". An international framework is now available for the dwarf to put on a little muscle. Germany should be encouraged to take advantage of the opportunity. And the rest of the world should welcome it.

## Transport in Docklands

RARELY HAS A UK government agonised so long and hard about an apparently simple question. But where to relocate 2,000 Department of the Environment civil servants will ultimately be decided by Downing Street, after scrutiny by a special sub-committee containing five Cabinet ministers.

Two years ago, in its enthusiasm for private sector funding of infrastructure projects, the government persuaded Olympia & York, creators of the biggest development in London's Docklands, Canary Wharf, to contribute £400m to the £1.7bn cost of extending the Jubilee line into east London. Since the value of Canary Wharf would rise if it were linked to central London by underground, it seemed fair that the project's owners should help pay for the line. In fact, the £400m was to be staggered over many decades. If the payments were made in one lump, they would be worth only £150m-£170m.

In the event, Canary Wharf's capacity to pay even its modest contribution has been undermined by its financial difficulties. It is now in the control of administrators, who are under no legal obligation to make the contribution. Yet the Treasury has insisted there will be no Jubilee line if the sums are not paid in full.

The administrators acknowledge that Canary Wharf is more likely to re-emerge as a going concern if the line is built. But they feel they have only one source of funds for a first tranche of the payment: the government itself.

Two months ago, the government disclosed that it had chosen Docklands as the new home for officials of the Department of the Environment and that it had a short-list of three possible sites, including Canary Wharf. There-

upon the administrators offered either to sell a building to the government and afterwards remit the proceeds for the Jubilee line or lease the building, refinance it and again remit the proceeds.

In this way, what should have been a straightforward evaluation of the value for money offered by the three buildings has become embroiled in far bigger issues. A further complication is the government's fear that it will be accused of bailing out a friend, if it moves to Canary Wharf.

What must the government do?

First, whether or not to relocate civil servants must be kept separate from decisions about transport investment in London as a whole. Relocation of the civil servants seems to make sense, however, because of the low rent.

Second, whether or not a developer makes a modest contribution should not determine the line's fate. The government must, instead, do what has never been properly done: assess whether the benefits of the Jubilee line outweigh the costs.

Third, any evaluation must take account of the additional transportation that is on the way. By this time next year, the completion of a £1.65bn road-building programme will enable traffic to pour into the area. In addition, the Docklands Light Railway will have been converted into a mass transit system at a cost of £200m.

The government should make its decisions in the light of the future interests, first, of taxpayers at large and, second, of people who live or work in London, whose concerns also include the sensible long-term planning of the capital. All else — not least the prestige of those who promoted Docklands and the money sunk into it — should be disregarded.

## Urban agencies

A ONE-STOP funding agency for urban regeneration is urgently needed. Its most important role would be to provide a single port of call for developers and local authorities who now deal with many different government bodies, departments and agencies. It must control the urban regeneration budget of almost £900m a year which is currently dispersed through a plethora of government initiatives.

The plans announced yesterday for a new Urban Regeneration Agency fall far short of what is needed. The URA will take over only £130m of the government's spending — leaving huge patronage under ministerial control. Rather than replacing existing agencies in the inner cities, it will add another. By modelling itself on the urban development corporations, it risks perpetuating the top-down approach, rather than encouraging local partnerships between the public and private

**B**ritain's building societies emitted a collective sigh of relief when the government unexpectedly cut the rate of interest on its newest National Savings product, the First Option Bond, on Monday. A general increase in mortgage rates which looked all too likely after Cheltenham & Gloucester raised its mortgage rate from 10.99 per cent last week, has, on the face of it, been averted.

Yet the rejoicing may be premature. In spite of this temporary accommodation, the broader logic of the government's present fiscal and monetary policies is pushing in an unhelpful direction for borrowers; and the structure of the housing market is subject to unprecedented strain.

First, consider fiscal policy. As the chart implies, National Savings have been taking a rapidly growing share of the personal sector's nest egg, largely at the expense of the building societies. This reflects the Treasury's efforts to broaden its funding options in response to the dramatic deterioration in the public finances over the past three years. From a public sector debt repayment equivalent to 3 per cent of gross domestic product in 1988-89, the government has shifted to a borrowing requirement that is widely predicted to run at more than 5 per cent of GDP in the current year. On present policy UBS Phillips & Drew predicts a public sector borrowing requirement of 8.9 per cent of GDP by 1996, reflecting the impact of recession on government spending and tax revenues.

No matter that policy will have to adjust to pre-empt this untenable set of figures. In the absence of a remotely respectable economic recovery, and even allowing for a tough round of public spending cuts in the autumn, it is clear that the building societies and the Treasury will be on a collision course in the markets for the foreseeable future unless the government is prepared to raise taxes, which seems unlikely for the moment.

A confrontation could always be avoided as long as the government refrained from raising short-term funds aggressively in the retail savings market. Building society deposits are still just about competitive against short-dated gilt-edged stock. But since National Savings have been promoted more aggressively, savers have been presented with an opportunity to increase their return by forsaking building society deposits for government IOUs.

One of the longstanding certainties of the building society world was that retail deposits were stable. Yet the experience with First Option confirms that they become a great deal less stable if the government is offering an alternative alternative. Just as US retail savers have exploited a positive yield curve, in which bonds and equities offer a much higher income than short-term bank deposits, by removing their money from the banking system, British savers are demonstrating their return by forsaking building society deposits for government IOUs.

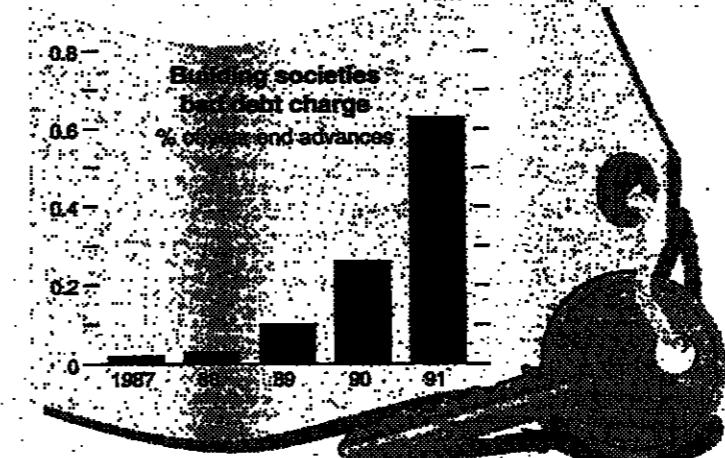
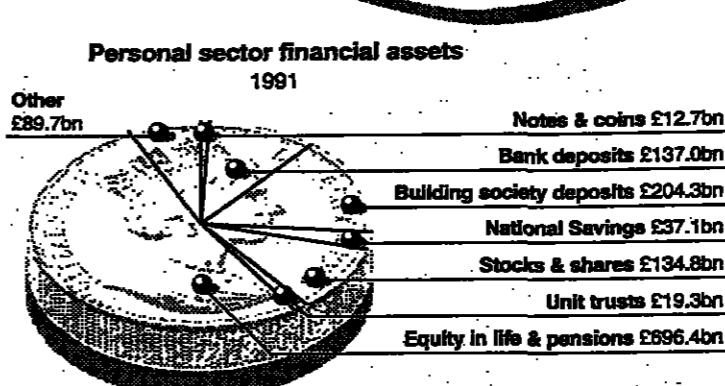
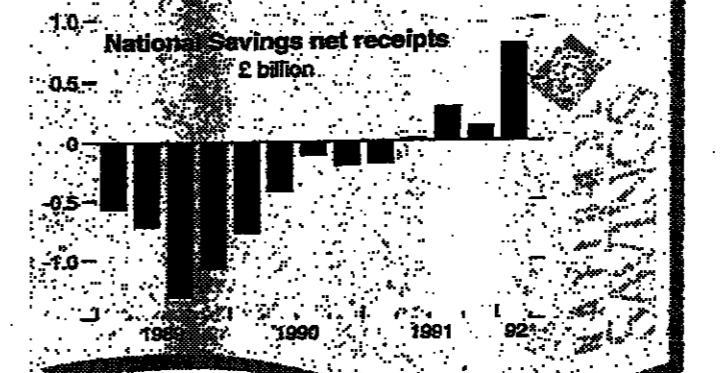
The stability of retail deposits increasingly hinges on price, which is another way of saying that they are not that stable; and in today's circumstances the building societies are obliged to dance to the Treasury's interest rate tune. The move to reduce the interest rate on First Option from 10.34 to 9.67 per cent on Monday will help curb the outflow from the societies' coffers for now.

The widespread view is nonetheless that building societies are well

Strains in the housing market and the government's need for funds are afflicting UK building societies, says John Plender

## Uncertainty in a stable world

### Building societies: the pressures build up



Source: CSD, UBS Phillips & Drew

if this gives rise to a more fundamental question. Do current mortgage rates adequately discount the risk in a housing market that has become much more volatile than in the past? A 10% per cent mortgage rate is around one and a half percentage points higher than the risk-free redemption yield on a medium-dated gilt-edged stock that matures in seven years — the life of the average mortgage.

That looks a very slender margin in a business heavily biased towards a single market where prices in some parts of the country have fallen by 25 to 30 per cent. It looks doubly slender, bearing in mind that it takes a fall of no more than 5.6 per cent in the balance sheet value of the top 20 building societies' commercial assets to wipe out their reserves, known as "tier one" capital.

The widespread view is nonetheless that building societies are well

capitalised on a risk-weighted basis, still profitable, and well capable of meeting the ratios demanded by the regulators. An analysis of the building societies' sensitivity to bad debts by Mr John Wriglesworth, of UBS Phillips & Drew, suggests that even on a worst-case assumption of a 20 per cent fall in house prices and a 200 per cent increase in bad debt provisions for 1992, the top 20 societies would have no difficulty complying with their capital adequacy requirements. But could the risk-weighting in the capital adequacy regime, which puts a weight of 0.5 on residential mortgages, compared with 0.1 for short gilts and 1.0 for other types of lending,

reflect an outdated view of the housing market and of building society profitability?

Arguably not, given that much of the credit risk in housing finance has leaked into the insurance sector via mortgage indemnity policies. Yet here lies the next big hurdle for the housing market and the societies. Over the past four years had debt provisions of all the building societies, including Abbey National, which has converted to banking status, have risen from £25m to £12bn. Because insurance companies were meeting around three-quarters of the societies' losses in the first three of those years, the societies enjoyed substantial protection.

Yet Mr Simon Adamson of the bank rating agency, IBCA, has estimated that the building societies' share of the losses jumped to 44 per cent in 1991. In other words they were selling repossessed houses at well below the level of their insurance cover. The further prices fall — and they are down by more than 5 per cent so far this year — the more exposed the societies become. But the insurance companies have no reason to cheer, since indemnity claims in 1991 were running at nearly four times the level of insurance premiums.

Not surprisingly, the insurance companies have concluded that providing cover for the top slice of a mortgage, typically 75 to 100 per cent of the purchase price, is a mug's game — especially if the insurance companies leave it to the building societies to assess the credit and sell the repossessed homes. They are now demanding tougher, and more or less uniform, terms from the building societies.

Instead of leaving the insurers with the top slice of the property value, the new deal involves the two parties taking a fixed share of the loss. The insurers are also asking for a range of exclusions to cover, *inter alia*, fraud and more worryingly for the societies, negligence. And they are demanding access to building society records before meeting their claims. Since most mortgage indemnity policies are renewed at the end of August, this time bomb carries a short fuse.

**F**or the building societies, the insurance companies' proposal would materially increase the risks that they bear. Already one small society, Lambeth, has said that it will be reducing the percentage of value that it is prepared to lend to home buyers. The impact on an already groggy housing market others follow suit is potentially powerful, given that first-time buyers could be forced to save more over a lengthier period for a larger deposit on a home.

Coming just after the government's temporary stamp duty exemption runs out, this will create despair in the estate agency fraternity. It will also worry the government, because of the implied change in savings behaviour. The sluggishness of consumer spending, and the related failure of the economic recovery to materialise, owes much to the inexorable rise in the household savings ratio. The last thing the government needs now is an outbreak of prudence on the part of first-time buyers.

The Building Societies Association is doing its best to head off the threat, by hiring consulting actuaries Bacon & Woodrow to examine alternatives to the insurance companies' proposition. According to Mr Adrian Coles of the association, the options they have been asked to examine include self-insurance and captive insurance. But whatever Bacon & Woodrow suggests, it is hard to escape the conclusion that credit risk has increased and that lending terms to first-time buyers will in the end have to reflect that fact.

The all too obvious way out of this fiscal and financial box is the inflationary route that Mr John Major, the prime minister, so firmly ruled out in his anti-devaluation speech on Monday. Yet the simultaneous move to relieve pressure on the building societies' deposit base carried an echo of the old inflationary days. Once again, borrowers were being favoured at the expense of savers. It looked suspiciously like a straw in the wind.

### PERSONAL VIEW

## Snare of the Hunter

By Trevor Taylor



Mr Volker Rühe, German defence minister, has gained massive press attention by opposing the European Fighter Aircraft (EFA) on the grounds that it is too expensive and complex for Germany's future needs. Germany has refused to commit funds for the production stage and Mr Rühe has called for a lighter and cheaper aircraft to be developed. He has seemingly calculated that his personal popularity and ambitions to be chancellor will be boosted. However, he has also shown signs either of understanding little of the complexities, realities and inflexibilities of defence procurement, or of having a hidden agenda involving a political preference for a French or US aircraft.

Significantly, some considerations indicate that his initiative could backfire and that EFA could seriously damage his career. The worst thing for Mr Rühe would be for the three other partners (Britain, Italy and Spain) to press on with the project, complete development and go into production. Germany would be obliged to complete its share of development at a cost of at least a further £1bn. Although the German obligation is technically not legal, since it is based on a memorandum of understanding rather than a treaty, it is almost unthinkable that Germany could abandon its commitment unilaterally. German credibility in all fields would be damaged.

This is why Mr Rühe has not said firmly that Germany is withdrawing and he has argued for an alternative collaborative project to replace EFA. However, it is almost impossible to see how a new aircraft could be cheaper since £4bn or so has already been committed. While Mr Rühe may argue politically that the technology involved so the remaining partners could manufacture the aircraft themselves. The partners could decide to contract some production to German compa-

nies, if price gains could be won, but there would be no guarantees of work for Germany which would then have spent more than £2bn to subsidise someone else's aircraft while leaving its own combat aircraft industry, built up since the 1950s, in disarray. Could any politician survive such an abuse of his country's resources and interests?

By 1997, as Mr Rühe accepts, Germany will need to order a replacement for its F-4 Phantoms and, given the aircraft available from the US, France and Russia, EFA seems likely to offer the best value for money. Both the Luftwaffe and a German parliamentary committee have compared EFA with its potential rivals: the Luftwaffe has always found in EFA's favour and the parliamentary committee has not recommended an alternative.

Crucial elements in all this are the agreements in the 1980s establishing the EFA programme. They were meant to give the four governments the opportunity to stop the programme at any of a series of stages if they felt it was going out of control, particularly in financial terms. But they were also designed to discourage a country from damaging the project by withdrawing unilaterally in the middle of a stage, as Mr Rühe would like to do.

The author is head of the International Security Programme, Royal Institute of International Affairs.

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Edward Mortimer

## The real issue in Iraq

**Any new military action against Saddam Hussein must be part of a political strategy**

**FOREIGN AFFAIRS**  
Saddam is staying for ever," chanted thousands of Iraqi demonstrators who marched past the UN inspection team outside the agriculture ministry in Baghdad on Monday. The Ba'th party organisers who coined that slogan understood correctly what the real issue in Iraq is.

Not that the weapons programmes which the UN team is investigating are unimportant. The thought that Iraq is probably still producing and developing weapons of mass destruction is deeply worrying, and the Security Council is right to take a serious view of the regime's continued prevarication on that issue.

Moreover, its refusal to co-operate with the UN inspectors is a clear breach of the ceasefire terms enshrined in Security Council resolution 687, and therefore provides member states with legal justification for any action, including military action, that they may decide to take in response.

But the crisis over the UN inspection team is only part of a broader crisis in which the issue is the continuance of President Saddam Hussein's regime, and his refusal to admit the team to the agriculture ministry is only one of a number of recent defiant gestures towards the UN:

- He has rejected UN terms for limited sales of Iraqi oil to finance imports of food and medicine.
- He has failed to renew the memorandum of understanding with the UN under which international humanitarian agencies are working in Iraq.
- He has stepped up harassment of UN and other agency staff, using agents to throw grenades or place car bombs in the northern Kurdish areas which allied air cover has put outside his direct control.
- He has withdrawn his representatives from the UN commission which is tracing the Iraq-Kuwait frontier.
- He has continued military operations against Shia refugees in the marshes north of

**The objective must be the extension of the 'safe haven' to include the whole country**

There is plenty of evidence that sanctions are biting, and the fact that Mr Saddam's writ does not run in the north of the country, while some Shia resistance continues in the marshes, must tend to undermine his authority in the rest of it. But he probably also calculates that another serious international effort to deal with him is unlikely. There are many good reasons for not wanting Mr Saddam to get away with it, ranging from the welfare of the Iraqi people through the stability and security of the Middle East to the global interest in stopping the spread of weapons of mass destruction. But those who do not want him to get away with it, including the governments of Britain, France and the US, need a clearer strategy for dealing with him.

Their policy since the ceasefire on February 28 last year has been too reactive. After

falling to support the March insurrection in both north and south, at a moment when the regime was reeling from its defeat in the war and might easily have disintegrated, they intervened in extremis, and under strong pressure from public opinion, to secure a "safe haven" for the Kurds in the north, while the unfortunate Shias in the south, being largely out of sight of TV cameras, were left to their fate.

The Security Council did pass resolution 688, urging the regime to desist from repression throughout Iraq and to co-operate with UN humanitarian agencies, and instructing the secretary-general to monitor compliance and report back. But that resolution, unlike those concerned with the Gulf war and the ceasefire, has no coercive force unless or until it is backed up with further resolutions aimed at enforcing it.

To get a majority for such resolutions might be difficult, given the direct interference in Iraq's "internal affairs" that would be involved, but not necessarily impossible if the US exercised the leverage over other member states of which it has shown itself capable when it wants something badly enough. Anyway, in the Kurdish case the western powers did not trouble themselves with legal arguments: they simply acted.

More action is needed now. It would be tragic if it took the form of bombing raids, aimed presumably at targets believed to be connected with Iraq's weapons programme, but with no strategic aim other than to demonstrate western governments' displeasure and to make them "feel better". Instead, any military action should be part of a political strategy whose clear aim would be the deposition of Mr

Saddam and his replacement with a regime chosen by the Iraqi people.

The relative success of the "safe haven" in the north shows that air power can be used effectively to undermine the regime's authority by interfering with its use of military force for the purposes of repression. The danger of that tactic as used so far is that it has created a quasi-independent Kurdish state, contrary to the declared aim of all the governments concerned to respect Iraq's territorial integrity.

Luckily, the Kurdish leadership has realised the risks involved. Although free elections held in Kurdistan in May gave it an unquestionable authority and legitimacy, it did not use them to declare independence, but instead sent representatives to the Iraqi National Congress, held in Vienna last month, which endorsed the total equality of all citizens including the people of Iraqi Kurdistan, recognising their right to self-determination *short of secession* [my italics] and within a unitary Iraqi state.

The two main Kurdish leaders, Mr Masoud Barzani and Mr Jalal Talabani, are expected to form a pan-Iraqi delegation, with two Shia and two Sunni Arabs, to meet Mr James Baker in Washington next week. His willingness to receive them is an important signal that the US supports a democratic alternative for the whole of Iraq, and not only for Kurdistan. He should follow it up by promising to support a provisional Iraqi government, based initially in the north and to help it expand its authority southward by using air power to neutralise any armed forces that Mr Saddam tries to use against it.

The ultimate objective must be the extension of the "safe haven" until it includes the whole country. Meanwhile, it should be clearly recognised that the target of sanctions is not the Iraqi people but Mr Saddam's regime. The present absurdity of applying the sanctions to the "safe haven" which the allies themselves created should be ended at once.

## OBSERVER

### Nelson loses his touch

■ Who's to blame for the peculiar affair of the too successful National Savings Bond? It is rare indeed for the government to be pushed around by a building society, let alone a second division one.

Did the authorities just get the rate wrong or did they, more seriously, underestimate the sheer scale of protest? A post-mortem need not take too long. For a start, there is no point in blaming the poor old National Savings movement. It is doing everything the government wanted. Besides having more than doubled its contribution to Treasury coffers, it is behaving remarkably commercially, helped by the presence on its board of Mark St Giles and Roy Heape, two leading lights in the UK unit trust industry.

No one can sensibly argue that the people running National Savings had no feel for the likely impact of any rate move. They knew what they were doing, as the government should have. If the Treasury was unsure, it could have tapped the chancellor's old adviser, Alastair Ross Goobey, who sits on the board of the Cheltenham & Gloucester Building Society, which has been kicking up all the fuss.

Clearly, the government had access to plenty of advice but ignored it. If anyone is to carry the can, it is Tony Nelson, the ex-Slater Walker man, who is now Treasury economic secretary and the minister responsible for National Savings.

### Inside job

■ Having failed to tempt Paul Dacre to leave the Mail stable for the editor's chair at The Times, is Rupert Murdoch now going to give the helm of his



pre-election "power dinner" for Asian businessmen at Number 10.

Now he is giving the same sort of attention to TV Asia, a £7m project which brings together Faisal Sherjan, Pakistan's TV king, a wealthy politician close to Benazir Bhutto, and Ajitabh Bachchan (brother of Indian movie star Amitabh).

Like many lawyers, he finds no difficulty juggling a sometimes controversial client list, which includes Bachchan (for whom he acted in the *Boftor* arms controversy), Greek shipowners, and some of the more wealthy BCCI depositors. The Indian government is an ex-client; relations soured with New Delhi after a tiff over unpaid fees of £350,000. M'learned friends have been instructed.

And could there be a starring role for him on TV-Asia? Hosting a show on legal problems would seem a fitting choice.

### Asian law

■ You won't find the name of 44-year-old Suresh Zaiwalla in Who's Who or Debrett's People of Today, but when it comes to Britain's growing network of Asian millionaires, Zaiwalla is better connected than most.

His latest venture, putting together Europe's first Hindi-language satellite TV station, is a reminder of how easily he fits between the worlds of international big business, showbiz and politics. Zaiwalla, senior partner in his own London law firm, has been hovering around the fringes of the Conservative party for several years but first came to national attention when he organised a

cautious trading statement, but Green, an old friend of Gerald Ratner and Charles Saatchi, persevered and won the London weekday ITV franchise from Thames.

He is standing in the City

should rise further now that Reuters' chairman Sir Christopher Hogg now has his stamp of approval.

And could there be a starring role for him on TV-Asia?

Hosting a show on legal problems would seem a fitting choice.

### Seal of approval

■ Michael Green's arrival on the Renters' board is an important step in the City's rehabilitation of a whiz-kid who had been almost written off two years ago.

Unlike some of the shooting stars of the bull market in the late 1980s the 44-year-old chairman of Carlton Communications has shown real staying power.

Two years ago Carlton's shares collapsed after the market latched on to a

petrol stations are few, and filling up the family car can often involve several hours' queuing. Indeed, some towns near Moscow have been known to ban the sale of petrol to visitors from the capital in order to conserve their own scarce supplies of fuel.

Hence it comes as no surprise to learn that farmers in the Kursk region are turning to a more reliable and purer source of horsepower. The price of a "good workhorse" has been rising sharply. It is now between 15,000 and 20,000 roubles, or between \$110 and \$150. That may not sound a lot by western standards, but it is three or four months' salary for local people.

Many people are sadly puzzled that there is still no sign of economic recovery. It is right to be sad, but wrong to be puzzled. Why on earth should we expect recovery on present policies?

Has there ever been a serious and sustained recovery (ie: a return by the economy to its underlying growth path) with real short-term interest rates maintained at more than 6 per cent? It is hard to find precedents. In the halcyon decades of zero to 2 per cent inflation, a bank rate of 6.8 per cent was regarded as a crisis measure – not one to be maintained for years at a time.

There is one apparent precedent: the mid-1980s recovery from the last recession when real interest rates, although not as high as now, ranged from 3.5 per cent in the years 1982-84, rising further as expansion gathered pace in 1985 and 1986. Some may feel encouraged by this, arguing that then, as now, policy was driven by the need to crack down on inflation and inflationary expectations; and that as these duly fell, a strong and sustained recovery took place – the only problem being that it was too sustained.

The precedent, however, is misleading. The initial policy shock was administered by means of a tight fiscal policy, a high exchange rate and (initially) low real interest rates, imposed on an economy that was relatively *under-borrowed* (1980 registered the peak post-war personal savings rate of 16.5 per cent).

Recovery from the recession was driven by two forces not in prospect now: a sharp fall in the exchange rate (13 per cent between 1982 and 1984) and a massive expansion of credit throughout the period associated with financial deregulation. (Deregulation was seen as a supply-side measure at the time, but in fact an authority than Nigel Lawson has recently drawn attention to the substantial and significantly underestimated effects on demand.)

This time round, the authorities have for three years been working to curb the inflationary excesses of a seriously over-borrowed economy with high real interest rates, a loose fiscal policy and a fixed exchange rate. The excessive credit expansion of the 1980s is being unwound with a vengeance, but will continue, as the infernal machine of compound interest takes its toll, to

## PERSONAL VIEW

# Credibility gap in policy

By Sir Kit McMahon



Sir Kit: 'Way out likely to be messy and embarrassing'

exert a downward pressure on the economy for some time to come.

A man from Mars would find our official policy stance surprising. So indeed might a man from the United States, where, confronted by a similar hangover from a credit boom and although stuck with gigantic fiscal deficits, the authorities have acted in a classically appropriate way by dropping interest rates and letting the exchange rate fall. They are being rewarded by some recovery, although the slowness and apparent fragility of this testify to the dragging power of debt deflation, even when it is tackled appropriately.

Why then is the British economy only being put through this particularly painful wringer? The first answer is, as it was in the early 1980s, to squeeze inflation out of the system. If, because inflationary expectations are so stubbornly embedded in the UK, it is necessary to produce a blow to confidence and a loss of official credibility that would be quite unacceptable. Our situation is so serious

that there is unlikely to be any way out of it that is not messy, embarrassing and risky, and does not involve eating a lot of official words. But, having entered the ERM, after 11 years' delay, at the wrong time and in the wrong manner, must we really regard the indefinite maintenance of the parity then chosen as the ultimate touchstone of political and economic credibility?

For one thing, we shall not be able to hold the present exchange rate for ever. By the end of this year we shall have notched up a cumulative deficit of £70bn since 1987 (and a net deficit of £50bn since North Sea oil first arrived). If and when the economy recovers the deficit will expand beyond its rate of £10bn a year. Of course, no one can say how long this deterioration in our balance sheet, with its cumulative effect on our invisible earnings, can go on. Maybe for years. But this tree will not grow to the sky.

Commitments to an exchange rate are meant to be difficult to abandon: that is their purpose as a policy tool. But they are not meant to be impossible to abandon until there is a single currency. The way towards a single currency lies through a serious and sustained integration of the economies concerned, not through gestures which can be widely seen to have inappropriate economic consequences. (If by historical accident we had not yet joined the ERM, who can doubt that our interest rates would be lower?)

The recently ended series of optimistic forecasts from the chancellor, each falsified in turn, indicates that the government itself did not expect or will the effects on the economy that we are suffering.

For the moment, however, we cannot expect a serious shift towards tight fiscal policy, lower interest rates and a lower exchange rate. It is more than 20 years since the UK has operated in a fixed exchange rate regime, and many people have forgotten, or never knew, the paralysis which is apt to produce in British policymaking. Serious action is unthinkable until it happens. In the meantime, activity will perhaps inch up as inflation inches down and that may be thought to be enough, at least during the British presidency of the European Community. But one day, something really will have to be done.

*The author is the former chairman of Midland Bank and former deputy governor of the Bank of England.*

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL  
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Cash flow pressures on N Sea operators

### Shrinking savings 'cake' behind weak consumer spending

From Dr Harold Hughes.

Sir, The claim that building societies are losing deposits to National Savings is only part of the truth. "Building society" life loans are not the only part of the story. Between 1987 and 1991, the sum of inflows into building societies and National Savings together, the total in the first half of this year was £3.2bn, compared to £3.5bn in the same period last year. Therefore, the problem is not that National Savings are taking a bigger share of the savings "cake", but that the cake has shrunk. This is not due to people choosing instead to repay debt. Building society figures show that mortgage repayments in the first five months of this year were actually lower than last year.

Instead, the problem is that total individual savings (the acquisitions of financial assets or repayments of debt) are extremely low. This does

not show in personal savings data because these include the dividend income of life assurance and pension funds and employers' contributions to such funds; such incomes are, in effect, "forced savings".

This low level of individuals' savings implies that the weakness of consumer spending is not due mainly to people being "scared to spend", but simply to the fact that real incomes (excluding pension funds' dividend incomes) have been falling as employment has fallen. It follows that lower interest rates are not the only means of stimulating spending. Any policy which boosts real income – such as increased public spending – will also do so.

Chris Dillow,  
UK economist,  
Nomura Research Institute Europe,  
Nomura House, London EC1A 4NP.

### No not a maybe to leaving ERM

From Prof David Currie.

Sir, For the record, my answer to the question "Would leaving the ERM help Britain?" is an emphatic no, not a maybe as you report (July 18).

To leave would be to throw away the prize of inflation to be won from the pain of the last two years. Equally, a devaluation within the ERM would be a serious error, though there may be circumstances in the future (with inflation and government borrowing under control and an independent Bank of England) where a devaluation within the ERM would be less damaging.

The government has no alternative but to stick to its current policies: these offer the prospect, for the first time for a generation, of low and stable inflation. The alternatives would throw away this prize.

David Currie,  
Centre for Economic  
Forecasting,  
London Business School,  
Sussex Place,  
Regent's Park,  
London NW1 4SA

### Turkish Cypriots suffered

From Berlin Lewis.

Sir, In your leader, "They must be stopped" (July 16), you talk of the failure of the international community to do anything to "prevent the ethnic cleansing" carried out by Turkey in Cyprus.

May I point out that the large numbers of people forcibly driven from their homes and killed" were the Turkish Cypriots in the first instance, not the Greeks.

This "ethnic cleansing" was done while Turkey waited patiently for 14 years for the international community to do something about it, as "violence and ethnic cleansing" were not acceptable to Turkey either, only in this case it was not mere cleansing, but killing. Berlin Lewis,  
editor,  
Jane's Urban Transport Systems,  
London SE14 1TF

### Adam and Eve and others

From Mr A H Hermann.

Sir, As a devoted reader of the last item in your Observer column, may I point out that the three protagonists featured in "At the core" (July 20) all have the facts completely wrong.

The Englishman and the Frenchman seem to believe that it was Adam who offered the apple to Eve, when we all know on the best authority (Genesis, 3) that it was the other way round. And far from having nothing but an apple to eat, as the Russian asserts, they could eat the fruit of all the trees in the Garden of Eden, except that from the tree of knowledge of good and evil and the tree of eternal life. A H Hermann,  
14 Fazley Road,  
London NW6



INSIDE

**German banks  
poised for shake-up**

WestLB, the acquisitive state bank of North Rhine-Westphalia, seems set to take a substantial stake in its closest southern neighbour, the Landesbank Rheinland-Pfalz, following a decision yesterday by the Rhineland-Palatinate government to sell a 50 per cent holding in its state bank. WestLB is also co-operating with NordLB from Hanover for a stake in the Kiel-based state bank of Schleswig-Holstein. If successful, the deals will mark substantial progress in the restructuring of Germany's regional banking network. Page 14.

**Metals revival may be tarnished**  
Prices on the London Metal Exchange have been rising strongly in recent weeks, turnover is high and some traders have dusted off the vintage champagne bottles to celebrate. The casual observer might mistakenly assume the LME's upbeat mood is signalling world economic recovery is on the way. But the LME is giving some distorted signals. Page 20.

**Nortel suffers setback**

Northern Telecom has suffered a one-third drop in second-quarter earnings, the first profit setback for the fast-growing Canadian telecommunications equipment maker in almost three years. Page 15.

**Norwegian nadir**

The Norwegian stock market has been pulled down by 10.5 per cent this year. On Monday, the all-share index hit a three-year nadir of 369.99. But Norway's domestic strength, in North Sea oil and metals, is producing cautious optimism, at best, for the second half. Back Page

**Sears, Roebuck advances 15%**  
Sears, Roebuck, the US retail and financial services group, has reported a sharp increase in second quarter net income. The group lifted the figure to \$345.8m, a 15.5 per cent advance on \$299.4m a year ago. Page 15.

**Turtles armed with a smile**

The smiles on the faces of the Teenage Mutant Ninja Turtle puppets must be as wide as those of the people who put them there: Advanced Risc Machines (ARM), based in Cambridge, developed the microprocessors at the heart of computer controls inside the Turtles. The chips were recently chosen by Apple, the US computer company, for its all-in-one portable electronic notebook, word processor, fax machine and computer. The success of ARM, with only 30 employees, is impressive when large semiconductor manufacturers are suffering in the face of competition and price falls. Page 18.

**Bond yields tumble in Japan**

Japanese government bonds yesterday reached levels not seen for nearly three years as the Bank of Japan allowed money market interest rates to drift lower. The tumbling bond yields are the latest sign that investors expect the authorities to react soon to the steady weakening of the Japanese economy by relaxing their monetary stance still further. Page 18.

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**Chief price changes yesterday**

FRANKFURT (DM)		PARIS (FFY)			
Rheas	545	+ 15	Rheas	707	+ 32
Douglas	260	+ 15	Colgate	324	+ 19
Siemens	740	- 10	Intel	500	+ 65
Beiersdorf	650	- 30	Fiat	520	+ 65
Colgate Kors	650	- 35	Fiat	520	+ 65
Habekit Zem	650	- 25	Fiat	520	+ 65
Leykopp	277	- 27	Deutsche	225	- 15
Pfaff	200	- 27	Telefunken	576	- 27
Willys	140	- 27	Volvo	155	- 27
Yamaha	140	- 27	TOKYO (Yen)	320	- 27
Rheas	141	+ 11	Capal	398	+ 38
Ustek Tech	532	+ 24	Colgate	285	+ 25
Warner Lambert	698	+ 1	Fiat	250	- 20
Fiat	19	- 1	Colgate	13	- 2
Chrysler	44	- 1	Colgate	13	- 2
Ford	44	- 1	Telefunken	227	- 20
Gen Motors	39	- 1	Tokyo	375	- 20
New York prices at 4pm.					
LONDON (Pence)					
Rheas	260	+ 9	Fiat	125	- 5
ABP	94	+ 15	Central Motor	125	- 5
BM Group	260	+ 10	Enterprises (B)	319	- 13
Gen Motors	260	+ 10	Lei (A)	72	- 13
Glaxo	718	+ 20	Northumbrian	72	- 13
Merck	100	+ 5			
Meritor Group	83	+ 2	Fiat	22	- 6
Ocean Group	220	+ 18	Colgate	125	- 25
Schepic	167	+ 7	CEET	38	- 5
SmithKline Beecham A	457	+ 13	Gen Motors	185	- 16
Stand Chart	442	+ 3	Smart	833	- 12

**Citicorp lifts profit despite property loss**

By Alan Friedman in New York

CITICORP, the largest banking group in the US, yesterday provided evidence of a solid recovery in overall earnings in spite of troubled North American commercial property losses.

The bank's second-quarter net profit was \$17m, compared with \$10m in the same period of 1991. Earnings per share were 32 cents against a loss of 12 cents.

A second-quarter loss of \$35m was reported for the North American commercial property division, more than three times the \$10m loss of a year ago.

Mr John Reed, chairman, said the results showed the bank to be on track to meet the objectives of its reorganisation and capital building programme. He cited the improved operating margin of \$1.5bn, an increase of 24 per cent

on year-on-year.

The bank's core consumer division achieved a 24 per cent rise in net earnings to \$23m, on revenues 4 per cent up at \$2.6bn.

On Wall Street, Citicorp's shares rose 3/4 to \$20.4.

For the first six months of 1992

Revenue

Net profit (loss)

Number of aircraft

Number of employees

Revenue passenger km

Headquarters

UK airline's stake in USAir will give it unrivalled access to the biggest air travel market, report Daniel Green and Nikki Tait

**BA's global dream ready for take-off**

By Daniel Green and Nikki Tait

LORD KING'S 11-year dream of creating the world's first global airline took a step closer to reality yesterday with BA's acquisition of a stake of up to 44 per cent in the fifth biggest US carrier, USAir.

The deal follows years of frustration for BA as it tried in vain to establish a bridgehead in North America. A tie-up with United Airlines of the US collapsed in 1989. Another with KLM, the Dutch flag carrier which has a stake in US carrier Northwest, was abandoned early this year.

Now BA has done it and with the largest ever transatlantic stake among big airlines. The deal, it believes, gives it a unique position to take advantage of deregulating markets in Europe and across the Atlantic. And compared with other European airlines, it will now have unrivalled access to the US east coast.

On many measures, the price is high. In a complex deal, BA is injecting \$750m into USAir in return for convertible preference shares that, if converted in five years, could give it up to 44 per cent of the equity capital of the airline. USAir has other holders of convertible shares and if they converted too, BA's stake would be diluted to 32 per cent. BA has the right to maintain its 44 per cent by paying up to another \$600m.

A possible total outlay of \$1.35bn over several years compares with the \$600m of ordinary shares and \$600m of preferred shares USAir has outstanding now.

Furthermore, BA cannot buy 44 per cent of shareholder voting rights. US regulations limit foreign control of domestic airlines to 25 per cent. As foreigners currently hold about 4 per cent, BA's voting power will initially be about 21 per cent.

In return, BA will earn a return of 7 per cent on the convertibles. BA says this will cover the costs of the investment which will come from its own resources.

It will also appoint four of BA's board of 16 directors as well as another two non-executive directors who will sit on the boards of both companies.

Perhaps more importantly, the tie-up gives BA access to the US air travel market, which accounts for some 40 per cent of global air traffic. This will help BA stave off challenges from smaller low-cost operators such as Virgin which fly to only a handful of US cities. A combined BA and USAir will be able to sell through tickets to 204 US cities, compared with BA's current 19.

BA also plans to exploit economies of scale in areas such as marketing, maintenance and purchasing. This will help it challenge the position of the world's biggest airlines, United and American, which last year took

over some of the transatlantic routes of the now defunct Pan Am and TWA. The size, and the financial and marketing strength of United and American have given each 15 per cent of the north Atlantic market, a figure which is rising steadily.

The combined USAir and BA will carry more passengers than any other airline, but it will still be smaller than American and United on the more usual measure of airline size – revenue passenger kilometres – which take into account the distance travelled by each passenger.

For USAir, the deal is even more important. The carrier has been suffering from severe problems integrating Piedmont Aviation which it bought for \$1.56bn in 1987. With domestic recession and then the Gulf war, USAir's problems escalated. Domestic traffic growth ground to a halt, and cash-strapped carrier initia-

ted costly fare wars.

At the operating level, USAir made \$21.5m profit in 1989, but turned this into a \$50.1m loss in 1990, and a \$173.5m deficit in 1991. With the hefty interest charges added in, the net loss for the same three years was \$63.2m, \$45.4m, and \$305.3m respectively. Long-term debt remained in excess of \$2bn, and in late 1990, USAir suspended dividends on its ordinary shares.

USAir said yesterday that the money would initially go towards paying down bank debt, reducing its total debt to equity ratio, on a pro-forma basis, from around 58 per cent to 38 per cent.

So why should BA be prepared to pay \$750m for a 32 per cent stake in such a loss-maker?

"We looked at the projected profitability and calculated a fair value," said Mr Derek Stevens, BA's chief financial officer. He points to USAir's drastic cost cut-

ting.

By that time BA will hope the synergy benefits and a recovery in the world economy will have brought USAir back into healthy profit. If this comes true then BA's shareholders will have avoided diluting their earnings and Lord King will receive their thanks. If it does not, he will be safe from their wrath in the semi-retirement of BA's honorary presidency.

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over some of the transatlantic routes of the now defunct Pan Am and TWA. The size, and the financial

## INTERNATIONAL COMPANIES AND FINANCE

## WestLB set to take stake in Rheinland-Pfalz bank

By Christopher Parkes  
in Bonn

WESTLB, the acquisitive state bank of North Rhine-Westphalia, seems set to take a substantial stake in Landesbank Rheinland-Pfalz, the state bank of its closest southern neighbour.

Formal talks are about to begin following a decision yesterday by the Rhineland-Palatinate government to sell a 50 per cent holding in its state bank.

Mr Rudolf Schäring, prime minister of the Rhineland-Palatinate, said preliminary talks with Düsseldorf-based WestLB, and its collaborator, SüdwestLB from Baden-Württemberg, suggested "the goal would be reached".

WestLB, meanwhile, is co-operating with NordLB from Hanover in negotiations for a stake in the Kiel-based state bank of Schleswig-Holstein.

If successful, the deals would mark substantial progress in



Friedel Neuber: fostering rationalisation of state sector  
the long-awaited restructuring of Germany's regional banking network.

## INTERNATIONAL COMPANIES AND FINANCE

## US regional banks extend recovery

By Alan Friedman  
in New York

THE RECOVERY in US bank earnings was further illustrated yesterday by strong performances from regional banks in the midwest, California and the middle Atlantic regions.

Banc One, the successful Ohio-based institution that has expanded rapidly through acquisitions, yesterday unveiled a 30 per cent increase in second-quarter net profits, to \$81m.

Earnings per share were 24.3 cents, improved at 87 cents.

Net earnings for the first six months of 1992 were \$360m, up by 33.9 per cent on last year's first half.

Banc One's annualised average 1.52 per cent return on assets remained at the highest level of US banks.

Mr John McCoy, chairman, said earnings were helped by a continued strong interest in

gin, which averaged 6.53 per cent in the second quarter, against 5.83 per cent.

Mr McCoy said asset quality had improved in recent months, with non-performing assets of \$62m, up on the level of \$54m in the same period last year, but down from the \$645m at the end of March 1992.

The bank noted the figures were not directly comparable because of the inclusion last autumn of banks acquired in Texas.

Bad debt provisions in the second quarter were \$107.5m, up from \$89.2m, but down from \$160.9 at the end of March 1992.

Net loan losses were \$6.2m, up from \$6.2m a year ago and down from \$12.2m at the end of March 1992. Wall Street marked Banc One's share price 1% lower to \$43.75.

Wells Fargo, the San Francisco-based bank that saw nearly all of its 1991 profits

wiped out by bad debt provisions, continued the solid recovery it began in the opening months of 1992.

Net earnings of \$82m or \$1.23 per share were dramatically better than the \$14m net profit or 21 cents recorded in the second quarter of last year.

The bank said lower bad debt provisions, higher interest income and growth in fee income contributed to the recovery. The bad debt provision was \$300m for the second quarter, down from \$350m a year ago.

The bank's non-performing assets decreased by 5 per cent, to \$225m, while bad debt provisions were unchanged at \$30m and loan losses were \$10m higher year-on-year at \$66m.

Mellon, which has \$300m of assets, achieved its recovery on the back of 18 per cent higher net interest revenues of \$281m and service fee revenues that were 5 per cent better at \$199m.

Net profit for the first six months of 1992 was \$176m, against \$138m last year.

Mellon's share price yesterday stood at \$40.4, down by 5%.

## SecPac charges hit Bank of America

## Nortel suffers reverse for first time in three years

By Bernard Simon in Toronto

NORTHERN Telecom suffered a one-third drop in second-quarter earnings, the first profit setback for the fast-growing Canadian telecommunications equipment maker in almost three years.

Although a decline in earnings was expected, the size of the drop took investors by surprise.

Nortel's share price plunged by C\$5.38 to C\$40 in early trading on the Toronto Stock Exchange yesterday, but recovered part of the loss later.

Second-quarter earnings were US\$72.3m, or 28 cents a share, down from US\$105.5m or 42 cents, a year earlier. Revenues dipped to \$1.95bn from \$2.1bn.

The company ascribed the setback to the disposal of several businesses which it bought as part of the acquisition of Britain's STC in early 1991.

This was as well as deferred orders for central office switches by US regional telephone companies, which are among its biggest customers.

The drop in revenues was also due to the accounting treatment of sales by Motorola-Nortel, a joint cellular-phone venture which started operations in the US earlier this year.

Dr Paul Stern, chairman,

said he was disappointed by the results, but noted that orders climbed by 6 per cent in the latest quarter, reaching a record backlog of over \$3bn on June 30.

He said the company had recently won substantial contracts in the US, Canada, Australia, Korea and Spain.

One Toronto analyst said investors were especially unsettled by a "serious deterioration" in gross margins from almost 41 per cent to 39 per cent, and an increase in research and development spending from 12.2 per cent of revenues to 13 per cent.

However, he added that Nortel appeared to be maintaining market share and remained "an extremely strong competitor".

It had focused for the past two years on reducing its dependence on North America through expansion overseas. Besides the STC acquisition, it unveiled an alliance last month with Matra, the French telecommunications and electronics group.

## Smith Corona to close its last US typewriter manufacturing plant

By Martin Dickson in New York

SMITH CORONA, the manufacturer of portable typewriters which has spent years fighting alleged Japanese cut-price "dumping" of products in the US, announced yesterday it was closing its last US manufacturing plant and relocating production to Mexico to save costs.

Bad debt provisions in the second quarter amounted to \$240m against \$175m a year ago. For the first six months of 1992, these provisions totalled \$470m, compared with \$320m in the first half of 1991.

Non-performing assets were \$4.56bn at the end of last month, reflecting the problems among combined assets of both banks; the same measure for Bank of America alone was \$3.08bn a year ago.

The news came as Smith Corona, 48 per cent owned by Britain's Hanson, announced a rise in fourth-quarter net income from \$2.3m, or 8 cents a share, to \$2.6m, or 10 cents a share. Net sales were up from \$77.2m to \$86.2m.

Smith Corona said it would phase out manufacturing operations at Corland, in New York state, over 12 months, with a loss of 775 full-time and 100 part-time jobs. Some 370 engineering, design and administrative workers will remain in Corland.

The move will cost \$15m pre-tax, of which \$9m will be

recorded in a special charge in the first quarter. However, the company expects to save \$15m on an annual basis in manufacturing costs.

Smith Corona's battle against alleged dumping has brought the company several legal victories, but little practical benefit in the market place.

However, the struggle may have encouraged Japanese typewriter and word processor companies to establish assembly operations in the US.

Brother Industries, the main target for Smith Corona's action, has even accused the US company of dumping itself, since Smith Corona now has a large manufacturing operation in Singapore. Brother is likely to redouble these accusations over the Mexican move.

Mr Lee Thompson, Smith Corona's chairman, said the move was being made very reluctantly but was "absolutely necessary in view of the predatory pricing by foreign competition in our industry."

"The last US factory of the

last American consumer typewriter company is closing, forced to move as a direct result of these competitors openly thumbing their noses at our trade laws."

Criticising the US Government's "unwillingness" to enforce the trade laws, he said the company would continue to use its US suppliers, so the US content of its machines would continue to be higher than those of its competitors.

Mr Thompson said in the fourth quarter the company increased unit sales and revenues of both typewriters and personal word processors. International sales benefited from sizeable shipments to a large European distributor. However, there were signs of recovery in the domestic market.

For the full year, the company reported net income was \$22.1m, or 73 cents a share, on sales of \$371.7m, against \$19.6m, or 65 cents, on sales of \$333.4m.

## Pharmaceuticals groups put up strong profits show

By Karen Zagor in New York

Pfizer, one of the biggest US drug companies, yesterday posted a 14 per cent improvement in second-quarter net earnings on sales which rose only 4 per cent.

Net income for the first six months of 1992 was \$545m, down from \$554m last year.

Net interest income after bad debt provisions was \$1.45bn, compared with \$916m a year ago for Bank of America alone.

Net income rose 14 per cent to \$464m, or 70 cents a share from \$406m, or 61 cents a year ago. Sales increased about 13 per cent to \$3.41bn from \$3.03bn.

For the first six months, net income rose about 13 per cent to \$528m, or \$1.40, from \$524m, or \$1.24 last year. Sales were 10 per cent higher at \$3.34bn from \$3.05bn.

Sales growth was led by Johnson & Johnson's profession segment, which includes products used in less invasive surgery, where domestic sales rose 17 per cent and overseas sales advanced 15 per cent.

Warner Lambert, another large US pharmaceuticals company, posted net earnings of \$178m, or \$1.32 a share, up 15 per cent, on the back of an 11 per cent improvement in sales to \$1.37bn. A year earlier, the company had net income of \$155m, or \$1.15, on sales of \$1.24bn.

For the first half of 1992, net income was \$341.5m, or \$2.45, compared with \$188.1m, or \$1.40, a year earlier. The previous year's results were distorted by an after-tax charge of \$106m, or 79 cents a share, related to an accounting change.

Second-quarter earnings from Johnson & Johnson, the US healthcare products and pharmaceuticals group, were \$2.68bn against \$2.46bn.

## Weyerhaeuser earnings soar by 44%

By Martin Dickson

WEYERHAEUSER, the US forest products group, yesterday reported a 44 per cent increase in second-quarter earnings, helped by high timber prices and improved productivity.

The company reported net earnings of \$92.9m, or 45 cents a share, up from \$64.5m, or 32 cents, in the same period of last year. Sales were up 2 per cent at \$2.3bn.

Mr John Creighton, president, said the figures reflected "a slowly improving economy and solid accomplishments within our business improvement plans".

The company's forest products division was helped by the controversy over saving the Northern Spotted Owl, which has curtailed the supply of timber from public lands in the western US and sent the price of supplies rocketing. Operating earnings here were up 13 per cent at \$126.5m.

The company's pulp and paper business saw profits rise 84 per cent to \$63.3m, helped by better pricing of some products, reduced maintenance spending as well as improved productivity in pulp and corrugated box manufacturing.

In the first half the company made \$179.5m, or 98 cents a share, compared with \$51.4m, or 26 cents, a share after a 1991 accounting change which cut 30 cents a share from the total. Sales were up 4 per cent at \$4.5bn.

For the second half, Mr Creighton said lower long-term interest rates should produce some improvement in single family home construction, while no resolution of Northwestern timber shortages should also help keep wood product values strong.

Weyerhaeuser, the largest exporter of US forest products, would also benefit from the weak dollar.

## Fruit of the Loom marches ahead

FRUIT of the Loom, a leading US underwear maker, lifted second-quarter net earnings 57.5 per cent to \$57m or 75 cents a share from \$36.2m or 52 cents a year earlier, writes Barbara Durr.

Sales were \$534m, up 14.1 per cent from \$468m.

## Capital Cities/ABC lifted by special item

By Alan Friedman

A ONE-TIME gain on the sale of its interests in a German television network helped lift second-quarter net earnings at Capital Cities/ABC, the US television and newspapers group.

The company, which includes the ABC Television network, lifted net profits to \$147.4m, against \$127.8m in the second quarter of 1991. Earnings per share were \$3.84, or 16 per cent higher than \$3.69 a year ago.

The net gain of \$24.9m was

struck on the sale of interests in Tele 5 of Germany — after being partly offset by losses incurred in the disposal of New York property holdings and asset write-downs.

Had the one-time net gain been excluded, Capital Cities/ABC would have achieved 7 per cent higher earnings per share of \$3.16.

Net revenues were 2 per cent ahead at \$1.39bn, while operating income was 8 per cent higher at \$268.7m.

Earnings from ABC Television increased modestly, thanks to the absence of staff

reduction provisions recorded a year ago.

The network's revenues were slightly better, primarily because of the broadcast of the Academy Awards ceremony.

Capital Cities said its broadcasting operations were still being affected by the recessionary environment, while operating income from broadcasting was 3 per cent ahead at \$266.6m.

The merchandise group also lost revenues following an initial involving its automotive repair shops and accusations of unneeded repairs. The matter is being investigated in several

states and Sears has had to expend considerable funds on advertising to explain the side of the story.

The merchandise group's results were also affected by decreases in sales and changes to the company's catalogue business, including a \$20.2m pre-tax expense to close catalogues pick-up counters in its stores.

Second-quarter income at Allstate Insurance rose 6.3 per cent to \$285.3m from \$269.8 last year. Revenues were up 4.4 per cent to \$5.02bn from \$4.81bn.

The Dean Witter Financial Services Group reported

income of \$97.9m, up 8.1 per cent from \$90.6m. Revenues were up 4.9 per cent to \$1.28bn from \$1.22bn. Coldwell Banker, which handles residential real estate, reported income of \$10.3m, turning round a year ago loss of \$3.1m. Revenues were up 4 per cent to \$455m from \$437.7m.

For the first six months, consolidated net income rose 24.4 per cent to \$667.6m from \$536.6m last year, partly reflecting the company's success in cost cutting. Earnings per share were \$1.79 against \$1.56.

Non-performing assets were \$4.56bn at the end of last month, reflecting the problems among combined assets of both banks; the same measure for Bank of America alone was \$3.08bn a year ago.

Net loan losses amounted to \$194m, up from \$169m a year ago. The second-quarter 1992 losses consisted of \$402m of write-offs and \$208m of recoveries. The write-offs were related mainly to credit card and other consumer loans, and the recoveries mainly to the sale of sovereign debt and recoveries on previous write-offs.

Net income for the first six months of 1992 was \$543m, down from \$554m last year.

Net interest income after bad debt provisions was \$1.45bn, compared with \$916m a year ago for Bank of America alone.

Net income rose 14 per cent to \$464m, or 70 cents a share from \$406m, or 61 cents a year ago. Sales increased about 13 per cent to \$3.41bn from \$3.03bn.

For the first six months, net income rose about 13 per cent to \$528m, or \$1.40, from \$524m, or \$1.24 last year. Sales were 10 per cent higher at \$3.34bn from \$3.05bn.

Sales growth was led by Johnson & Johnson's profession segment, which includes products used in less invasive surgery, where domestic sales rose 17 per cent and overseas sales advanced 15 per cent.

Overall earnings per share were \$1.32, up from \$1.32 a year ago. Earnings from continuing operations were 28 cents, up from 26 cents a year ago.

Total net sales for the Connecticut-based chemicals company were little changed at \$1.21bn, against \$1.21bn.

Mr Robert Kennedy, chairman, said the results reflected continuing efforts to drive down fixed costs. He said polyethylene and ethylene glycol volumes were better than last year, but added that margins continued to be tight in these markets.

For the six months income from continuing operations were \$873m, or 96 cents, against \$851m, or 95 cents, a year ago.

Revenues from continuing operations were up 3.7 per cent to \$1.21bn, up from \$1.17bn.

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## INTERNATIONAL CAPITAL MARKETS

## European traders' panic subsides

By Richard Waters  
in London and Patrick  
Harverson in New York

EUROPEAN government bond markets recovered yesterday from the panic that shook them at the start of the week. However, volatility persisted in some quarters.

Longer-dated UK gilts

## GOVERNMENT BONDS

bounced back by a quarter of a point as sterling stabilised on the foreign exchange markets. Although the currency remains firmly at the bottom of the Exchange Rate Mechanism, some observers were already predicting with relief the end of devaluation fears.

The long gilt futures on Liffe edged up from 98.15 to close at around 98.22, near its high of the day. Gains among shorter-dated gilts were meagre, reflecting continued pressure in the money markets pending the latest money supply data from Germany.

THE Italian government bond market experienced another highly volatile day, although bond prices managed to end the day firmer. The market opened firmly, continuing

the trend from Monday afternoon, as traders continued to buy to cover short positions taken on the market. But prices soon slipped.

Once the shorts had been covered, there was really nothing to support the market, one trader said. The BTP futures contract on Liffe, which had opened at 93.00, fell sharply to 92.15.

Later in the day though, a stronger lira helped the market recover its equanimity, pushing the futures contract back up by almost a full point to 93.06, by the close.

With the sell-off by foreign investors since the Danish rejection of Maastricht now largely thought to be over, traders expect considerable wariness before international investors return to the Italian market.

GERMAN bond prices settled into a tight trading range as the market looked forward to a batch of economic data for a clue as to the Bundesbank's next move on interest rates.

Most expect M3 growth for June, due this week, to come in at about 3 percentage points above the ceiling on the Bundesbank's target range, set at 5.5 per cent. The latest consumer prices figures, the first of which are due at the end of the

week, are also expected to show some improvement - though, again, they will remain outside the Bundesbank's target. After a June rise of 4.3 per cent, consumer prices are expected to show a rise of between 3.4 and 3.7 per cent.

Ahead of these numbers the market remained quiet, with the bund futures contract edging up from 87.13 to 87.17.

US Treasury prices were little changed at the long end and slightly easier at the short end after the Federal Reserve

chairman, Mr Alan Greenspan, gave little away in his testimony to Congress.

In late trading, the benchmark 30-year government bond was up 11 at 103.82, yielding 7.652 per cent, and the two-year note was down 1 at 101.4, yielding 4.269 per cent.

The short end eased slightly because some investors thought Mr Greenspan's comments in his Humphrey-Hawkins report indicated that the Fed would not ease current policy again in the current business cycle.

## BENCHMARK GOVERNMENT BONDS

	Red Coupon	Red Date	Price	Change	Yield	Week ago	Mo
AUSTRALIA	10.000	10/02	108.582	+ 0.564	8.71	8.85	8.82
BRITAIN	9.000	09/01	100.500	-	8.99	8.88	8.91
CANADA	8.500	04/02	105.120	+ 0.350	7.74	7.92	8.10
DENMARK	9.000	11/00	98.450	+ 0.406	9.26	9.07	9.15
FRANCE	8.500	02/97	97.0181	+ 0.377	9.28	9.10	9.26
GERMANY	8.500	11/00	98.650	+ 0.363	8.99	8.79	8.94
ITALY	8.000	01/02	98.1700	+ 0.120	8.11	8.02	7.97
JAPAN	8.000	05/02	81.7600	- 0.120	13.42	12.20	12.20
NETHERLANDS	8.250	02/92	98.9300	+ 0.100	8.40	8.31	8.29
SPAIN	11.000	01/02	84.1500	+ 0.200	12.34	11.69	11.51
UK GILTS	9.750	08/92	102.10	+ 3/32	8.32	9.23	9.17
UK GILTS	9.000	10/08	100.22	+ 0.632	7.88	9.04	9.05
ECU (French Govt)	8.500	03/92	94.5000	+ 0.030	9.37	9.01	8.97

Yields: Local market standard. Yields & annual yield (including withholding tax at 12.5 per cent payable by non-residents). Prices: US, UK in 32nds, others in decimal. Technical Data: ATLAS Price Sources

## Bank's note auction shows Ecu weakness

By Simon London

THE BANK of England yesterday completed an auction of Ecu500m three-year Treasury notes, although at far higher interest rates than the last auction in April.

Around 80 per cent of the notes on offer yesterday were sold at a yield of 10.04 per cent. The highest yield accepted at the first auction of Ecu100m notes in January was 8.6 per cent, rising to 8.87 per cent in April.

The results underline the dramatic reversal in the Ecu bond market since its peak at the end of last year. Ecu bonds have underperformed the government bond markets of the countries which make up the Ecu currency basket.

In December, three-year Ecu bonds were yielding 85 basis points less than the "theoretical basket" of underlying government bonds suggested they should, reflecting the strength of demand for Ecu-denominated securities.

Yesterday, this differential had narrowed to 30 basis points. At the longer 10-year maturity, Ecu bonds now yield more than the theoretical rate for the first time since January 1990.

However, although yields have risen in line with the secondary market, demand for short-dated Ecu bonds remains buoyant. The Bank of England yesterday received bids for Ecu26bn notes, covering the paper on offer by 2.5 times.

Funds raised from the auction will bolster the government's foreign exchange reserves, rather than funding the public sector borrowing requirement.

According to the prospectus issued late last year, the next auction is due October 20. The Bank of England is unlikely to cancel an auction, but it can reject all the auction bids if it believes the prices offered by investors are too low.

The Bank believes that issuing Ecu notes still makes sense, and that the three-year note programme improves the liquidity of the Ecu bond market in London.

## American Express poised for \$1bn asset-backed deal

By Simon London

AMERICAN Express is next week expected to launch a \$1bn global asset-backed bond, its first bond offering backed by charge card debt.

The deal will be lead-managed by Lehman Brothers, a subsidiary of the credit card group. Bankers were yesterday anticipating a deal comprising five-year and seven-year paper.

The deal is likely to be structured as a global bond issue, with registered bonds traded simultaneously in the US, Eurobond and east Asian financial markets.

Citicorp has already used global asset-backed bonds to securities credit card debt. However, the assets backing the American Express deal will have slightly different characteristics. Charge card holders are not allowed to maintain unpaid balances. American claims a lower default rate than on credit cards.

Elsewhere, Nationwide Building Society yesterday raised £100m capital from an

basis points over gilts. Subordinated debt issued by building societies of similar credit quality trades at a lower yield spread than yesterday's issue.

Two Japanese companies launched equity warrant bond issues, in a rare flurry of activity in the sector. Penta-Ocean Construction launched a \$200m issue lead-managed by Yamachi International, while Kuraray raised \$150m and SFrl100m via Daiwa Europa and Credit Suisse.

The two Eurodollar issues saw strong demand trading up to 103% bid and 102% bid respectively, both from an issue price of par. The deals benefited from the paucity of new issues this year.

The bonds carry a coupon of only 2.25 per cent, but in most cases the warrants to buy shares are stripped from the bonds and sold separately. Once stripped, the bonds trade at around 85 per cent of face value, for a yield of around 6.25 per cent.

Although yesterday's performance well, bankers do not expect a flood of new deals.

## Japanese yields tumble as rates ease

By Emiko Terazono in Tokyo and Richard Waters in London

JAPANESE government bonds yesterday reached levels not seen for nearly three years as the Bank of Japan allowed money market interest rates to drift lower.

The tumbling bond yields are the latest sign that investors expect the authorities to react soon to the steady weakening of their Japanese economy by relaxing their monetary stance still further.

Yesterday, the yield on the benchmark bond No.129 dropped to 5.11 per cent from 5.17 per cent on Monday. At the same time, the futures contract rose tentatively above the psychologically important 104.00 level, before slipping slightly.

Further evidence of underlying economic weakness from

depressed industrial production, consumer demand, and sluggish monetary growth, is behind the long rally in the government bond market. Yields on the No.128 have fallen over 30 basis points since quarterly GNP figures were announced in mid-June.

The plunge in the stock market, with the Nikkei stock average falling below 16,000 in late-June, also encouraged market participants. Three months ago, as the Nikkei first dived, the bond markets took flight at the state of the Japanese financial system. Since then, bond investors have recovered their equanimity. The slump in stocks has forced life insurers and investment trusts to increase investments in the bond market. Life and non-life insurers, net sellers during the first half of 1991, turned net buyers of Y2.11bn in

in public and private bonds. Investment trusts bought a net Y1.909bn, as a bulk of new funds were bond funds, reflecting the decline in investors' confidence among individuals. Foreign investors purchased a net Y4.983bn, mostly in Treasury bills.

Bond market participants have also been focusing on the yield gap to have emerged among bank debentures, issued by the three long-term credit banks - Industrial Bank of Japan, Long Term Credit Bank and Nippon Credit Bank.

Yields on the debentures have traditionally been the same, and were considered by institutional investors as interchangeable. However concerns over the deteriorating loan portfolio at NCB, the smallest of the three banks, have lifted NCB's five-year debenture yield to around 5.3 per cent. 20

basis points higher than IBJ's.

The three long-term credit banks have been responsible for most of the long-term industrial financing since 1945, and have been allowed to issue debentures to procure long-term funds.

The yield differentials point to the growing maturity of the bank debenture market, as investors become more aware of credit risk, said Mr Marshall Gittler, fixed income analyst at Merrill Lynch in Tokyo.

While investors are looking for the Japanese discount rate to fall further, last week's rise in the German discount rate has raised uncertainty over the timing of monetary easing due to the effects on currency movements. Economists believe the Bank of Japan will be reluctant to move until the government decides on its fiscal stimulus package.

According to the prospectus issued late last year, the next auction is due October 20. The Bank of England is unlikely to cancel an auction, but it can reject all the auction bids if it believes the prices offered by investors are too low.

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name in London with those of Morgan Grenfell, its merchant banking subsidiary. The merger affects only exchange-traded instruments, not over-the-counter ones.

Each part of the group currently maintains around 12 people on the floor of the London International Financial Futures and Options

Exchange. Deutsche Bank has specialised in D-Mark products and Morgan Grenfell in sterling, though moves into other currencies have created overlaps between the two sides.

The merger was intended to improve economies of scale, said Mr John Lake, a managing director of Deutsche Bank in London.

## MARKET STATISTICS

## RISES AND FALLS YESTERDAY

	Rises	Falls	Same
British Funds	50	2	10
Other Fixed Interest	4	2	9
Commercial, Industrial	216	296	924
Financial & Property	122	107	565
Oil & Gas	13	17	56
PIBs	0	0	0
Mines	54	17	78
Others	74	12	51
<b>Totals</b>	<b>539</b>	<b>469</b>	<b>1,702</b>

## LONDON RECENT ISSUES

## EQUITIES

Avg. Paid up	Latest Div.	1992	Stock	Close Day	Price	Yield	Net Div.	Div. P/E
210	F.P.	201	Anglian Group	202	18.7	15.57	18.7	
210	F.P.	202	Bret Walker Wis & Subs	202	1.2	1.2	1.2	
210	F.P.	203	British Gas	203	1.2	1.2	1.2	
210	F.P.	204	British Telecom	204	1.2	1.2	1.2	
210	F.P.	205	British Telecommunications	205	1.2	1.2	1.2	
210	F.P.	206	British Telecommunications	206	1.2	1.2	1.2	
210	F.P.	207	British Telecommunications	207	1.2	1.2	1.2	
210	F.P.	208	British Telecommunications	208	1.2	1.2	1.2	
210	F.P.	209	British Telecommunications	209	1.2	1.2	1.2	
210								



## COMPANY NEWS: UK

## Cowabunga! Risc management for Turtles

Michiyo Nakamoto details the growth of a small semiconductor company

THE sophisticated electronics which allowed the film puppet versions of the Teenage Mutant Ninja Turtles cartoon characters to smile and say "cowabunga!" was developed by a small British company based in Cambridge.

Advanced Risc Machines, founded two years ago, developed the reduced instruction set computer (RISC) microprocessors which are at the heart of computer controls inside the Turtles enabling the puppets to talk, pout, blink and snarl.

ARM's risc chips were recently chosen by Apple, the US computer company, for its new consumer gadget, an all-in-one portable electronic notebook, word processor, fax machine and computer.

The success of the company, which has only 30 employees, is an impressive achievement in an age when large and powerful semiconductor manufacturers have been suffering in the face of intense competition and sharp price falls in certain product areas.

It also turns on its head the notion that the UK is an infertile ground for nurturing entrepreneurial high technology companies.

The company was born out of one very good idea - a chip which offered high performance at low cost and low power consumption. These characteristics make the ARM chip ideal for portable products made in large volume, such as small consumer electronics devices.

The chip was originally developed at Acorn, the UK computer offshoot of Olivetti, the Italian computer and office equipment group.

Although International Busi-

ness Machines invented risc chips in the early 1980s, ARM claims its original chip was the first to be commercially available.

It was extremely popular among outside engineers, including a group at Apple who liked the fact that it was easy to write software for it.

Acorn, faced with increasing development costs, decided to spin off the chip into a joint venture, which was ARM.

Acorn retained 46 per cent, Apple held 46 per cent and VLSI Technology, a US manufacturer of semiconductors, which had been a licensee of the technology, had a minority holding.

The presence of Apple and Olivetti in the background helped open a few doors to the budding company.

Nevertheless, much of the credit for ARM's success goes to the business philosophy of Mr Robin Saxby, managing director, who was recruited to head the group from European Silicon Structures where he was managing director.

The business model that Saxby adopted and which has enabled ARM to grow, is one more commonly seen among small entrepreneurial companies in Silicon Valley than in the UK.

Mr Saxby calls it "partnering in multiple dimensions". It is a strategy of forming wide-ranging partnerships which enables ARM to concentrate mainly on design, leaving other companies to provide additional expertise.

Each member brings to the partnership their own strengths and nobody does what someone else can do better, Mr Saxby says.

ARM itself will research,



Mutant Ninja Turtles: controlled by microprocessors

design and develop its products. Its partners will look after the manufacturing, which is a capital intensive undertaking that can be of considerable risk for a small company, and much of the marketing and sales efforts. It will, however, train its partners' sales personnel intensively.

ARM licenses its technology to universities on long-term research and development. It is working with a group at Manchester University on advanced ARM architecture ideas.

These partnerships are a large asset for a small startup. "We're the little David fighting the big Goliath but sometimes the little guy can win particularly if he has some big

marketing and sales force and provide local support.

For example, VLSI and GEC Plessey Semiconductors which are the present licensed manufacturers, also market ARM's products. As a result, ARM has already been supplying chips to Japan where it does not yet have a presence.

ARM also works with universities on long-term research and development. It is working with a group at Manchester University on advanced ARM architecture ideas.

These partnerships are a large asset for a small startup.

"We're the little David fighting the big Goliath but sometimes the little guy can win particularly if he has some big

friends," Mr Saxby says. The strategy of using what ever outside resources it can, if it can do so more effectively, extends to research funding.

Because the company has a modest budget it has put a lot of effort into winning public funding for long-term research.

For example, ARM is a partner in a project that is being funded by the Open Microsystems initiative, an EEC programme worth £25m (£26m).

It has avoided the pitfall of many innovative companies of having brilliant technologies but not being able to market them successfully, by sticking to a strictly customer-driven business strategy.

While the company will research and develop technologies, it will wait until it has found a specific customer who needs to turn those technologies into a product, rather than implement them for their own sake.

That is how you penetrate markets," Mr Saxby says.

For now, ARM is focusing on those products where it has an edge, the ARM chip and its family of related products.

The company is setting its sights on the Japanese market where it sees potential in high volume portable consumer products in which Japanese electronics companies are showing increasing interest.

For the Japanese, the ARM partnering strategy also provides a way for them to achieve potential synergies, Mr Saxby says.

A series of presentations it made in Japan recently attracted huge crowds and it expects to announce a licensing agreement with a Japanese chip manufacturer by the end of the year.

## St Modwen bucks trend with rise to £1.04m

By Paul Cheeseright, Midlands Correspondent

ST MODWEN Properties, the Birmingham-based investment and development company, yesterday defied the general sector trend by announcing a marginal increase in interim profits.

For the six months to May 31 profits rose from £1.02m to £1.04m at the pre-tax level. Turnover was £11.4m, against £8.3m last time when sales were inflated by one unusually large property sale. Earnings per share were unchanged at 6.6p.

The company is now receiving rental income in excess of interest payments and, according to Mr Stan Clarke, chairman, by the end of this financial year rental income will cover both interest charges and management costs.

Gross rental income during the first half was £3.3m, but interest charges were £2.5m (£2.2m). The company does not capitalise its interest charges.

Gearing was fractionally reduced to 85 per cent but is expected to show a modest rise by the year-end.

Mr Clarke, through a personal company, is injecting £1.56m into Uttoxeter Leisure & Development, 81 per cent controlled by St Modwen and owner of the Uttoxeter racecourse. The injection, in exchange for shares, will have the effect of eliminating the racecourse company's debts to St Modwen and provide funds for course improvement.

## Recession pushes Aer Lingus £3m into the red

By Vincent Boland in Dublin

AER LINGUS, the Irish national carrier, reported a pre-tax loss of £3.1m (£3.9m) for the year to March 31, its first deficit for 10 years. Profits last time were £6.6m.

The after-tax deficit amounted to £11.8m (£15.3m profits).

The airline has been badly hit by the slump in international air transport and difficult trading conditions in ancillary services.

Losses on its core air transport business fell by 11 per cent to £37.9m (£42.5m). Traditionally these have been offset by profits in ancillary services but the impact of recession in the UK and the US forced the group into loss.

Turnover rose by 8 per cent to £18.9m (£17.8m).

The group has adjusted the value of its GPA stake "in line with indicated market value," Mr Mullan said. The collapse of GPA's planned stock market flotation last month was a blow to Aer Lingus, which had hoped to sell 4m of its 19m shares in the aircraft leasing company to reduce debt.

Total passenger numbers carried by the group in the year rose by only 1 per cent to 4.3m. Its passenger load factor fell from 71 per cent to 68 per cent and its overall load factor from 68 per cent to 66 per cent.

No dividend was declared for the year. Last year the group reluctantly paid out £600,000 after a dispute with the Irish government, its sole shareholder, which insisted on a dividend despite a fall in profits.

Revenue traffic on IATA airlines fell by 4 per cent during 1991. European airlines saw passenger numbers fall by 6.5 per cent on internal European routes.

The aircraft maintenance and ground handling division saw profits fall 29 per cent to £14.6m (£20.7m), reflecting the impact of the recession in the industry worldwide.

Profits at its hotel division, which includes the Cophorne chain in the UK, felt the impact of the recession and declined 3 per cent to £12m.

## NEWS DIGEST

## Central Motor halved

CAPITAL SPENDING on site development contributed to a halving of pre-tax profits at Central Motor Auctions.

Auction proceeds, excluding VAT, for this USM-traded company fell £3m to £12.6m for profits of £432,000 (£61,000).

The result was struck after a downturn from interest received of £156,000 to £112,000 payable as a result of the capital expenditure, and included exceptional items of £165,000 (£25,000) from property sales.

Earnings per share came out at 2.7p (5.1p). The interim dividend is maintained at 1.9p.

Radius helped by cost controls

Radius, the USM-traded com-

puter systems and maintenance group, reported profits of £1.57m before tax for the six months to May 31.

The outcome compared with £201,000 in the corresponding half but marked a sharp improvement over the second six months of last year when profits, before exceptional items, amounted to just £14,000.

Mr Michael Roberts, chairman, said the latest upturn reflected tightened operational controls and cost reductions.

Turnover declined £12m (£14.7m) following "recessionary pressures" and the discontinuation of loss-making activities.

Earnings per share fell from 1.7p to 1p, but the interim dividend is maintained at 0.9p.

Clayhite dives sharply into losses

Clayhite, the investment company, fell to losses of £548,000 in the 12 months to March 31.

In the previous year there were restated pre-tax profits of £1.57m. Turnover fell from £20.5m to £20m.

Exceptional charges of £700,000 included £582,000 reorganisation costs in active investments.

Losses came through at 1.8p (4.3p earnings) basic. Fully diluted earnings were 0.8p (4.6p). As already announced, a final dividend of 1.75p (4.2p) makes a total of 2.5p (6p).

Net asset value per share was 94p at March 31 against a restated 111p a year earlier.

## GWR loss nearly doubled to \$13.6m

Great Western Resources, the US-based oil, gas and coal company which has a USM quote, fell deeper into the red in the half year to March 31 with a pre-tax loss of \$13.6m (£7.1m) against \$7.3m.

Losses per share were 15 cents (8 cents) and there is no interim dividend (2.5p gross).

## Interest Rate Change

## FIRST OPTION BONDS

From noon on 21 July 1992 the first-year fixed rate of interest on offer for new purchases of FIRST Option Bonds changed from 10.34% gross (7.75% net) to 9.67% gross (7.25% net).

The bonus earned by bonds of £20,000 or more held to the first anniversary remains unchanged at 0.4% gross (0.3% net).

## NATIONAL SAVINGS

Issued by the Department for National Savings on behalf of the Treasury



Peter Job (left), with Mark Wood, editor-in-chief, and Rob Rowley, finance director

## Reuters plans global TV expansion

Reuters said yesterday that its 10-year television partnership with NBC would allow it to explore new opportunities in global television with its US partner, writes Andrew Bolger.

It will buy out minority stakes in Visnews, the international television news agency, held by NBC and the BBC and eventually aims to put together its conventional news agency opera-

tion with Visnews to form the world's largest reporting network.

Visnews will continue to produce mainly raw news feeds to existing programmes and networks, although it already produces some complete programmes of its own.

It has 484 staff worldwide while Reuters has 1,100 reporters and photographers.

## NOTICE OF EARLY REDEMPTION

The Goodyear Tire & Rubber Company

Y12,500,000,000

6 7/8% Yen Bonds Due 1994

Notice is hereby given that, pursuant to the Terms and Conditions of the above-mentioned Bonds (the "Bonds"), The Goodyear Tire & Rubber Company has elected to redeem all of the outstanding Bonds on August 28, 1992 at the redemption price of 100.50 percent of the principal amount thereof plus accrued interest thereon from December 18, 1991 to such date in the amount of ¥47,743 per Bond.

The redemption price together with accrued interest as aforesaid will be paid upon presentation and surrender of the Bonds at the office of the Fiscal Agent or any Paying Agent specified below. Payments will be made by cheque drawn on, or at the holder's option, by transfer to a Yen account maintained by the Payee with a bank in Tokyo. No payment will be made to an address in the United States or by transfer to an account maintained by the Payee in the United States.

Bonds presented for payment should be accompanied by all unmatured Coupons appertaining thereto. The face value of any missing unmatured Coupon will be deducted from the sum due for payment. The face amount of any such missing Coupon will be paid against surrender of such missing Coupon within three years from the date on which such Coupon by its terms became due.

Interest payments due on or prior to December 18, 1991 are payable upon presentation of relevant Coupons in the manner provided above.

Interest shall cease to accrue on the Bonds on and after August 28, 1992.

By: THE BANK OF TOKYO, LTD

Fiscal Agent and Principal Paying Agent

July 22, 1992

## FISCAL AND PRINCIPAL PAYING AGENT

The Bank of Tokyo, Ltd

3-2, Nihombashi Hongoku 1-chome  
Chuo-Ku, Tokyo 103, Japan

## PAYING AGENTS

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43, Boulevard Royal  
L-2955 - Luxembourg

Morgan Guaranty Trust Company of New York

60 Victoria Embankment

London EC4Y 0JP

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Wiesbadenstrasse 10  
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## COMMODITIES AND AGRICULTURE

## Platinum falls in hectic trading

By Kenneth Gooding,  
Mining Correspondent

PLATINUM'S PRICE fell sharply in hectic trading in London and New York yesterday following an announcement that another automotive catalyst using palladium instead of platinum had been developed in Japan.

In spite of assertions by the industry that the Japanese development would have little, if any impact, on the platinum market, it sparked two waves of selling – initially among professionals as the news broke and later by US funds before trading began in New York.

Platinum closed in London at \$380.85 a troy ounce, down \$9.35.

Dealers suggested that the Japanese development was simply used as an excuse to sell by investors who had recently bought platinum because of growing political tension and violence in South Africa, the world's biggest producer and responsible for more than 65 per cent of supply.

However, chances of a serious interruption to platinum production seem to be drifting away. For example, a draft peace charter was drawn up in South Africa last week by

unions and business leaders which might be ratified soon. The accord could head off the general strike planned for August 3 and limit it to one day.

Why European and New York market did not react to this development on Monday is not clear.

However, yesterday the Japanese National Institute for Resources and Environment (NIRE) brought an action back to platinum by announcing it would give details of its new automotive catalyst next week. Automotive catalysts provide platinum's biggest market but Mr Brian Nathan, managing director of Ayston Metals, pointed out that NIRE referred only to diesel catalysts which already are based on palladium, a cheaper material, rather than platinum or rhodium.

He also pointed out that NIRE had given no indication when the new catalyst, based on magnesium-aluminate and palladium, would be available or in use.

Some analysts suggested last night that, as political tension eases in South Africa, the platinum price could ease back to \$370 an ounce or even to \$360 where it stood before its recent rise.

## Russia in call for oil investment lifeline

By Neil Buckley

RUSSIAN oil production could fall by 15 per cent both this year and in 1993 without foreign investment, an aide to Mr Yegor Gaidar, acting Russian prime minister, said yesterday.

Mr Sergei Roginko, an adviser on foreign investment projects in Mr Gaidar's secretariat, was in London to promote OGE '92, the first international oil industry trade fair in the autonomous republic of Tatarstan in October.

The exhibition is jointly backed by the Russian energy ministry and the Tatarstan government to highlight investment opportunities for foreign companies, despite Tatarstan's vote for self-rule in March, and a dispute between the two governments over shares of oil revenues.

"We are trying to stress our common interests," Mr Roginko said. He added that at least 5m tonnes of oil had been sold illegally in the past year by "speculators" who were "bleeding Russia dry" by buying oil cheaply for roubles and selling it for hard currency on the world market.

He pledged, however, that "serious" foreign investors prepared to make a long-term commitment could be exempted from the punitive Ecu28 a tonne (roughly \$5 a barrel) export tariff the Russian government had been forced to implement to combat illegal exports.

Gulf Canada and Conoco had recently secured exemptions from export tariffs. Mr Roginko said, and the White Nights project, operated by US companies Phibro Energy and Anglo Suisse with Siberian producer Varyegazneftegaz, was also negotiating possible exemption. The pledge will be welcomed by western companies, for which the export tariff has been a major disincentive for investment.

Raising Russian oil prices to world market levels could solve the problem of fraudulent exports, but the Russian government had concluded this could only be done gradually, otherwise it would "turn our economy upside down" and aggravate inflation, Mr Roginko said. He predicted the process would take "a couple of years".

Mr Roginko said investment of \$5bn to \$10bn was needed to halt the decline in output. He said western technology could significantly extend the life of some fields and re-open many of the 15 per cent of wells now standing idle.

Having already banned overseas sales of semi-finished leather, India will seek to raise further the share of value

## Metals upsurge showing signs of tarnish

Kenneth Gooding on why there are fears of another false dawn among LME traders

P RICES ON the London Metal Exchange have been rising strongly in recent weeks, turnover is high and some traders have dusted off the vintage champagne bottles to celebrate. The casual observer might well mistakenly assume that the LME's upbeat mood is signalling that a full-blown world economic recovery is on the way.

After all, LME traded metals – aluminium, copper, lead, nickel, tin and zinc – are essential to the industrialised world and are used for a wide variety of products.

But the LME is giving some distorted signals.

One reason for the present buoyancy is that US-based commodity funds have piled in with big "buy" orders. These funds have been excessively influenced by the tentative economic revival in the US, suggests Mr Neil Buxton, research manager at Metal Bulletin Research.

He says: "They see investment in metals as a good way to play that economic recovery. Metals prices have been falling since 1988-89 and other financial markets are not offering such good returns as in the past."

That is not to suggest the funds are entirely wrong. Most analysts believe that metals prices will finish this year at a higher level than they started it. "That's not saying much," Mr Buxton points out, "because they started at such a low level."

However, it will take some time before the overpowering economic gloom lifts sufficiently to justify a strong rise in metals prices.

As Mr David Humphries, an economist at the RTZ Corporation, the world's biggest mining group, suggests, metals demand in Japan, which

LME Metal Price Changes (US cents a lb)				
Price on	% change	Average for	% change	
June 30	since Jan 1	1st half 1992	on 1991 ave.	
Aluminum	59	+15.7	57.7	-5.2
Copper	110.5	+12.3	100.5	-2.2
Nickel	338.2	+3.9	338	-8.9
Zinc	61.7	+16.4	57.2	+12.1
Lead	27.7	+12.5	23.8	-4.8
Tin	322.7	+26.1	267	+5.1

accounts for about 18 per cent of world usage, will fall this year. Prospects in the European Community, accounting for 30 per cent, are looking dim because Germany, the driving force, is "coming off the boil".

Only in the US, accounting for 25 per cent of world metals usage, is demand showing tentative signs of recovery.

Mr Graham Deller, analyst at the Metals and Minerals Research Services consultancy group, points out that OECD industrial production – an important indicator of potential metals demand – was lower in the first quarter this year than in the final quarter of 1991 and was unchanged in the 1992 second quarter. MMRS is looking for industrial production to improve by only 0.5 per cent this year.

As industrial production usually leads metals prices by about six months, even if there is a pick-up in the second half of this year, we would not see any big pick-up in metals prices until late 1993 or even 1994," Mr Deller says.

What do the statistics tell us about metals markets in the first half of this year? The sharp price rises in June saw all the LME traded metals finish the month higher than they were in January (see table).

However, average prices of aluminium, copper, lead and nickel over the six months

were all below their 1991 level. Tin's average price was up, braced by severe producer cuts that will leave the market substantially under-supplied this year.

The average zinc price was sharply up (by nearly 9 per cent) but this was caused by traders playing games and using options to cause a nasty technical squeeze in the LME's market for the second time in only six months.

The LME executive eventually had to step in on June 15 to limit the daily back-validation (the premium charged for metal for immediate delivery). This eased the situation but the LME is having to continue monitoring zinc because it seems very likely that the squeeze will re-emerge strongly in October.

Analysts suggest the same group of traders and producers who squeezed the zinc market in June have rolled their positions over to October. "They like this market and have no intention of selling. They are probably going to go longer," said one trader. "They have a million tonnes [a year] of production between them."

Copper, which recently touched its highest price in 18 months, is also being buoyed up by the threat of another LME squeeze in the fourth quarter of this year and early

1993. Traders suggest that Sumitomo of Japan, which caused an options-related squeeze last year and forced the LME executive to intervene in the copper market, is moving in the same direction again.

However, copper, the LME's "flagship" contract and the most heavily-traded, is also benefiting from the usual supply disruptions at a time when demand is holding up reasonably well. Most analysts say copper supply and demand are more or less in balance.

While there has been some drop in demand from Japan because of that country's slowing growth, the Chinese have re-emerged as substantial copper buyers this year. Mr Ted Arnold, metals specialist at Merrill Lynch, points out that the Chinese might buy 200,000 tonnes of copper in 1992, "which would take up all the slack from Japan".

Other metals are also likely to feel the impact of China's recent dramatic economic growth – its industrial production was up by an estimated 18 per cent in the first half of this year. "The potential for increased base metal demand from China is huge – and it will be tempered only by the availability of foreign exchange and the country's existing infrastructure," says Mr Euan Worthington, head of the mining team at S.G. Warburg, the financial services group.

Meanwhile, disturbances caused in metals markets by the collapse of the Soviet Union are by no means at an end. "Although total exports from the former communist countries could be slightly down from the 1991 levels because of depressed prices, coupled with shortages of raw materials and

commodities because of environmental concerns, exports are still likely to be high by historical standards. They will therefore continue to act as a depressive influence on prices," says Mr Robin Bhar, consultant to Carr Kitcat & Aitken, part of the Banque Indosuez Group.

Aluminium and nickel will be hit particularly badly because exports of these from the Commonwealth of Independent States and the former eastern Europe have a bigger impact on western supply-demand balances than other metals exports.

On the positive side of the metals equation, Mr Nick Moore, analyst at Ord Minnett, part of the Westpac banking group, points out that stock levels remain relatively low, at less than 10 weeks of consumption compared with 15 to 20 weeks at the end of past recessions. The exception is aluminium, because of the Russian exports. But all metal stocks are likely to shrink quickly when demand picks up, he suggests – and prices go up as stocks go down.

LME traders meanwhile hope that the recent upsurge in business is not another false dawn. One said: "We've been staggering along for 18 months on wafer-thin margins and low prices. Now business has at least doubled. But will it hold?"

Mr Angus MacMillan, research manager at Billiton-Enthoven Metals, part of the Royal Dutch/Shell group, is hopeful. He says: "On the LME genuine trade business from producers and consumers has risen. Brokers have increased their position-taking and there is a feeling that the metals cycle is on the turn."

## Guttman prepares to defend futures charges

By Barbara Durr in Chicago

The joint venture was liquidated in 1990.

In a letter to the board of Nymex, Mr Guttman emphatically denied that he was responsible for any wrongdoing.

Mr Barry Bohrer, Mr Guttman's lawyer, says that Mr Guttman will respond to the CFTC by the end of the month, arguing that the Nymex chief should not be held responsible for the allegedly illegal trades because he had nothing to do with them.

Mr Guttman has been Nymex chairman since 1988 and was not actively engaged in his trading partnership. He declined on taking a leave of his day-to-day duties as Nymex chairman in order not to have a cloud over the exchange. The futures industry has frequently been rocked by trading scandals and Mr Guttman appears to want to leave Nymex as unashamed as possible.

In 1990, Mr Karsten Mahlmann, then chairman of the Chicago Board of Trade, was forced to resign from his post because his trading firm, Sted & Company, was charged with fraud.

Mr Guttman said investment of \$5bn to \$10bn was needed to halt the decline in output.

He said western technology could significantly extend the life of some fields and re-open many of the 15 per cent of wells now standing idle.

Having already banned

added leather products in its export total by 3 per cent to 77 per cent in the current year.

The export target for leather garments is \$370m, for shoe uppers \$320m, for footwear \$240m, for other leather goods \$255m and for finished leather \$260m. The country plans gradually to phase out the export of finished leather.

The council has urged the federal government to give India immediately a technical credit of \$40m to enable it to pay for last year's imports of shoe uppers and garments and also open letters of credit for fresh imports. A large number of Indian exporters to Russia have closed shop because they have not been paid for earlier shipments.

While Germany will remain the largest importer of Indian leather, the council points out that the US, the UK, Italy, France, Spain and Australia are also important buyers.

Leather export prospects have improved following the steps taken by Indian manufacturers to control the incidence of carcinogenic substances in leather.

India has the largest bovine population in the world, estimated at 250m. This gives an idea of the unrealised export potential of leather. But the country has still not been able to organise scientifically the collection of carcasses and the preparation and preservation of the hides.

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, min 99.5 per cent, \$ per tonne in warehouse, 1,715-1,745 (1,730-1,755).

BISMUTH: European free market, min 99.99 per cent, \$ per tonne in warehouse, 2,30-2,60 (same).

CADMIUM: European free market, min 99.5 per cent, \$ per lb, in warehouse, 0.75-0.95 (same).

COBALT: European free market, min 99.5 per cent, \$ per lb, in warehouse, 22.00-23.50 (22.50-23.50).

MERCURY: European free market, min 99.99 per cent, \$ per lb, in flask, in warehouse, 140-160 (same).

MOLYBDENUM: European free market, drummed molyb-

dic oxide, \$ per lb Mo, in warehouse, 2.35-2.40 (2.35-2.45).

SELENIUM: European free market, min 99.5 per cent, \$ per tonne in warehouse, 1,80-2,00 (1,75-1,775).

TUNGSTEN ORE: European free market, standard min 85 per cent, \$ per tonne unit (10 kg) WO<sub>3</sub>, cfr 53-62 (same).

VANADIUM: European free market, min 99.99 per cent, \$ per lb, in warehouse, 2.00-2.15 (2.00-2.10).

URANIUM: Nucex exchange value, \$ per lb, U<sub>3</sub>O<sub>8</sub>, 7.75 (same).

LEAD WAREHOUSE STOCKS (Aug 21 Monday's close)

Aluminum +2,200 to 1,311,325

Copper +10 to 145,150

Lead -175 to 28,288

Nickel +636 to 26,288

Zinc +375 to 336,550

Tin +85 to 14,350

HEATING OIL 42,000 US gallons, cents/US gallons

Close Previous High/Low

Aug 5897 6000 6110 5800

Sep 6005 6147 6255 6075

Oct 6144 6233 6262 6165

Nov 6241 6331 6262 6182

Dec 6340 6431 6544 6260

Jan 6437 6540 6640 6390

SOTI in 1st

21

# Little strength behind modest rally

By Terry Byland,  
UK Stock Market Editor

BETTER news on UK mortgage rates and a steeper performance by sterling helped London share prices to rally yesterday from the severe shakeout of the previous session. But there was little enthusiasm behind the recovery and the FT-SE index was never able to recapture its opening gain of nearly 23 points.

The scene for a market recovery was set overnight by the UK government's move to reduce upward pressures on mortgage charges by cutting the interest rate on its latest National Savings bond, which has been draining deposits away from the building society

les. A rebound in stock index futures also encouraged the UK market to join in the rally in European bourses prompted by central bank support for the US dollar on the previous day.

But the early gain faded as it became clear that genuine investment support was restrained by continuing uncertainty over the background both for economic progress and interest rates. In the light of the National Savings rate change, one of Britain's largest building societies withdrew its warning that higher mortgage rates were planned, but some City analysts said that higher home lending rates remained a danger.

After returning almost to overnight levels, the market

began to move forward again, but traced an erratic course, largely under the influence of the stock index futures. The final reading showed the FT-SE Index at 3,415.6 for a net gain of 11.9.

At the close, London was ignoring an early gain of 16 points on the Dow Average as Wall Street responded to the address of the Senate of Mr Alan Greenspan, head of the

Federal Reserve Board.

Traders and strategists alike laid stress on the poor trading volume in the stock market. "The market was dead," said the leading trader at a Japanese house, Seag volume totalled 421.2m shares, compared with 455.3m in the previous day's dramatic trading session.

But Stock Exchange statistics disclose that on Monday, when the Footsie at one time showed its biggest fall since the Moscow coup in August 1991, retail, or customer business was worth only £250m. For three weeks, daily retail

volume has rarely moved above the £1bn mark regarded as profitable for the London securities industry.

"In spite of the sound argument that equities are out-

standingly cheap, the institutions simply won't buy them at present," said a senior dealer at a UK investment bank. "They are buying UK government bonds."

The impending sale of 300m Wellcome shares, for which the offer closes on Friday, is also blamed for keeping the institutions out of the stock market. Traders will be glad to see this deal out of the way, but were unimpressed by reports that the Wellcome shares might be sold at a 5 per cent discount to the current market price.

The best news of the day, according to the market, came when British Airways confirmed that it is gaining valuable access to the US airline business by taking an equity stake in USAir Group.

## Wellcome worries increase

FURTHER selling of Wellcome prompted suggestions from some dealers that the planned share issue might have to be scaled down to take account of market weakness. Pressure from two small securities houses and from the options market was said to be behind a fall of 12 to 833p in the shares yesterday. Wellcome is now an even tighter market than usual, with few traders prepared to buy stock ahead of next week's share flotation.

Wellcome Trust, the governing charity, is hoping to sell 330m shares through investment bank Robert Fleming, although some dealers were suggesting yesterday that the flotation might have to be scaled back to 200m. Fleming has said it has received indicative bids for more than 250m shares and is understood to be convinced that UK institutions will be happy to buy Wellcome stock at around 800p when the tender process ends on Friday.

However, if the price continues to fall, institutions could find themselves in the bizarre situation of paying for the floated shares at a premium to the price in the market.

## Reuters above worst

A sharp fall for Reuters shares following the group's interim results surprised many in the market. The stock tumbled 70 from the day's high, but picked up later to close a net 25 off at 1125p on further consideration of the company's trading report.

Marketmakers focused initially on a newswire headline which appeared to indicate that revenues, rather than the percentage growth, would be under pressure. However, further appraisal showed that the first-half profit of £157.4m was towards the upper end of forecasts and cash holdings were strong at £500m.

Mr John Clarke of Daiwa, the Japanese securities house, commented: "The earnings are of very the highest quality. With cash continuing to increase there is no reason for Reuters to lose its premium rating."

## BA advances

News that British Airways is to pay 8750m for a 21 per cent voting stake in USAir, giving it a 21 per cent voting stake in

America's fourth largest carrier, was well received in the stock market. Share volume in BA soared to 10m in strong two-way business as the stock advanced to 1265p.

Earlier, the shares had moved forward in light trade with the market, but the announcement drove the shares to a day's peak of 1259p, before profit-takers arrived.

Mr Chris Terry at Kleinwort Benson Securities said: "This does much of the way to combat competition from BA's main US rivals, United Airlines and American Airlines."

Another analyst, however, commented: "British Airways appears to have paid a high price in a buyers' market."

## Enterprise weak

The focus of attention among oil exploration and production stocks shifted away from Lusso and moved to Enterprise Oil as its shares retreated 13 to 319p, their lowest since April 1988.

The price was unsettled early by the sale of a block of 40,000 shares at 319p, a 7p discount to the prevailing market price. The move accompanied growing unease about lack of news on the expected sale of Enterprise's stake in the Hudson field in the North Sea.

Sector specialists have been waiting for many weeks for news of the Hudson sale, which is expected to raise around £25m. It is the Japa-

nese holding company, has been rumoured to be the buyer of the stake.

HSBC put on 7 to 346p, responding to much better than expected figures from Marine Midland, the bank's US subsidiary.

Monday's rally in Lusso came to an abrupt halt, with the shares slipping 4% to 1245p on good turnover of 2.2m in the wake of some determined selling by one of the leading London brokers.

There was a suggestion that one of the UK banks, a big corporate lender to the oil sector, had revised downwards its oil price forecasts and was reducing its revolving credit facilities to some oil groups.

BP settled 3 up to 126p after confirmation of the biggest ever traded options deal in the UK market, involving the equivalent of 20m BP shares.

Strong hints in the market that British Steel's broker, US Phillips & Drew, had taken the stock off its buy list led to a retreat in the share price which made it the day's worst performing component of the FT-SE 100 Index.

The shares gave up 2% to 58p in brisk trade of 11m amid suggestions that the broker had cast doubts about the level of this year's dividend.

Simon Engineering fell 16 to 190p after broker Smith New Court downgraded its current year dividend expectation.

The market responded well to first-half results from Smith

Knhe Beecham, the "A" shares rising 13% to 457p and the units 12 to 412p. Profits of 225m were at the top of a 228m to 254m market forecast range. SmithKline announced a dividend of 2.075p which was in line with expectations and several houses were recommending the stock.

Glaxo saw healthy trade following good buying in New York on Monday night. The stock moved ahead 28 to 716p, principally boosted by the com-

pany's defensive qualities. Lehman has been telling clients that sales in the UK of the oral version of the company's anti-migraine drug Imigran could have reached \$30m (£15.7m) this year.

Newagent John Menzies maintained a firm tone after Monday's better than expected results led to an upgrading by County NatWest. The securities house said it is looking for profits of £23m next year, compared with a previous estimate of £25.5m. The shares gained 2

to 35p.

Northern Foods rallied 10 to 594p, after losing ground on Monday ahead of this week's annual meeting.

Property shares bounced following the recent spate of depressing statistics showing an all-time low for the sector against the FT-Actuaries All-share Index. Broker recommendations helped British Land to improve 3 to 128p and Slough Estates 5 to 122p. Growing belief that Greycourt would maintain its dividend left the stock 5 firmer at 33p.

Mirrort Group Newspapers gained a further 5 to 635p on heavy turnover of 16m shares as talk that a stakeholder is at work refused to die away.

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MARKET REPORTERS: Joel Kibbey, Colin Millham, Christopher Price, Peter John, Steve Thompson.

■ Other market statistics, Page 16

FT-SE All-Share Index

Turnover by volume (million)

Excluding intra-market business & Overseas turnover

800

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## LONDON SHARE SERVICE

## AMERICANS

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**BUILDING MATERIALS - Cont.**

## CONTRACTING & CONSTRUCTION - C

## 2. ENGINEERING - GEN

## **HOTELS & LEISURE - Co**

**INVESTMENT TRUSTS - Oct 1992**

## CANADIANS

## **BANKS**

#### **BREWERS & DISTILLERS**

N.V. \_\_\_\_\_ 478 \_\_\_\_\_ 485

جعفر بن محب



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• Current Unit Trust prices are available on PT Cityline, Call 1300 366 300 and 48p/minute at all other times. To obtain a free Unit Trust Code Booklet ring (071) 962-2126

## **AUTHORISED UNIT TRUSTS**

**Guide to pricing of Authorised Unit Trusts**

Compiled with the assistance of Lautro 55

**HISTORIC PRICING** The 1996 package will be the first to include the new *Journal of Clinical Oncology*.

**TERMINAL PRICE:** New rates have come. The

**ER PRICE:** Also called issue price. The price at which units are bought by investors.

**PRICE:** Also called subscription price. The

**PRICE:** Also called redemptions price, the amount which units are sold back by investors.

**REDEMPTION PRICE:** The minimum price at which units can be sold back by investors.

**SELLING PRICE:** The price at which units are sold to investors.

**FORWARD PRICING:** The practice of setting the selling price of units based on the price at which units are sold back by investors.

DECLARATION PRICE. The minimum price paid. The maximum spread between the bid and ask prices is determined by a formula. Bid by the government. In practice, most ask

by the government. In practice, most oil companies quote a much narrower spread. As a rule, old price is often set above the

**SCHEME PARTICIPATION REPORTS:** The most common reports can be roughly

Particulars can be obtained from the managers.

Other explanatory notes  
See last column of the  
FT Managed Funds Service

PT Managed Funds Service  
95 Life Assurance and  
Regulatory Organisation

1970, (p.) - 1701 to manage, fully owned.  
100 set on the basis of the valuation.  
a short period of time may elapse before  
turnover is made.

100-771-301-000

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Continued on next page

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## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Greenspan fails to boost dollar

THE DOLLAR extended its rally against the D-Mark at the start of European trading yesterday but showed new signs of weakness by the close, writes James Blitz.

The US currency continued to derive strength from Monday's concerted intervention by the Federal Reserve and European central banks to keep the dollar above its all-time low. In the morning it rose nearly two pennies to peak at DM1.5020 as corporate demand for dollars intensified. By luncheon the rally had petered out and it retreated to close in London at DM1.4885. In New York the dollar finished a shade lower at DM1.4865.

The dollar is underpinned by the market's belief that if the currency tests its record low again, the central banks will intervene. Mr Angus Armstrong, an economist at Morgan Grenfell in London, commented: "The reputations of nearly a dozen central banks are at stake here, so I think

they will be keen to underpin the dollar for now."

Yesterday's dollar downturn was partly due to the market's disappointment with the testimony of the US economy given by Mr Alan Greenspan, chairman of the Federal Reserve. He said US GDP would be in the area of 2.25 to 2.75 per cent in 1992, compared to a previous forecast of 1.75 to 2.50 per cent.

However, Mr Christian Dunis, a currency analyst at Chemical Bank in London, said Mr Greenspan's upward revision of US growth estimates for 1992 was unconvincing. "In recent times we have seen the Fed consistently over-optimistic about the economy," said Mr Dunis. "What the market does not want to hear was wishful thinking about the scope for a US economic recovery."

The dollar's latest weakness could also be put down to the continued strength of the D-Mark, with many operators remaining convinced that the

Bundesbank will put up its Lombard rate when it next meets in August.

A clear sign that the German currency has not been seriously weakened by the central bank intervention was the D-Mark's gain against the French franc yesterday. France has a trade surplus, while Germany has a trade deficit. The French also have an inflation rate 1 percentage point below Germany's. But the D-Mark still rose yesterday, ending at FFr3.3780, against a previous close of FFr3.3750.

The D-Mark was also firm against sterling, which has failed to track the dollar's rise in the last two days. The pound managed to finish unchanged at DM2.8425, but it was down in morning trading to DM2.8387. The Italian lira was weak in spite of the Bank of Italy's huge intervention on its behalf the previous day. It dropped to a low of L761.20 against the D-Mark, but improved later to L759.40.

Estimated volume total: Cabs 2522 Pots 5409

Previous day's open int: Cabs 63363 Pots 54299

## FINANCIAL FUTURES AND OPTIONS

## LIFFE LONG GILT FUTURES OPTIONS

£100,000 units of 100%

Strike Price Settlement

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Oct 92 Nov 92

Dec 92 Jan 93

Jan 93 Feb 93

Feb 93 Mar 93

Mar 93 Apr 93

Apr 93 May 93

May 93 Jun 93

Jun 93 Jul 93

Jul 93 Aug 93

Aug 93 Sep 93

Sep 93 Oct 93

Oct 93 Nov 93

Nov 93 Dec 93

Dec 93 Jan 94

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## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

*4:00 pm prices July 21*

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Continued on next page

## NYSE COMPOSITE PRICES

## NASDAQ NATIONAL MARKET

4:00 pm prices July 21

Continued from previous page

1992	Ytd. %	Blk.	Close Prev.	Close	1992	Ytd. %	Blk.	Close Prev.	Close	1992	Ytd. %	Blk.	Close Prev.	Close	1992	Ytd. %	Blk.	Close Prev.	Close	1992	Ytd. %	Blk.	Close Prev.	Close	1992	Ytd. %	Blk.	Close Prev.	Close	1992	Ytd. %	Blk.	Close Prev.	Close	
High/Low Stock	Div. %	E 100s	High	Low	Close	Stock	Div. %	E 100s	High	Low	Close	Stock	Div. %	E 100s	High	Low	Close	Stock	Div. %	E 100s	High	Low	Close	Stock	Div. %	E 100s	High	Low	Close	Stock	Div. %	E 100s	High	Low	Close
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## AMERICA

## Program selling takes Dow back from highs

## Wall Street

ALTHOUGH US stock markets - buoyed by an overnight recovery in foreign equities - opened firmer yesterday, a round of program selling saw share prices retreat from their early gains and end virtually unchanged. writes *Patrick Harrison* in New York.

At the close the Dow Jones Industrial Average was up 5.11 at 3,308.41, but well below the day's peak when the index was 20 points ahead. The Standard & Poor's 500 finished just 0.01 firmer at 413.76, while the American SE composite gained a mere 0.30 at 384.82. The Nasdaq composite managed to end 4.38 higher at 568.63. Turnover on the New York SE was a modest 174m shares.

After two days of big losses, a rebound in Tokyo and leading European markets yesterday paved the way for a positive opening in New York, although the underlying factors behind Monday's sharp worldwide declines - the weakness of the global economy and high German interest rates - remained a drag on sentiment.

The market received little comfort from the testimony

before Congress of Mr Alan Greenspan, the Federal Reserve chairman. Mr Greenspan gave little away, although his upbeat comments about the outlook for inflation may have provided investors with some comfort.

That left second quarter corporate results as the main influence on stock prices yesterday. Drug shares were in the forefront, with Warner-Lambert up \$1 at \$85.10 on news of record quarterly net income of \$178m, up 14 per cent from a year ago, and Pfizer \$1 firmer at \$75.10 in active trading on a 14 per cent increase in second quarter profits to \$30m.

USAir climbed \$1.10 to \$14.10 in heavy trading after British Airways agreed to buy a 44 per cent stake in the US carrier for \$750m. The news of the deal lifted USAir's ADRs \$1 to \$50.10.

Leading banks were also a feature, with Citicorp gaining \$1.40 to \$20.10 after reporting net income of \$171m for the second quarter, against just \$11m a year ago. The comparison, however, was distorted by after-tax restructuring charges and after-tax net gains on the sale of non-strategic assets.

Chemical Bank went the other way, falling \$1 to \$86 in

spite of quarterly net income rising sharply in the second quarter to \$240m.

United Technologies moved ahead \$2.10 to \$83.10 on announcing second quarter net income of \$165m, up from the \$44m earned a year ago in the wake of a one-off charge against earnings.

Motor issues continued to take a beating on concern about the outlook for car sales. Ford dropped \$1.10 to \$44. General Motors slipped \$1.10 to \$83.90 and Chrysler eased \$1 to \$19.

## Canada

A BARRAGE of sell orders at the opening set the tone for heavy losses on the Toronto stock exchange, but the overall market was mixed. Northern Telecom opened late due to an imbalance of sell orders on reporting surprisingly poor second quarter earnings. Northair rose the day down C\$1.10 to C\$41.10. Its parent, BCE Inc, depressed later in the day by a sharp loss at its Montreal Trustco unit, tumbled C\$1.10 to C\$45.10.

The TSE 300 index closed 2.73 down at 3,425.2, although falls and rises were almost evenly matched at 265 to 264 after volume of 25.0m shares.

The market received little comfort from the testimony

## ASIA PACIFIC

## Tokyo's rebound gives support to the region

## Tokyo

A FALL in short-term interest rates encouraged investors, and the Nikkei average gained for the first time in four trading days, writes *Emiko Terazawa* in Tokyo.

The 225-issue index ended 117.83 firmer at 16,002.41, after touching a day's low of 15,770.67 and high of 16,053.30 on arbitrage unwinding and buying by investment trusts.

Volume remained flat at 200m shares. In spite of the rise in the Nikkei, other market indicators reflected underlying weakness. Declines led advances by 472 to 429, with 171 issues unchanged. A total of 136 stocks fell to new lows for the year, and the Topix index of all first section issues shed 0.76 to 1,238.38. In London the ISE/Nikkei 50 index put on 2.30 to 962.46.

Weakness in overseas markets on Monday prompted futures-linked arbitrage unwinding, but shares then recouped losses on heavy index-linked buying by investment trusts and dealers. Some traders found comfort in the fall in the overnight call rates, as a prelude to monetary easing by the Bank of Japan.

However, overall activity by investors has dried up, and the low volumes leave share prices vulnerable to movements in the futures markets, and arbitrage activity. Ms Mayumi Matsui at Barclays de Zoete Wedd said: "Most investors, especially the foreigners and individuals, have adopted a wait-and-see attitude." She added that investors will want to see some semblance of concern from the authorities about the market's weakness before coming back again.

Dealers bought speculative stocks for short-term trading

purposes. Meiji Milk Products gained 10.90 to Y830 and Taiyo Fishery Y6 to Y52.

Nippon Telegraph and Telephone fell Y3.00 to Y598,000 on selling by financial institutions, while bank issues weakened on sales by leading foreign brokerages. Industrial Bank of Japan lost Y20 to Y1,670 and Dai-Ichi Kangyo Bank Y10 to Y1,210.

High-technology issues, which dropped on Monday on fears of sharply lower profits for the current year, rallied on bargain hunting. NEC rose Y20 to Y308, and Sony Y70 to Y430, but Hitachi slipped a further Y8 to Y52 and Toshiba, the most active issue of the day, was Y8 lower at Y612.

In Osaka, the OSE average dipped 17.18 to 18,351.07, declining for the fourth consecutive day. Volume increased to 15.8m shares from 9.3m.

## Roundup

TOKYO'S rebound gave support to most markets in the region.

HONG KONG ended moderately higher on strong buying interest in HSBC Holdings after its Marine Midland Bank division reported a turnaround in first-half results on Monday. The Hang Seng index appreciated 33.95 to 6,010.44 in turn-over of HK\$3.15bn.

KUALA LUMPUR's composite index put up 2.40 to 605.16 in active trade, concentrated in speculative stocks.

SEOUL staged a technical rebound, the composite index moving ahead 6.54 to 511.84.

Turnover was still thin, at W6107.53bn.

AUSTRALIA was helped by the rise in Tokyo. The All Ordinaries index improved 4.4 to 1,609.3. Resource issues remained weak, although gold shares continued to rally as the bullion price touched a seven-month high.

National Australia Bank attracted interest after announcing a takeover bid for Bank of New Zealand, the shares rising 16.42 lower at 1,400.56.

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY JULY 21 1992						MONDAY JULY 20 1992						DOLLAR INDEX					
	US Dollar Index	Day's Change %	Pound Sterling Index	DM Index	Local Currency Index	% chg on day	Gross Div Yield	US Dollar Index	Pound Sterling Index	DM Index	Local Currency Index	1992 Index	1992 Low	Year ago (approx)				
Australia (65)...	141.95	+0.0	110.24	112.39	109.85	126.56	+0.2	4.31	141.89	109.68	112.34	109.29	126.78	151.68	140.94	147.37		
Austria (56)...	156.31	-0.5	121.39	125.72	120.55	121.27	+0.1	2.41	157.14	121.47	124.41	121.03	121.17	165.70	156.31	176.74		
Belgium (42)...	148.58	-1.3	115.39	117.62	114.58	113.22	+0.5	5.43	150.52	118.35	119.16	115.94	113.22	152.27	135.67	128.09		
Canada (115)...	127.82	-1.3	99.11	101.04	95.75	110.21	+0.3	3.28	100.25	99.55	102.29	98.99	111.33	142.15	124.32	139.23		
Denmark (35)...	237.00	-0.5	126.52	128.01	125.22	126.19	+0.4	1.90	229.14	167.51	167.75	167.01	167.75	228.04	228.04	228.04		
Finland (116)...	75.00	-0.1	58.10	58.00	58.04	58.04	-0.1	2.21	75.82	56.15	56.58	56.94	56.58	56.54	56.54	56.54	56.54	
France (104)...	155.88	-0.6	121.06	123.41	120.82	122.99	-0.1	3.81	156.28	121.22	124.15	120.78	123.06	168.70	148.06	149.86	149.86	
Germany (55)...	122.45	-2.1	95.10	98.98	94.76	94.76	-1.8	2.43	125.04	96.65	99.01	95.31	95.31	128.61	114.87	117.49		
Hong Kong (54)...	250.67	-0.3	194.67	195.46	193.98	194.80	-0.2	3.35	251.30	194.26	198.96	193.57	249.32	258.50	176.36	167.85		
Ireland (16)...	158.21	+0.2	122.87	125.26	122.43	124.57	+0.7	4.24	157.48	121.72	124.57	121.28	122.68	151.78	152.29			
Italy (78)...	62.80	-0.5	48.77	49.72	48.62	53.04	-0.2	3.94	63.18	48.83	50.01	48.68	53.16	60.06	62.80	73.93		
Japan (472)...	95.80	-0.5	104.84	105.20	104.50	105.04	-0.1	1.71	105.20	74.45	74.25	74.20	76.28	74.25	85.70	127.4		
Malaysia (24)...	248.59	-0.7	107.10	108.00	108.00	227.47	-0.8	2.64	244.25	185.97	187.07	187.07	187.07	250.00	216.19	229.19		
Mexico (19)...	1453.01	-1.2	110.32	115.34	123.31	496.85	-1.2	1.21	147.25	110.45	118.00	118.28	502.20	178.77	1355.22	1427.85		
Netherlands (25)...	162.13	-0.3	125.92	128.36	125.47	124.25	+0.4	4.51	162.60	125.69	128.73	125.24	123.71	167.24	147.88	158.77		
New Zealand (14)...	45.90	-0.3	36.42	37.13	36.29	45.46	+0.4	5.07	46.76	35.14	37.02	35.02	45.26	48.52	42.01	47.17		
Norway (23)...	168.71	-0.3	129.47	131.99	129.01	123.43	+0.8	1.8	166.16	128.44	131.56	127.99	131.65	192.93	161.28	198.98		
Singapore (38)...	209.64	-1.4	162.81	165.98	162.23	165.68	-1.1	2.13	212.53	164.28	168.26	163.69	175.68	192.76	198.84			
South Africa (61)...	203.08	-1.4	157.72	160.76	157.15	171.88	-0.4	3.00	205.85	159.20	160.05	172.82	172.82	263.60	197.04	246.83		
Spain (49)...	140.27	-0.1	109.94	111														



## NEWS: EUROPE

# Commission clears bid for Perrier

By Andrew Hill in Brussels and Guy de Jonquieres

NESTLE, the Swiss foods group, has won European Commission approval for its FFr15.46bn (£1.58bn) bid for Perrier, the French mineral water group, but will have to give up several brands to a new "third force".

It has agreed to sell the Vichy, Saint Yorre, Thonon and Pierrel brands, as well as an unspecified number of other unnamed sources to a single buyer to create a viable competitor. The brands - which have to be sold before a set deadline - represent some 20 per cent of French mineral water capacity.

Sir Leon Brittan, EC competition commissioner, yesterday hailed the Commission's decision as "a considerable victory for the consumer" and a landmark in Brussels' rapidly evolving merger control policy.

Source of change, Page 16

## Change in UK rebate outlined

By David Buchan in Brussels

THE European Commission yesterday put forward options which could slightly reduce Britain's future rebates on its EC budget contributions, but stressed it was for the Council of Ministers to decide.

Since 1985, Britain has received back each year two-thirds of the net difference between what it pays in and what it gets in return.

The Commission is not proposing any change in this 66 per cent rebate but suggests a possible modification in how the gap is defined. This rebate is paid in recognition of the fact that Britain, with slightly less than average EC income per head, makes the second largest gross revenue contribution while getting relatively little EC money back in the form of price support for its small agricultural sector.

The current system could be maintained, the EC executive says, in which case the level of the UK rebate, expected to total Ecu2.27bn (£1.6bn) this year, "would remain roughly

### Brussels moves on air control

By Andrew Hill in Brussels

THE European Commission yesterday restarted the process of nudging EC member states towards a single air traffic control system and relieving congestion in the skies.

Commissioners adopted legislation aimed at harmonising and integrating air traffic control equipment in Europe's 54 control centres. The centres currently use 31 different and incompatible technical systems and 70 different computer languages.

Under the Commission's plans, new surveillance, navigation and communication systems would have to conform to a single set of standards developed by Eurocontrol, the 14-nation air traffic control organisation based in Brussels.

The Commission has already tried once to persuade member states to harmonise the complex European system. Three directives were produced in 1988, with broadly the same aim, but they were rejected by EC ministers keen to protect sovereignty over their own air space. Now, according to Mr Karel Van Miert, the EC transport commissioner, the time is ripe for a new effort.

"Little by little, the member states have begun to change their minds," he said yesterday. "They now recognise that the Community has an important role to play."

In March, transport ministers from the European Civil Aviation Conference (ECAC) outlined a plan to improve the air traffic control system, and last week European airlines called on the European authorities to act quickly to relieve congestion. But Mr Van Miert made clear yesterday that progress would be gradual and that this directive was only the first step.

Delays and cancellations have now become a notorious feature of air travel in Europe, particularly in the summer.

# Milosevic accuses west of forcing terms

By Laura Silber in Belgrade

MR Slobodan Milosevic, the president of Serbia, yesterday accused the international community of trying to bring Serbia to its knees and to "tear Yugoslavia apart".

Mr Milosevic, in a rare public appearance, said the political motives behind international sanctions were "to force Serbia... to accept humiliating terms and give up the chance to show solidarity with Serbs in other republics".

Speaking to politicians in Legkovac, south-eastern Serbia, a region of traditional support, he blamed the international community for "fostering a war on the former Yugoslav republics in order to break up Yugoslavia".

He warned that it was "most important to eliminate the danger of war in Serbia" and lashed out at Serbia's opposition parties for "serving the interests of the rich and mighty" - a reference to the international community.

While he denied that Serbia was aiding Serb fighters in

Bosnia, he said: "We are supporting the war, but in the sense of... the just battle of the Serbian people in the former Yugoslavia...".

His comments came after Mr Alija Izetbegovic, the president of Bosnia, formalised an agreement with Mr Franjo Tudjman,

the president of Croatia, to fight together against Serb-backed forces if international efforts to end the bloodshed fail. The two leaders urged the UN, the US and the EC to undertake real and effective measures to stop the aggression.

Mr Izetbegovic has pressed

for foreign military intervention to aid the mostly Moslem forces loyal to the Bosnian government.

His agreement with Mr Tudjman appears partly to reflect his loss of faith in international efforts to end the war, a western diplomat said.

"Izetbegovic is over a barrel.

Although he has serious cause to wonder what Croatia's long-term plans are, he depends on support from Croatian forces in Bosnia," he said.

UN officials in Sarajevo yesterday warned that the escalating fighting could jeopardise the international relief effort. "The thread is getting very thin, that's holding this together," said Canadian General Lewis Mackenzie after an encampment of 350 Canadian peacekeepers came under mortar and gun fire.

Sarajevo radio reported fighting in Dobrinja, a suburb of Sarajevo near the airport. It said one person was killed and several buildings were ablaze in the centres of Sarajevo and Dobrinja.

## UN fears a million more Bosnian refugees

THE United Nations, already pouring relief supplies into Bosnia, fears that winter hardships could force a million more people to leave their homes in the newly-independent Balkan state and become refugees, Reuter reports from Sarajevo.

"We are already assisting 2.5 million people (from Bosnia) and we are terrified at the way this conflict is evolving," said

Mr Jose Maria Mendiluce, special envoy of the UN High Commissioner for Refugees (UNHCR).

"We are not expecting a massive return of population to their place of origin (after the war). We are witnessing a growing conviction among the people that the situation will never be as it was," he said.

Mr Mendiluce said a big fear was that as winter approached, hundreds of thousands more civilians would try to leave their bombarded towns and cities in search of food, warmth and safety.

The UNHCR has called a conference in Geneva next week to ask the world community for more support and to establish mechanisms to deal with the crisis.



Decisions attacked: Helmut Kohl (right) and Foreign Minister Klaus Kinkel yesterday defended the German role in Yugoslavia

## SPD demands destroyer pull-out

By Christopher Parkes in Bonn

GERMANY'S Social Democrat (SPD) opposition yesterday called for the immediate withdrawal of federal troops from the allied force monitoring the United Nations trade embargo against Serbia and Montenegro.

It also urged the government to press for war crimes charges to be prepared in the UN against Serbian leaders whom it accused of "genocide" in Bosnia-Herzegovina.

In a sustained attack on the Bonn cabinet's decision last

week to send a destroyer and three aircraft to join other Western European Union and Nato forces in the Adriatic, Mr Hans-Ulrich Klose, leader of the SPD parliamentary party, said the mission was unnecessary and would be of no help to the people of the former Yugoslavia.

Surveillance could be carried out equally well by satellites or the secret service, he told Bundestag members called back from holiday for a special sitting.

The cabinet's decision to send the forces without full consultation was a snub to par-

liament and an attempt to expand Germany's global military role in defiance of the constitution, he declared.

The SPD group agreed on Tuesday night to appeal for a ruling at the constitutional court in Karlsruhe. The government firmly defended its position, citing the use of German forces in non-interventionist supporting actions going back 30 years.

Mr Wolfgang Schäuble, leader of the governing group of Christian Democrats and the Christian Social Union, said he was confident the court would back the move. To be able to

take part in the future European union, Germany had to be able to play a full role in common security and foreign policy, he said.

Whatever the ruling, it will help clear the foggy constitutional position, and prepare the ground for change. The SPD has proposed changes which will limit German forces to peace-keeping missions under the auspices of the United Nations.

The government, which has made no specific proposals, wants a full commitment to both peacekeeping and peace-making.

## Treuhand announces record sales in June

By Leslie Collitt in Berlin

MRS Birgit Breuer, president of the Treuhand agency, yesterday announced that a record 562 former east German state companies were privatised in June, but admitted the agency's debts had mounted to more than DM200bn (£58.5bn).

The German Finance Ministry recently estimated that by the time the federal government and states assumed the Treuhand's debts, at the end of 1994, they will have risen to DM250bn. This estimate now appears on the low side as the Treuhand increasingly turns to costly restructuring of unattractive companies which it nonetheless believes are viable.

Mrs Breuer said that in addition to the debts, there were substantial charges arising from extensive ecological damage by east German companies.

By the end of June, 8,175 companies had been privatised, while 4,240 companies under the Treuhand remained unsold. Proceeds from the privatisation amounted to DM30.7bn and the buyers had pledged to invest DM144bn and guaranteed 1.3m jobs.

Mr Theo Waigel, the German finance minister, said after conferring with Mrs Breuer yesterday, that one of the main issues was the serious effect the collapse of orders from the Soviet Union was having on struggling east German companies.

He blamed "internal Russian conditions" for the lack of concrete orders despite the German government's recent approval of DM5bn in Hermes export credit guarantees this year for east German companies exporting to the Commonwealth of Independent States (CIS).

Mr Waigel said Germany had done everything possible to facilitate east German deliveries to the CIS. The Russians, however, were neither signing contracts nor giving state guarantees for payment.

Mr Heinrich Horne, the board member of the Treuhand responsible for finance, said the Russians were seeking to obtain "special arrangements" from the Germans, which diverged from international practice.

"They are also trying to set an unrealistic exchange rate for the rouble," he said.

The haggling over conditions is taking place even though Russian and Ukrainian industrial companies are desperately in need of east German spare parts, plant and equipment. Seventeen ships ordered by former Soviet shipping lines and worth DM320m are still at east German shipyards awaiting payment.

## NEWS IN BRIEF

### Britain criticises Iberia aid decision

BRITAIN yesterday attacked a European Commission decision to approve a Pt120bn (£1.25bn) capital increase and restructuring plan for Spain's state-owned airline Iberia, writes Andrew Hill in Brussels and Daniel Green in London.

Brussels gave its approval after Madrid promised to use the funds to renew Iberia's fleet rather than buy stakes in other Community airlines. It will also alter the loss-making airline's statutes in line with EC air transport liberalisation plans. The Commission said this should be the last subsidy.

Lord Caithness, UK aviation minister,

said Mr Karel Van Miert, transport commissioner, had agreed state aid could be allowed if it might equally have come from a commercial organisation.

"Yet within days the Commission has approved a vast injection of state aid to Iberia which surely no private sector company would have undertaken."

### German money grows at 8.7%

The rapid growth in German money supply, which led to last week's increase in the Bundesbank's discount rate, continued in June, the bank said yesterday, writes Christopher Parker from Bonn.

The broad M2 measure grew at an annualised 8.7 per cent, compared with a revised 8.6 per cent in May. Bank lending to the private sector increased by more than 11 per cent in the six months to the end of June, compared with a good 12 per cent in the six months to the end of May, the bank noted.

### Unemployment to rise in EC

Unemployment in the European Community will rise from an average 9.5 per cent this year to 9.7 per cent next year, the Commission forecast in its annual employment report yesterday, writes David Buchan in Brussels.

Ms Vasso Papandreu, employment commissioner, said targets for economic convergence and fiscal austerity in the Maastricht treaty should not be achieved at the expense of unemployment.

### Help pledged for Albania

The world's 24 richest nations promised yesterday to relaunch Albania's battered economy and cover its food needs for the coming months. Reuter reports from Tirana.

## Italian mini-budget gets accelerated passage

By Robert Graham in Rome

THE Amato government's emergency economic package to cope with Italy's deteriorating finances yesterday passed its first parliamentary hurdle.

The chamber of deputies agreed by 294 to 226 that the decree containing the economic measures could be accorded urgent status.

The entire parliamentary passage for the mini-budget, raising an extra L30,000bn

(£13.9bn), is now expected to be completed by next Wednesday, according to a timetable agreed by the 16 political parties.

The government, headed by the Socialist prime minister, Mr Giuliano Amato, has a 16-seat majority with the backing of the Christian Democrats, Socialists, Social Democrats and Liberals. In addition, the small Republican party yesterday decided to support it.

The political parties have been remarkably muted since

backed by Mr Carlo Azelio Ciampi, the governor of the Bank of Italy, who addressed parliament on Monday.

In part, this reflects internal divisions within all the main parties. But Mr Amato also appears to be having some success in persuading them there is no viable alternative but to approve the package if Italy wishes to regain international credibility and improve its public finances. He has been

backed by Mr Mario Monti, the leader of the Socialists, who addressed parliament on Monday.

The most visible opposition

has come from the trade unions, whose leaders met Mr Amato and the government economic team yesterday. As a sop the government may cut the increase in social security contributions for salaried workers from 0.8 per cent to 0.6 per cent and modify proposals on ending controlled rents for

the lower paid. But last Saturday the three main union confederations could only muster a crowd of 8,000 in Rome to protest against these.

Confindustria, the employers' confederation, whose representatives also met the government yesterday, is prepared to back the measures provided Mr Amato does not give ground to the unions which they are then asked to make up.

Editorial comment, Page 10; Efim, Page 13

## Milan bourse at new low amid growing pessimism

By Heig Simonian in Milan

ITALY'S hard-pressed equity markets suffered a further blow yesterday with the Milan bourse sinking to a new low for the year, while money market interest rates continued to surge.

The Comit index of shares fell by 0.4 per cent to 403.76, its lowest level since October 1985. Rates for banks' repurchase agreements (repos) with

the budget was announced on July 17, even though traditional privileges of patronage in a slimmed-down state sector are under threat.

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Editorial comment, Page 10; Efim, Page 13

## East European consumers take national shape

By Gary Mead, Marketing Correspondent

BULGARIANS may not have much to cheer about, but at least they have twice as many freezers as Poles. On the other hand, Poles, on average, have twice as many video-recorders as Czechs and Slovaks.

## Interest rate rise on cards in Spain

By Peter Bruce in Madrid

THE BANK of Spain may increase its key interest rate, the intervention rate, at today's tender of certificates of deposit in an attempt to add monetary muscle to a tough package of fiscal restrictions announced by the government on Tuesday night.

The central bank intervened yesterday to reduce liquidity in the interbank market by selling short-term instruments at 12.75 per cent, up from around 12.5 per cent last week, leading to speculation that it

was signalling an imminent rise in its official intervention rate, which stands at 12.4 per cent.

Analysts do not believe the peseta's "controlled" slide against the D-Mark in the past few weeks justifies an interest rate increase. But they say the government may be looking for an adjustment in monetary

policy to boost the effectiveness of a series of tax increases and budget cuts designed to trim \$3.25bn off its runaway public deficit this year.

As part of this fiscal pack-

age, Madrid has decided not to introduce a new low tax regime this year, meaning that Spaniards will be paying up to 3 per cent more tax for 1992 than they had expected.

The country's top marginal rate remains at 56 per cent, one of the highest in the European Community.

The government announced in addition that it was bringing forward an increase in value added tax from 13 per cent to 15 per cent from January 1993 to August 1. It is also raising, from the beginning of next month, the amount of tax

the revenue service retains on salaries each month.

Mr Carlos Solchaga, the finance minister, also announced cuts in central government capital and current transfers affecting most ministries but particularly Defence and Public Works, worth some \$1.4bn for the rest of this year.

A freeze on hiring in the public sector, fines for abuse of rules guaranteeing medicines to pensioners, and a measure to force employers to pay for part of employee sick leave would cut a further \$500m, he said.

The fiscal measures have been introduced to stem a 40 per cent overspend, by the end of June, in the planned central government budget deficit. Mr Solchaga conceded that a worsening economic outlook in Spain meant the economy would grow at around 2 per cent or less this year, compared with the 3 per cent projected in March.

The VAT increase could mean inflation of 6.8 per cent for the year, wide of its 5.5 per cent target and a potentially powerful argument for increasing interest rates.

The list of projects is long, but the money is short, writes Tom Burns

## Madrid seeks private cash for public works

### Building the new motorways requires the government to abandon a key tenet in its approach to road transport.

will be paid for by end users and the cost of railway networks and airports is likewise to be passed on to those who make use of such facilities.

Building the motorways, however, requires the government to abandon a key tenet in its approach to road transport.

Large railway investment involving an upgraded commuter line network to serve Madrid and high-speed track linking Madrid with Barcelona and the French high-speed railway system.

A Pt120bn-Pt150bn enlargement of Madrid's Barajas airport.

Mr Zaragoza is especially concerned about the road plan. The water treatment plants

an analyst at Madrid brokers FG. Neither principle can now be maintained because the government has not got the money.

Mr Guillermo de la Dehesa, a former senior Finance Ministry official and now chairman of Banco Pastor, says the government's strategy to have motorists pay for roads while airport passengers paid for airports is "illogical". The author of a recent pamphlet on extra-budgetary infrastructure financing, Mr de la Dehesa says the government is facing up to "a radical departure from its previous policy."

The prime minister, Mr Felipe Gonzalez, has already warned that the 1993 state budget will be extremely restrictive. Furthermore, under the Finance Ministry's policy paper on the convergence of Spain's economy with those of the country's richer EC partners, the deficit should be reduced as a percentage of gross domestic product from a current level of close to 5 per

cent to 1 per cent over the next 5-7 years.

The convergence programme sets aside 5 per cent of GDP every year for investment in infrastructure but this chapter includes items such as the health service, education and professional retraining. Analysts say it is not clear how much the road network can expect from the state, and suspect Mr Zaragoza will have to tap the markets even more than he is willing to admit.

The likelihood is that as early as September the expected project finance agency will be preparing to issue its first infrastructure bond. The first issue, raising Pt50bn-Pt70bn, is expected to finance a 108km motorway linking the Basque industrial centre of Bilbao and the city of Santander, further west along the Cantabrian coast.

The issue could be guaranteed by a toll or, more probably, by a new annual infrastructure tax. The latter would either be levied on Spanish car owners and on foreign motorists entering Spain or would be added on to petrol prices.

Analysts expect that such a bond will incorporate generous tax rebates and that it will prove popular. The financiers calling on Mr Zaragoza appear to have similar ideas.

The ministry seems to be quite clear about the need for such an agency," says Mr Carlos de la Serna, head of research at Iberages, a Madrid broking house owned by Credit Suisse. "It also has

increasingly clear ideas about the options it has to guarantee the money."

The shopping list would make even a government with a budget surplus blanch. Mr Zaragoza's priorities are:

• A second national road plan which will add 4,000km of motorways in the course of the 1990s to the existing 4,000km high quality road network.

• A 10-year programme to bring water treatment in Spain up to European Community standards - 60 per cent of the population receives either deficiently treated or wholly untreated water.

• Large railway investment involving an upgraded commuter line network to serve Madrid and high-speed track linking Madrid with Barcelona and the French high-speed railway system.

• A Pt120bn-Pt150bn enlargement of Madrid's Barajas airport.

Mr Zaragoza is especially concerned about the road plan.

The water treatment plants



Lisbon is hoping that the gloom that has descended following the Danish "No" vote on the Maastricht treaty will not last long

## Maastricht clouds cast shadow on Lisbon

Portugal has much to gain from fuller European union, writes Patrick Blum

CLOUDS MAY have gathered over Maastricht, but Lisbon remains firmly committed to European union and deepening integration. For the Portuguese government, ratification of the Maastricht treaty is part and parcel of its ambitious plans for accelerated economic convergence with its richer northern partners. The treaty's survival, in one form or another, is therefore of key importance to Portugal which was stunned by Denmark's "no" vote last month.

The Danish rejection gave hope to the small band of Portuguese Euro-sceptics who see Maastricht's plans for deeper integration as an attack on the country's sovereignty. Ireland's "yes" vote restored official confidence, though the government could rely on the European Community's enduring popularity. Polls consistently give over 60 per cent of Portuguese voters in favour of ratification with only a small minority - well under 20 per cent - against.

There are good reasons for the Community's popularity. As the poorest member state when it joined in 1986, Portugal has received massive EC aid. Between 1986 and 1990, Portugal received Ecu2.5bn (\$3.75bn), representing 15 per cent of its gross domestic product in structural funds alone.

Under the Community Support Framework programme agreed in October 1990, Portugal is set to receive Ecu7.35bn for the period 1993-95, equivalent to 8.5 per cent of its GDP, and representing a subsidy of close to \$1,000 per inhabitant. In addition, soft loans from the European Investment Bank and other EC institutions could reach Ecu2.5bn. Portugal expects EC aid to double when the Community's next financial package for 1993-97 is agreed.

The impact on one of Europe's poorest nations has been dramatic. Domes-

tic and foreign investment has rocketed and the economy grew more than 4.5 per cent on an annual average between 1986 and 1990. Standards of living have risen and unemployment is under 4 per cent. Direct foreign investment rose faster in Portugal than in other peripheral countries, roughly doubling every year to reach above Ecu1,000bn (\$7.5bn) last year.

A European Commission study says: "Foreign investment... is contributing significantly to the restructuring of Portuguese industry in developing sectors, such as chemicals, pharmaceuticals, electrical and electronic equipment, and transport equipment, thus underpinning domestic efforts to strengthen Portuguese intra-industry competitiveness in the internal market."

Feared competition from eastern Europe would be detrimental to Portugal but has not materialised. The Commission calculates that German unification alone caused an additional increase of 0.7 per cent in Portuguese GDP since 1989.

Full economic union will also have a positive effect. "Portugal is likely to be

a prime beneficiary of the advantages of EMU. Transaction costs savings and the suppression of exchange rate variability by virtue of a single currency will be very significant for Portugal whose currency is only marginally used as a means of international payments and whose financial service sector is not developed as in the richer part of the Community," the study says.

Getting there is the difficult part, and for Portugal which wants to be among EMU's founder members by joining in 1997 or by 1999 at the latest, it is a formidable challenge.

Inflation, the toughest nut to crack, will have to be brought down from 11.2 per cent in 1991, more than twice the EC average, to within 1.5 points of the Community's best performers. The budget deficit cut from last year's 6.5 per cent to 3 per cent of GDP; the public sector debt brought to below 60 per cent of GDP; interest rates will have to come down and the escudo, which only entered the exchange rate mechanism of the European Monetary System three months ago, will have to move into the narrow 2.5 per cent band. All the while, Portugal will have to grow at a faster rate than its Community partners.

Portugal's convergence plan aims to satisfy all these requirements, some before 1997. But there is a constant danger of slippage. Critics doubt it is possible simultaneously to reduce inflation - and hold back wages when there is practically full employment - and maintain high rates of growth and investment. They also wonder whether the government has the political courage to push through the tough medicine needed to tackle budget deficits.

What is not in doubt is that Portugal will need more help to restructure its agriculture and ailing industries, and to modernise its infrastructures. That is

why it wants an early agreement on a new Community budget including the new "cohesion fund" to help the EC's poorest members catch up.

Help is important if the government is to contain growing social pressures. Farmers have demonstrated noisily against the reform of the Common Agricultural Policy which their leaders say could force 70 per cent of Portugal's farmers off the land. Thousands of workers in the textile industry face layoffs as competition from within and outside the EC intensifies, and companies - not only in the textile sector - have campaigned vigorously for protection against what they see as a precipice opening up under their feet. Trade unions are fearing their members for a fight with the government over plans to trim the public sector which employs some 600,000 workers, representing 17 per cent of Portugal's 3.5m labour force.

The government will extend help to farmers and it hopes that enough jobs will be created as an alternative for workers facing lay-offs in traditional industries.

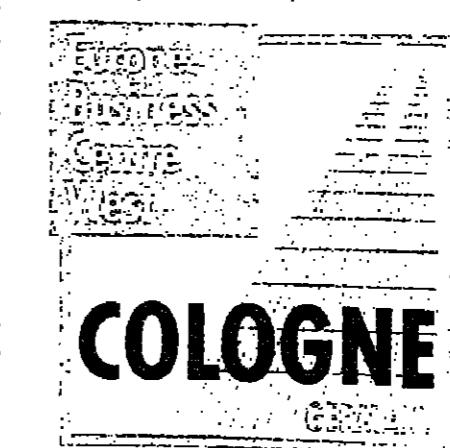
But it has less room for manoeuvre as far as public finances are concerned. The budget deficit has to be reduced to meet the tough conditions imposed by Maastricht for monetary union. With an overall cut in expenditures ruled out by the need to spend more on education and health as well as to co-finance EC-backed investments, reducing the public administration bill is a politically acceptable alternative to raising taxes, but the social and political strains of convergence are starting to show.

With an election in the recent past (last October), the government has another four years to show that it can make its ambitious convergence plans stick - provided Maastricht itself remains on target.

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**COLOGNE**

## NEWS: INTERNATIONAL

## Tokyo shares pulled down by debt fears

By Robert Thomson in Tokyo

THE Tokyo stock market fell 2.9 per cent yesterday, leaving the Nikkei at 15,541.95, its lowest level since April 1986. The fall was precipitated by doubts over the health of the economy following the release of a gloomy Bank of Japan quarterly forecast.

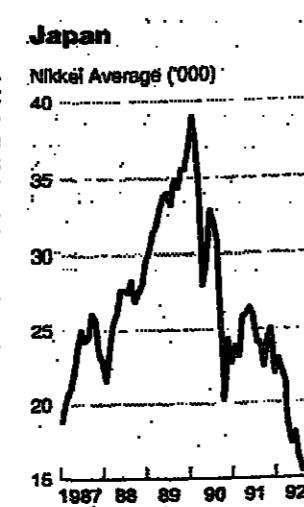
The Bank of Japan said yesterday that it is closely watching the restructuring of troubled non-bank financial institutions, whose difficulties have been heightened by the renewed weakness of Tokyo stock prices.

Mr Yasushi Mieno, the central bank governor, said the financial system is secure in spite of the difficulties facing non-bank lending institutions, which fuelled the stock and property price spiral of the late 1980s, but now have fast accumulating bad debts.

He said non-banks and other institutions should not necessarily support all of their troubled borrowers, and suggested that financial institutions restructuring their operations should make further changes to ensure their profitability.

Mr Mieno's comments made clear the central bank has revised its outlook on the economy, and that a recovery, expected in the autumn, will come later. He pointed to decelerating consumer demand as an important reason for delays in the adjustment of inventories. Concerned that yesterday's fall in the stock market could prompt even deeper falls in the next few days, Mr Sakae Kudo, chairman of the Japan Securities Dealers' Association, said the market correction must be close to completion.

But Mr Sakae said stock



### Fujisankei ousts chairman

## Bad blood flows after Japanese media coup d'etat

By Gordon Cramb in Tokyo

FUJISANKEI, one of Japan's biggest media groups, yesterday ousted its chairman, provoking the unusual spectacle of a Japanese boardroom row being conducted in public as well as a mutiny in the deeply conservative empire.

The departure of Mr Hiroaki Shikanai, 47, was described variously yesterday by Mr Shigeaki Hazama, president of Sankai Shimbun, the 2m circulation daily which is a main part of the group, as a "duel", an act of "self-catharsis" and "house-cleaning for Sankei". Mr Shikanai, a banker before he became chairman just two years ago, was given the job after marrying into the founding family.

Mr Shikanai, who was first ousted from Sankei Shimbun and then resigned his remaining group posts, at a press conference condemned the decision by the newspaper's directors as "illegal because it was unilaterally taken without any specific reason". While saying he was willing to meet the group board to "avoid further confusion and turmoil", he added that he was contemplating legal action.

Mr Shikanai owns key minority shareholdings in various parts of the interlocking, privately-owned organisation, which also controls the Fuji television network, a Tokyo radio station, and Pony Canyon, a music and video cassette supplier which owned a quarter of Mr Richard Branson's Virgin Music before he sold the division to Thorn EMI.

The fact that these holdings did not protect him signals the carefully concerted nature of the putsch by fellow directors. Their troubles may not now be over, though. Mr Shikanai is suspected to have been stake-building in recent months by buying shares from family members. For example, his 6.8 per cent officially registered holding in Nippon Broadcasting, the radio station, is regarded by some to be on the low side. Yesterday he said only he would "explore ways to develop and promote the group".

His ousting came a month after Japan's gaudy popular press began chronicling claims of his high-handedness - allegedly demoting those who displeased him and demanding that his photograph in one of the group's in-house publications must be made larger

However, racy, his management style had no apparent ill effect on the group's trading performance. Fujisankei does not publish profit figures, but sales have been on a steadily rising trend and were up 8.7 per cent in 1991.

At the heart of the affair, although not made explicit by Fujisankei directors yesterday, appear instead to be payments totalling Y1.7bn (\$13.5m) which group companies made as a posthumous retirement allowance to Mr Nobutaka Shikanai, his father-in-law, who died in October 1990. Mr Shikanai senior had adopted the younger man on his marriage and the death of his own eldest son, and allowed him to take

Chairman Shikanai allegedly demoted those who displeased him and demanded that his photograph in one of the group's in-house publications must be made larger

the family name before succeeding him as chairman. In response to observations that he would himself benefit from such payments as an inheritance, Mr Shikanai insisted that the decision had not been his personally, had been discussed within the group, and was in accordance with its rules. He was outraged that he had been "fired as if involved in corruption".

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His ousting came a month after Japan's gaudy popular press began chronicling claims of his high-handedness - allegedly demoting those who displeased him and demanding that his photograph in an in-house publication be made larger. Yesterday such papers were describing him as a "dictator" who "rode the company like a souped-up trail bike".

## Building freeze near in W Bank and Gaza

By Hugh Carnegy in Jerusalem

THE Israeli government is today set to entrench temporary measures taken to stem new building in Jewish settlements in the occupied territories, moving closer to Arab demands for a complete settlement freeze and US conditions for the release of \$10bn in loan guarantees to Israel.

Yesterday, the housing ministry confirmed that in addition to a temporary freeze imposed last week on unsigned contracts for government-backed housing, it had also this week ordered a halt to projects in the West

Bank and Gaza Strip where contracts had been signed, but construction work was not yet in progress.

Mr Avraham Shochat, the finance minister, and Mr Binyamin Ben Eliezer, housing minister, will meet today to formulate the extent of a new building freeze and review the possibility of halting some programmes where construction is underway.

Mr Yitzhak Rabin, the prime minister, has avoided spelling out how far he is prepared to go in freezing settlement activity. Although committed to extensive curbs, he has tended to exclude settlements in the Golan

Heights, the Jordan Valley and the Jerusalem area which he classifies as "security settlements", against "political" or ideological settlements.

However far it turns out he is prepared to go, there are strong pressures other than the weight of US and Arab opinion pushing Mr Rabin towards deep cuts.

The over-inflated housing programmes commissioned to cope with mass immigration from the former Soviet Union by the previous government of Mr Yitzhak Shamir demand radical measures to stem costs and over-supply. In these circumstances,

settlements in the occupied territories, where relatively few Israelis and few immigrants want to live, are an obvious target for the axe.

Finance ministry estimates put the cost of redeeming guarantees to contractors to buy back unsold apartments at up to Shk4bn (\$1.6bn) - or about 5 per cent of the 1992 budget. With the US pressuring Israel to contain its fiscal deficits as a further condition for the loan guarantees, it is the kind of expenditure that Mr Rabin has to control.

The attention on last week's initial building freeze focused on the occupied territories. What was less noticed was that it applied to all new contracts inside Israel as well. Only about one-fifth of some 60,000 government-commissioned units said to be under construction and about half of the 5,000 contracts awaiting signature are in the West Bank and Gaza.

Mr Shochat and Mr Ben Eliezer will have to halt or curtail any building projects inside Israel "proper" as well as in the occupied territories. But, given the political climate over the settlements in the West Bank and Gaza, it is inevitable that these will bear the brunt of the cuts.

## Indian court orders halt to temple construction

By Shiraz Sidhva in New Delhi

THE Indian Supreme Court yesterday ordered the Uttar Pradesh state government to "unconditionally stop" all construction activity in Ayodhya before the court decides whether a Hindu temple can be built on disputed land.

The country's highest court said it expected the state government to talk to the parties concerned and report by today whether there was an agreement to stop all work.

In Ayodhya, Hindu militants, joined by saffron-clad priests, continued construction work for the 14th consecutive day, ignoring both the court order and armed paramilitary troops. The Hindus are attempting to build a temple on the site of a 16th Century Babri mosque in the north of India.

The Supreme Court has in effect granted the ruling Congress party a temporary reprieve from deciding whether to dismiss the Hindu revivalist Bharatiya Janata Party (BJP) state government. The BJP had allowed Hindu militants to defy a court order prohibiting construction on the site.

Five stock brokers arrested in India's securities scandal, were released yesterday on bail, writes R C Murthy in Bombay. A member of India's Planning Commission resigned yesterday over his reported investments in a company linked to the scandal.

## S African talks falter as protests grow

By Philip Gavith in Johannesburg

SOUTH Africa was faced last night with the renewed prospect of extended industrial strife as talks between business and labour hung in the balance.

Representatives of the Congress of South African Trade Unions (Cosatu), the largest union grouping in the country, and the South African Co-ordinating Committee on Labour Affairs (Saccola), an umbrella employer body, have been meeting for the past two weeks in an effort to avoid a general strike in August and to break the constitutional deadlock.

A draft charter for "peace, democracy and economic reconstruction" had been agreed between the two parties, but both have apparently experienced difficulties in bringing their constituencies with them.

Their efforts coincide with an escalation in the mass action campaign of the African National Congress (ANC) and its allies. This week has seen the ANC embark on an extended series of sit-ins in government offices, police stations and magistrates' courts.

Yesterday's protests included



South African plainclothes policeman pulls his revolver on demonstrators in the centre of Johannesburg yesterday

envoy, Mr Cyrus Vance, yesterday met President F W de Klerk. His trip follows last week's Security Council resolution and will seek to create a climate for negotiations. Mr

Vance held two hours of talks with Mr de Klerk who briefed the envoy on his government's position regarding constitutional negotiations and of the government's broad attitudes and steps we have taken and we

need the opportunity to inform Mr Vance about the issue of violence and constitutional negotiations and of the government's broad attitudes and steps we have taken and we

are taking," Mr de Klerk told reporters.

Mr Vance did not comment. He is scheduled to meet the ANC and the Zulu-based Inkatha Freedom Party today.

## Asean urges caution in Spratlys row

By Victor Mallet in Manila

THE SIX members of the Association of South East Nations yesterday sought to ease tensions over the disputed Spratly Islands in the South China Sea by urging the countries involved to exercise restraint.

In a special declaration at the end of a two-day meeting in Manila, the foreign ministers of Asean - grouping Brunei, Indonesia, Malaysia, the Philippines, Singapore and Thailand - emphasised the need to resolve arguments over sovereignty and jurisdiction

"by peaceful means, without resort to force".

They suggested the establishment of "a code of international conduct over the South China Sea" to be based on the principles of their regional Treaty of Amity and Co-operation, and resolved to explore the possibility of collaborating on maritime navigation, pollution control and anti-piracy operations in the area.

The dispute over the Spratlys came to a head earlier this year when China reaffirmed its claim to the entire archipelago and granted an oil exploration licence to a US company in a

zone also claimed by Vietnam. Asked whether Asean regarded China as a bully, Mr Raul Manglapus, foreign minister of the Philippines, replied: "We have said China has its own historical claims... but we have never said it's a bully."

A decision to set aside the issue of sovereignty over the Spratlys did not mean that the countries concerned could not peacefully continue or even reinforce their presence on the islands, he said.

For the first time since it was founded 25 years ago in the shadow of the spread of communism in Indochina, the

Asean explicitly put the emphasis on security concerns.

In another sign of the changing international climate, Vietnam and Laos were yesterday granted observer status at future Asean meetings.

Later this week, the Asean ministers will meet their counterparts from the so-called "dialogue partners" - the US, Japan, the EC, Australia, New Zealand, Canada and South Korea. Asean and the EC are hoping to negotiate a new co-operation agreement, but Asean states are balky at EC demands on human rights and the environment.

## Blood cell hope in Aids treatment

By Clive Cookson in Amsterdam

Levy said. His researchers are purifying a protein, known as a cytokine, which CD8 cells secrete to stop HIV replicating in other immune cells. They expect to have isolated and identified it within six months.

Dr Jay Levy, of the University of California, San Francisco, described the discovery to the world AIDS conference in Amsterdam yesterday. He predicted that it would soon lead to new ways of treating HIV.

The vital finding is that a white blood cell, called CD8, seems to determine how long people with HIV stay healthy. Its role is to attack other infected cells - and either kill them or suppress the virus.

In most people with HIV the CD8 cells lose their activity after a while. Then the CD4 cells - the immune cells whose loss is normally used to define the progress of the disease - die and the patients start to suffer AIDS symptoms.

"In long-term survivors, CD8 activity remains strong," Dr

making process. Mr Ismail Saleh, the minister of justice, has said the proposals, drawn up by civil servants, were not passed through his office.

Advocates of the bill point out that anything which reduces road deaths - an estimated 10,000 people are killed in Indonesia each year in traffic accidents - should be welcomed.

The new decree has led to protests from university students and highlighted the weakness of Indonesia's law-

seen as weak and under pressure. That's not a good sign," said one official.

But precipitate action to bring down the government seems unlikely: the military wants to stay out of politics and senior army officers have repeatedly given assurances that they have no intention to introduce martial law.

Government officials also discount the possibility of presidential action to dissolve parliament, on the grounds that Mr Khan and Mr Sharif share common views on politics.

However the uncertainty appears to be taking its toll. "Investors are becoming nervous over the future course of politics and want to wait and see the outcome of the latest round over Sind," said one businessman. He added: "We know some sense of stability to investment has been introduced during the past two years and it is going to remain intact."

## Sind crackdown holds key to Sharif's reforms

Investors are growing nervous about Pakistan's immediate political future, writes Farhan Bokhari



Nawaz Sharif: reports of tensions over the army's demand for greater powers

THE government of Pakistan's Prime Minister Nawaz Sharif is coming under growing pressure over its handling of violence in the southern province of Sind and as a result of a damaging split within the ruling coalition.

Though it has acquiesced to army requests for wider powers in the crackdown on lawlessness in Sind, that seems unlikely to end political uncertainty.

The People's Democratic Alliance (PDA), the main opposition party led by Ms Benazir Bhutto, has stepped up pressure by threatening to resign seats on national and provincial assemblies in an attempt to force elections.

Some businessmen fear investment could be slowed because of nervousness at the outcome of events in Sind, which is seen as crucial to the government's future. This could put at risk the radical

Last month, a key govern-

ment ally in Sind, the MQM (Mohajir Qaumi Movement), a radical Moslem party and part of the ruling coalition, broke ranks from the ruling party after torture cells allegedly run by the MQM were found in an army crackdown.

Twelve MQM members

resigned in protest from the 217-seat National Assembly, and 22 from the 109-seat provincial assembly. Though Mr Sharif's ruling coalition, the IDA (Islamic Democratic Alliance) still commands a majority in the National Assembly, the provincial Sind government of chief minister Muazzam Hussain Shah has become

At the national level, too, there have been signs of a worsening in relations between government and opposition. The PDA has said its members would resign from assemblies after consulting smaller parties outside the government, in protest against the ruling party.

The resignations are being considered as one option to force President Ghulam Ishaq Khan to dissolve the assemblies and hold elections. Mr Sharif responded by saying he would call by-elections to fill the vacant seats. Both sides are aware that any action potentially leading to a dissolution of parliament carries the risk of inviting martial law, in a country which has been run by military dictators for more than half its 45-year history.

## NEWS: AMERICA

# Colombian drug baron in jail battle

By Sarita Kendall in Bogota

MR PABLO Escobar, chief of Colombia's Medellin cocaine cartel, was reported to be entrenched in a tunnel in his jail yesterday after resisting attempts to transfer him. The army is battling to take control of the prison.

Mr Escobar and 13 fellow-prisoners used weapons taken from guards to seize hostages — including Mr Eduardo Menendez, deputy justice minister, and Colonel Hernando Navas, director-general of prisons — on Tuesday night. Troops were sent in and the hostages released after a shoot-out.

Reports say at least two people have been killed and several injured.

President Cesar Gaviria called an all-night national security council session late on Tuesday and postponed his trip to the Ibero-American summit in Madrid.

A local radio station reported that Mr Escobar had said on tape he was prepared to resist to the last, rather than be transferred. His nephew confirmed that Mr Escobar had masterminded hundreds of terrorist acts, including the 1988 assassination of Mr Guillermo Cano, publisher of a Colombian newspaper that campaigned against the drug trade.

## Rebels back Lima strike call with bomb attacks

THE Sendero Luminoso guerrilla group enforced a strike call yesterday with a wave of bomb attacks, injuring at least six children at a Lima school and blasting a television station, Reuter reports from Lima.

For the seventh consecutive day the capital was rocked by explosions. Heavily armed troops patrolled the streets to protect people going to work.

But large queues formed on the outskirts of the capital as private buses stayed off the roads for fear of reprisals by the Shining Path guerrilla force.

The guerrillas called a general strike for yesterday and today against President Alberto Fujimori's government and warned they would take up arms against anyone who attempted to get to work.

## Mexican current account worsens

By Damian Fraser

In Mexico City

MEXICO'S current account deficit climbed to \$4.4bn (\$2.5bn) in the first quarter, the highest in 20 years and 143 per cent more than in the same period last year, according to the Bank of Mexico.

Unless import growth falls sharply over the year the government will miss its official target of \$13bn for 1992 by some way, Mr Rogelio Ramirez de la O, of the consultancy Ecamal, believes the deficit for the year will be \$20bn, or 6.4 per cent of estimated GDP.

The trade deficit during the first quarter was \$4bn, 127 per cent higher than in the same period in 1991, reflecting a growth of just 0.6 per cent in exports and a 27.7 per cent increase in imports. However, manufacturing exports grew by 16.3 per cent, an indication of the continued strength of the industrial sector.

Most of the increase in imports was due to capital goods purchased by Mexican companies, which the government has explained as part of the necessary restructuring of the Mexican economy.

There are signs that the rate of increase in the current account deficit is slowing. The deficit in the first quarter was 5.2 per cent higher than that in the final period of 1991.

This year's first-quarter deficit was easily covered by a surplus in the capital account of \$5.157m, of which 27.5 per cent was direct physical investment and the remainder portfolio investment.

Since then the stock market has weakened and interest rates risen, as foreigners have sold Mexican securities. This is likely to reduce the capital account surplus in subsequent quarters.

President Carlos Salinas de Gortari of Mexico said yesterday his country aspired to a bigger role on the world stage, and full membership of the Organisation for Economic Co-operation and Development (OECD) would help it achieve that: Reuter adds from Paris.

# Canada's summer is not all fun

Several issues in the wrangle over Quebec's future will be brought into focus, writes Bernard Simon

ics labelling it as an unworkable agreement born of desperation rather than a recipe for effective government.

Trade unions fear that the transfer of job training to the provinces could imperil the national unemployment insurance scheme.

Even Mr Michael Wilson, industry and trade minister, who is one of the most senior members of the Mulroney cabinet, publicly voiced his displeasure over what he considers the wishy-washy mechanism to bring down pervasive inter-provincial trade barriers.

The question is whether Canadians are now so fed up with the interminable constitutional merry-go-round that they will accept virtually any agreement signed by the prime minister and all 10 premiers.

Or can they still be persuaded that no agreement is better than a bad one?

There is little doubt, however, that the longer the debate goes on, the greater the threat to Canada's long-term political stability. If an agreement cannot be reached and ratified soon, attitudes in all parts of the country are likely to harden as recriminations begin.

Canada's latest identity crisis would not only be prolonged, but deepened.

## Investment in Venezuela still strong

FOREIGN investment in Venezuela has remained strong this year, according to government estimates, despite continuing political problems following February's unsuccessful coup attempt, writes Joe Mann in Caracas.

The Ministry of Development estimated that direct foreign investment for the first half of this year reached about \$550m, sharply higher than in the same period last year.

New investment was concentrated in industry, with a big share going to petrochemicals. Investments included fresh capital from overseas, reinvestment of retained earnings by foreign companies, and debt-equity swaps.



Police halt peasants marching on Guatemala City yesterday to demand the return of land they say was taken from them illegally

NEWS: WORLD TRADE

## US group plans TV station in Moscow

By Alan Friedman

in New York

TURNER Broadcasting System (TBS), the US cable television group that owns CNN, is forming a joint venture in Russia to seek what it claims will be the first independent television station in Moscow.

A memorandum of understanding has been signed by TBS and the Moscow Independent Broadcasting Company (MIBC), a private Russian company.

Mr Sidney Pike, president of CNN International's special projects division, is in Moscow to represent Turner interests in the 50-50 project, which will be broadcast free over the air. Revenues will come from advertising.

Mr Pike said yesterday the plan depended on obtaining local government approval for a broadcasting licence to use Channel 6, an existing VHF frequency. Russian authorities have indicated they plan to award the licence within the next four months, Mr Pike added.

Under an interim licence MIBC and Turner have been broadcasting two hours of CNN International, translated into Russian, every day on Channel 6 since May. Mr Pike said the joint venture channel would include CNN news, classic films, sport, entertainment and children's programmes, broadcast mostly in Russian.

Channel 6 is the last VHF frequency available in Moscow. A formal contest will be held to decide who should be given the licence.

• Siemens, the German engineering group, and Russian partners are jointly developing plans to equip nuclear reactors in the former Soviet bloc with western monitoring technology for added safety, Reuter reports from Bonn.

The aim is to improve the safety of 1,000-megawatt VVER pressurised water reactors, the most modern reactors produced in the former Soviet Union. The technology would be based on existing Russian systems and advances under way in Russia and be enriched with Siemens knowhow.

## Iranian banks delay trade payments

By Scheherazade Daneshkhu

IRANIAN banks, which usually have an exemplary payments record, have been delaying payments on letters of credit for the past three weeks.

The delays come at a bad time for Iran, as the UK Export Credits Guaranteed Department continues negotiations with the Iranian government aimed at establishing medium-term cover for Iran.

The delays result from the loosening of controls by the Bank Markazi, the central bank, which wants to remove itself from the commercial arena. Bank Markazi used to open all letters of credit but it

has now transferred this to commercial banks.

"Since Bank Markazi distanced itself from the commercial banks, they have not handled their foreign exchange allocations and cash flows as well as they might," said a British banker, whose bank undertakes Iranian risk.

He said Bank Markazi had clamped down on the numbers of letters of credit being issued.

Some of the Iranian banks have taken out interbank loans to ease the problem and Bank Markazi is said to have injected \$400m into the banking system about 10 days ago.

Both Iranian and British banks have put the delays

down to temporary cash flow problems. One Iranian banker claimed the Iranian commercial banks, which are government-owned and include Bank Mellat, Bank Tejarat and Bank Saderat, had made incorrect income calculations.

He said funds had been used to discount one year usage letters of credit without keeping back enough foreign exchange for letters of credit failing due from a year ago.

"These are technical delays which will exist for a few weeks but it is a temporary situation and business is as usual," said another British banker. Iranian banks are paying interest to letters of credit

claimants for the delay.

The banks have also come under pressure because Bank Markazi restricted the supply of hard currency in mid-May, leaving the banks to settle outstanding debt by going to the open market. The shortage of foreign exchange stems in part from over-estimates of oil income.

The price of oil was expected to remain high after the Gulf war. This year for example, Iran may find itself earning only \$14bn in oil revenues instead of an estimated \$16.5bn.

Downpayments on projects drawn up in the five-year development plan have increased the strain on

resources. The government is to submit a report soon to the majlis (parliament) when it hopes to say that significant progress has been made on projects in the plan.

The weakness of the US dollar and the fact that Iran's main trading partners are Japan and Germany rather than the US have made the import bill more expensive. In addition, Iran has increased its defence expenditure for which it will have had to use hard currency rather than any form of oil barter arrangement.

Western banks undertaking Iranian risk have been told the delays will be over by the end of August.

## NEWS IN BRIEF

### Japan to import Mexican Nissans

By John Griffiths

NISSAN's Mexican subsidiary is to export cars to Japan from July next year from a new assembly plant in the central state of Aguascalientes. Initially Nissan Mexicana will send 6,000 to 8,000 units a year of its low-cost Tsuru model but intends to increase this to 40,000 a year before the end of the decade. The export plan forms part of a three-year investment programme by Nissan in Mexico totalling nearly \$1.2bn.

Nissan Mexicana is owned 97.8 per cent by Nissan, with the remainder held by Marubeni Corporation.

Its announcement comes amid rapid expansion of both Mexico's car market and production. According to Dr Rolf Schlettwein, executive vice-president of the Mexican Investment Board, the market has been growing at 20 per cent plus a year over the past five years and is expected to grow by a further 12 to 15 per cent in each of the next six years. The country is producing about 1m vehicles a year and is projecting that by 2000 this will have more than doubled, with about one third being exported to the US.

The Nissan investment forms part of an ambitious expansion programme in Mexico by several vehicle makers which totals more than \$5bn. Mexican inward investment officials are touring Europe seeking to generate interest among Europe's vehicle component makers in setting up operations in Mexico, or expanding existing activities there.

The new Nissan plant is to go on stream in November and is expected to reach full capacity of between 100,000 and 120,000 units before the end of 1994.

### Nike loses Olympic race

Nike International, the US sporting clothes and footwear group, yesterday lost a race to have a ban on the sale and marketing of its clothing in Spain lifted before the start of the Olympic Games in Barcelona on Saturday, writes Peter Bruce in Madrid.

Spain's constitutional court rejected a second appeal by Nike in favour of claims by a Catalan company that it owns the Nike trademark in Spain. The decision sets the stage for a potentially embarrassing inaugural ceremony as it means the Spanish claimant could ask police to stop the US athletic team, sponsored by Nike, entering the Olympic stadium wearing the Nike (US) logo.

### Koreans agree steel curbs

South Korean steel makers have agreed to voluntary restraints on exports of nine steel items to the US for one year from April 1, 1992, the Korea Steel Manufacturers Association said yesterday. AP-DJ reports from Seoul. The items include coated sheets, pipe and tubes, nails and stainless products.

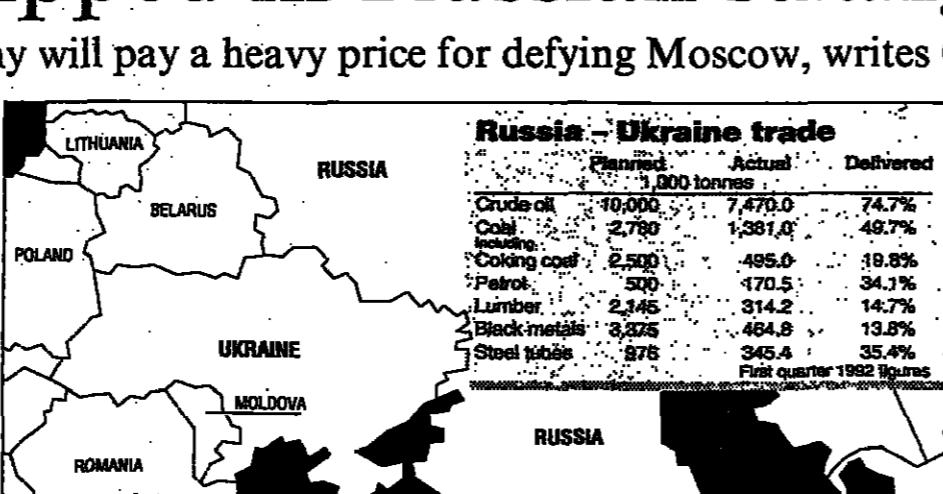
The move follows complaints by US steel makers against Korean steel exporters for selling below "fair" prices in the US, and is seen as an attempt to stave off dumping charges. Six other Korean steel products are under dumping investigation in the US.

### Patent challenge in Japan

Nine Japanese clothing makers, including Toray Industries, have filed objections to Japan's Patent Office against a claim by Ohio-based Richman Brothers for a patent on computer-aided clothing-making methods, Reuter reports from Tokyo.

The application by Richman Brothers, owned by Woolworth Corp, covers computer-aided measure-taking for the manufacture of clothing. Toray said the contents of the application were so wide they would damage the Japanese clothing industry.

The manufacturing methods mentioned in the application had been widely used in Japan for more than 10 years, Toray said.



that it might seem because even today Russian oil sold to Ukraine at the subsidised rate covers barely half of the requirements of Ukrainian enterprises. Ukraine traditionally purchased 52m tonnes of oil from Russia each year. This year that has been cut to 40m tonnes and in the first quarter of 1992 Russia supplied Ukraine with only 7.4m tonnes at subsidised rates.

Ukraine is suffering even more extreme shortages of the coal, gasoline and lumber normally supplied by Russia. In the first three months of 1992, Ukraine received only 14.7 per cent of the lumber and 19.8 per cent of the coking coal Russia had pledged to deliver. The shortage of Russian fuel has a knock-on effect: in the first

quarter of this year, Ukraine supplied Russia with only 13.8 per cent of the black metal and 35.4 per cent of the tubing it had agreed to provide.

The mounting political hostility between Ukraine and Russia is one explanation for the collapse in trade. Mr Baranikov describes negotiations with Russia as arduous and emotional encounters in which "the Russians try to turn the thumb-screws on us". But trade is also jeopardised by the economic limbo in which the former Soviet Union is trapped. "The old system no longer works," Mr Baranikov says, "but there is no new mechanism yet."

Enterprises were responsible under the old system to central planners, not to each other. To avoid these sorts of loopholes, Mr Baranikov thinks that "we should open our borders and not block our enterprises from trading directly." But he is worried that "over 70 years Ukraine and Russia have created a structure of mutual dependency. Neither we nor they are ready to immediately switch to the market."

## NEWS: UK

# Record £170m profit at British Coal

By Juliet Sychrava

BRITISH COAL yesterday reported a overall profit of £170m for the year ending March 1992, the biggest since the company was nationalised in 1947.

Dramatic improvements in productivity and cost cuts boosted the operating profit by 51 per cent. The company also paid nearly 35 per cent less in interest on debt.

Fifteen pits closed during the year, with the loss of about 16,000 jobs, leaving a workforce of 53,000 of which around 41,000 are miners.

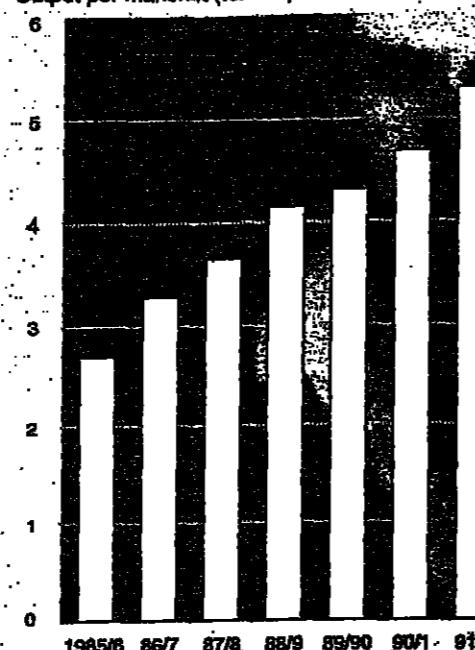
The record profit was sharply higher than last year's figure of £78m, British Coal's first profit in 13 years, which followed the restructuring of the company by the government and the beginning of a new, more efficient regime.

It was overshadowed, however, by fears that British Coal, which is due to be privatised in the next few years, will never again be able to sell as much coal at such a high price.

Mr Ken Moses, the company's joint deputy chairman, warned that British Coal's sales to the electricity industry could shrink to only 20m tonnes in the year to March 1994 from 55m tonnes today. This would happen if British Coal was unable to secure new contracts with the industry. Existing contracts, which give British Coal a favourable

## Miners' rise in productivity

Output per manshift (tonnes)



price, expire in March 1993.

Without the contracts, competing fuels, like gas and oil, could take a bigger share of the electricity market.

The outlook for the year to 1993 was for a smaller profit, Mr Neil Clarke, British Coal chairman said. Although the company will still earn the rev-

ue from its contracts with the electricity industry, it expects to have to close pits during the second half. That is because the new contracts are expected to require only around 40m tonnes of coal in the first year, and less thereafter. When the new contracts were introduced, British Coal's profits would inevitably



PAUL SPURGEON

drop. Mr Clarke said.

In the year to March 1992, productivity rose by 13.1 per cent, and has risen another 14.6 per cent since then. Costs fell marginally in the deep mine business, though costs in open cast or surface mining rose slightly. This was because it is in spite of cost containment, wages rose and the company

had to cover the costs of mine closures.

After 1993, Mr Clarke said, British Coal's future depended on the contracts. But Mr Ken Moses said he did not accept the company would necessarily have to keep closing mines. It might be able to enlarge its contract with the generators, if it can get costs down.

## Water sold off 'too cheaply'

By Bronwen Maddox

THE UK water companies privatisation, which raised £3.6bn in December 1989, short-changed the taxpayer mainly because it was carried out too fast, the Committee of Public Accounts said yesterday.

"There is no question that the companies were sold far too cheaply," said Mr Robert Sheldon, MP, chairman of the PAC, the select committee which scrutinises use of taxpayers' money. "The speed of the privatisation conveyor belt means they ended up being flagged like overripe oranges on a Saturday night".

The PAC report does not quantify the loss to the taxpayer, but points out the stock

market value of the 10 water companies has steadily been higher than the flotation value of £5.2bn. Their combined value is now £9.3bn, a rise of 75 per cent.

In future, it recommends selling tranches of a large company in phases and selling small companies individually, not in a pack.

The report also criticises the level of fees paid to the army of merchant banks and consultants by the Department of the Environment, in charge of the sale.

Evidence given to the committee says that £8.4m paid to Deloittes Haskin & Sells, accountants, and Binnie and Partners, engineering consultants, had soared from an esti-

mate of £3m. "We are concerned that additional payments were made where there was not a clear obligation to do so."

In evidence to the committee, the DoE said payments of £2m completion fees to Schroders, the merchant bank, and a completion bonus of £200,000 to Dewe Rogerson, the public relations company, were justified by the success of the flotation.

In future, the responsibility for selling companies should be split between government departments, concludes the PAC. The DoE's interest in raising money from the privatisation was at odds with its responsibilities to customers who paid water bills, it said.

The administrators, Touché Ross, claim that the payment was an unlawful preference and should be returned to MCC. They contend that the decision on where to sue for it is a matter for them.

In the High Court yesterday Barclays argued that any claim to the money - part repay-

ment of an overdraft facility granted to MCC - should be made in the English court.

The bank sought an injunction restraining the administrators from suing for the return of the money outside the UK and from making any claim for it under the US bankruptcy code. Last December, MCC filed for protection from creditors under Chapter 11 of US bankruptcy law.

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## Barclays seeks to halt \$30m Maxwell suit in US

By Raymond Hughes,  
Law Courts Correspondent

BARCLAYS Bank is trying to stop the administrators of Maxwell Communication Corporation suing it in the US for \$30m paid to it by MCC on November 25 1991, three weeks after the death of Mr Robert Maxwell.

The administrators, Touché Ross, claim that the payment was an unlawful preference and should be returned to MCC. They contend that the decision on where to sue for it is a matter for them.

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## Britain in brief

### TUC invitation to CBI chief

The Trades Union Congress has for the first time invited the head of the Confederation of British Industry to address its annual congress, this September.

Mr Howard Davies, the new director general of the CBI, has accepted the invitation. The TUC has been increasingly marginalised in recent years but hopes, through the invitation, to underline its embrace of "social partnership".

### Timeshare licence revoked

The Office of Fair Trading revoked the consumer credit licences of six companies associated with Club Riviera, one of the UK's leading timeshare groups.

It followed complaints which included "allegations that the companies have induced customers to purchase timeshare accommodation by making false or misleading statements", according to Sir Bryan Carsberg, the OFT's director-general.

### Ulster talks resume

Talks between Northern Ireland, political parties and the Irish and British governments resumed in Belfast with Sir Ninian Stephen, the independent chairman, denouncing apparent leaks to the Irish press of positions outlined in recent meetings.

• The UK government intends to place further obstacles in the way of EC legislation on social and employment matters.

Mrs Gillian Shephard, UK employment minister who currently chairs the EC's council of labour ministers, told UNICE, the European employers' body: "I shall be conducting a thorough review of EC legislation in this area. Too often there have been proposals for Community legislation on matters which are more appropriately determined by individual member states".

This follows a report on the experiences of young black people in the labour market.

Meanwhile, the UK Trades

Union Congress has conceded that the high water mark of EC social legislation has passed. "The resolve of the eleven member states [minus the UK] to develop a strong social policy has temporarily weakened in the face of economic difficulties," it said.

The board says in its annual report that the outlook for the year is not good. Hotels geared to the business and conference trade were being hit hardest. Hotels in the highest tariff group also experienced the biggest cut in bookings.

### Welsh tourism suffers fall

The Welsh holiday industry suffered a 4 per cent fall in income last year, according to the Wales Tourist Board. A survey of hotels showed bed-occupancy averaging 37 per cent, at its lowest level for eight years.

The board says in its annual report that the outlook for the year is not good. Hotels geared to the business and conference trade were being hit hardest. Hotels in the highest tariff group also experienced the biggest cut in bookings.

# PENSIONS FOR WOMEN: MARKETING PLOY OR MAJOR BREAKTHROUGH?

This weekend, the FT looks at flexible pensions: pensions designed specifically for women. Before you make a decision, get an expert opinion.

IN THIS SATURDAY'S

# Weekend FT

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Source: JICAR April June 1992

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"THE WORST is probably over," says Mark Landini. "It would be an exaggeration to say that the design industry is already recovering from the recession, but there are signs that life is getting easier."

RSCG:Conran, the retail design consultancy where Landini is joint managing director, has, like the rest of the UK design industry, undergone a painful rationalisation over the past two years. Every area of marketing services has suffered during the recession, but few have been as badly affected as design.

The design market is still in the doldrums. There is fierce pressure on fees and intense competition for new business. But the cuts and company closures seem to be abating. Some consultancies, such as RSCG:Conran, now detect a slight improvement in prospects. Where does the design industry go from here? What is the long-term legacy of the recession? And how will it influence the future of the industry?

The most obvious change is the industry's size. The design business flourished in the 1980s when companies were able, and willing, to spend heavily on new corporate logos or lavish retail schemes. But when the economy weakened, design was one of the first budgets to be cut. The number of designers employed by the 100 largest consultancies has halved in the past two years, to 3,800 in 1991, according to Design Week magazine.

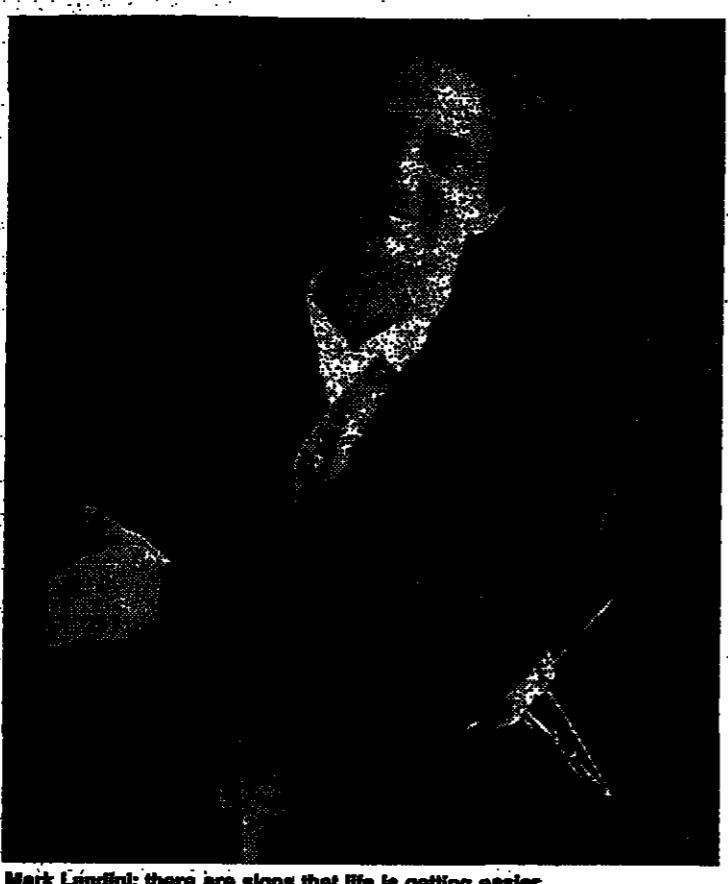
The recession has also affected the industry's culture. In the 1980s, design consultancies seemed bent on imitating advertising agencies, by adopting the same pyramidal structures and introducing similar functions such as account management and new business development. Most have since returned to the old model whereby they are run like architectural practices, with designers dealing directly with clients, rather than through intermediaries such as account managers.

Fitch, one of the most marketing-oriented groups in the 1980s, has cut its staff from 300 to 150 over the past two years with most of the cuts coming from administrative areas. Two years ago RSCG:Conran employed 150, half of whom were designers. It now operates as a single-floor studio with 50 employees, including 35 designers who are responsible for new business and for managing their own projects. This team is augmented by up to 40 freelancers at busy periods.

The most resilient companies in the recession have been those that eschewed the excesses of the 1980s. Pentagram emerged unscathed by maintaining its original structure, devised in 1972, whereby the eight partners each run their own design studios but share central overheads. "A few years ago when everyone else was expanding we were

## A slender new look

The design industry has recut its cloth for leaner times, says Alice Rawsthorn



Mark Landini: there are signs that life is getting easier.

accused of being dowdy," says John McConnell, partner. "Now we feel vindicated."

Pentagram is now cited as a role model by younger consultancies such as Cartidge Levene, a graphic design company, run as a co-operative by five designers in their late 20s and early 30s. "We all worked for big groups in the 1980s and watched them unravel," says Adam Leveine, director. "Design isn't suited to a large scale. We've stuck to our guns and kept the company small so we can be more selective about our work."

The industry may have shrunk, but the nature of its work is becoming more complex. Some sectors of the UK market, notably retail design and corporate identity, are

But these changes should benefit the industry by nurturing longer-term relationships with clients. One of the problems has been the ad hoc nature of design projects, which makes consultancies vulnerable to budget cuts when times get tough.

Another important change is the role of technology. Advances in Cad-Cam, computer-aided design, have had a dramatic effect on graphic design, where consultancies can use computers to improve efficiency, but also to fulfil functions, such as typesetting, which used to be done by hand.

Most design companies are investing heavily in technology. Pentagram has spent £250,000 since 1990 and Wolff Olins around £750,000. These are substantial sums for an industry which has traditionally required very little capital investment. But the financial benefits are already apparent. Wolff Olins has been able to dispense with its old pool of up to 30 freelance designers because of Cad-Cam.

Eventually technology could also help to strengthen client relationships. Wolff Olins and Fitch already have direct computer links to their clients. At the same time it should accelerate the industry's development in that only large consultancies can afford the really sophisticated systems needed for big projects. This may eventually make them less vulnerable to cut-price competition from small design firms with lower overheads.

This polarisation should be accentuated by the industry's international expansion. During the recession the large consultancies have found big projects in other countries, to compensate for the UK downturn. "Our international work has kept us alive," says Rodney Fitch, chairman of Fitch, which now makes two thirds of its income overseas. "I hate to think what would have happened without it."

International projects are not a panacea. There are logistical problems in servicing clients in other countries. Even the biggest design groups cannot afford to maintain large networks of overseas offices. Most prefer to work from London, sometimes supported by small local operations, although this involves investment in recruitment and retraining.

Another problem is remuneration. The profitability of international projects tends to be lower than for domestic work, particularly in continental Europe. It is also difficult to recoup additional costs such as travel.

"We're still learning how to operate in other countries," says Wally Olins, chairman of Wolff Olins, a leading identity consultancy. "The problem is that it has come at a time when we can't really afford it."

Cider is breaking away from its rustic image. Now it is aimed at everyone, writes Philip Rawsthorne

## Cheers for the producers

BRITAIN'S cider industry has kept its sparkle through a recession in which brewers and distillers have encountered their toughest trading conditions for decades.

Bulmer, the UK's leading cider maker with a 45 per cent market share, last week reported a 19 per cent increase in 1991 profits.

Dealing begins today in shares of Taunton Cider, its main rival, with most analysts forecasting steadily improving profits despite the less-than-expected splash of its flotation.

Since 1988, cider production has risen nearly 25 per cent. It has poured out of the niche position it once occupied to become one of the most buoyant sectors of the UK drinks market.

While beer consumption declined 3.6 per cent last year, cider volumes rose 3.1 per cent to a record 76.8m gallons, worth £600m in retail sales.

The single most important factor driving this progress is marketing. Cider sales grew strongly in the late 1970s and early 1980s when it became widely available on draught in the country's pubs. This distribution-led growth came to an abrupt end in 1984 when the government increased the rate of excise duty by 47 per cent.

The first general response of the industry to declining sales was to reduce advertising. Between 1983 and 1985, cider advertising was cut by a third. The result was further falls in volume and the growth of own-label ciders.

Recovery began with a marked switch in advertising strategies and the development of products targeted on specific groups.

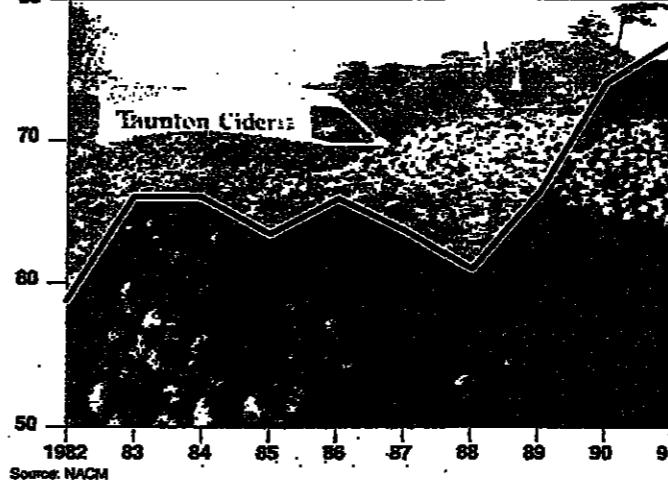
For years, most cider advertising focused on traditional rustic images, and virtually the only product differentiation was between sweet and dry cider.

In 1988, Bulmer increased its marketing expenditure by 70 per cent to £10m and launched a series of campaigns to revitalise its mainstream brands, Strongbow and Wood-

pecker, by giving them a more contemporary lifestyle image.

Taunton started to push for growth through the development of new products. The successful introduction of Diamond White, a packaged premium cider, was followed by Diamond Blush, aimed at women. Red Rock, "a different kind of cider" was produced to compete with mainstream lagers. It was less gassy than normal cider and was quickly promoted. Taunton's most recent brand, Brody, is aimed at drinkers of premium lagers.

**Cider production**



Source: NCM

Gaymers Group (then Showerings) introduced Copperhead, a draught cider, with advertising that gave it an urban image. It also launched K, a strong premium brand, to compete with bottled lagers. Merrydown, in contrast, continued to concentrate on the traditional premium sector that it had created with advertising that concentrated on quality.

Each new move stimulated the industry to further efforts. Bulmer's increased advertising by intensifying the promotion of its best-selling Dry Blackthorn. The company claimed last year to have accounted for 57 per cent of the industry's total advertising, well ahead of its 33 per cent market share.

Bulmer brought in new products, such as Taunton's new premium products; and it mounted a drive to secure greater distribution in free trade pubs.

Advertising expenditure by the cider makers last year exceeded

that of the brewers on a pounds per gallon basis.

As a result, the industry has made "major advances in destroying the image that it primarily caters to scrumpy swilling bumpkins", says Jean-Marc Garzon, analyst at Panmure Gordon.

Recent market research by Bulmer confirms the change in consumer perceptions of cider. It is seen as a more "natural" drink than beer, more up-to-date than bitter or stout. Consumers rate mainstream cider brands above rival lagers on quality; premium ciders compare with premium lagers in the fashion stakes.

Cider's rapid growth in the last three or four years has been helped by hot summers, but the survey suggests it no longer depends heavily on favourable weather.

It has benefited from lower excise duties than beer and the recent defeat of European Community proposals to link the tax on cider to that on wine. The relief was greeted with relief by the industry. "But the moves towards a more brand dominated structure have made cider less price sensitive," says Jonathan Goble, analyst at Barclays de Zoete Wedd.

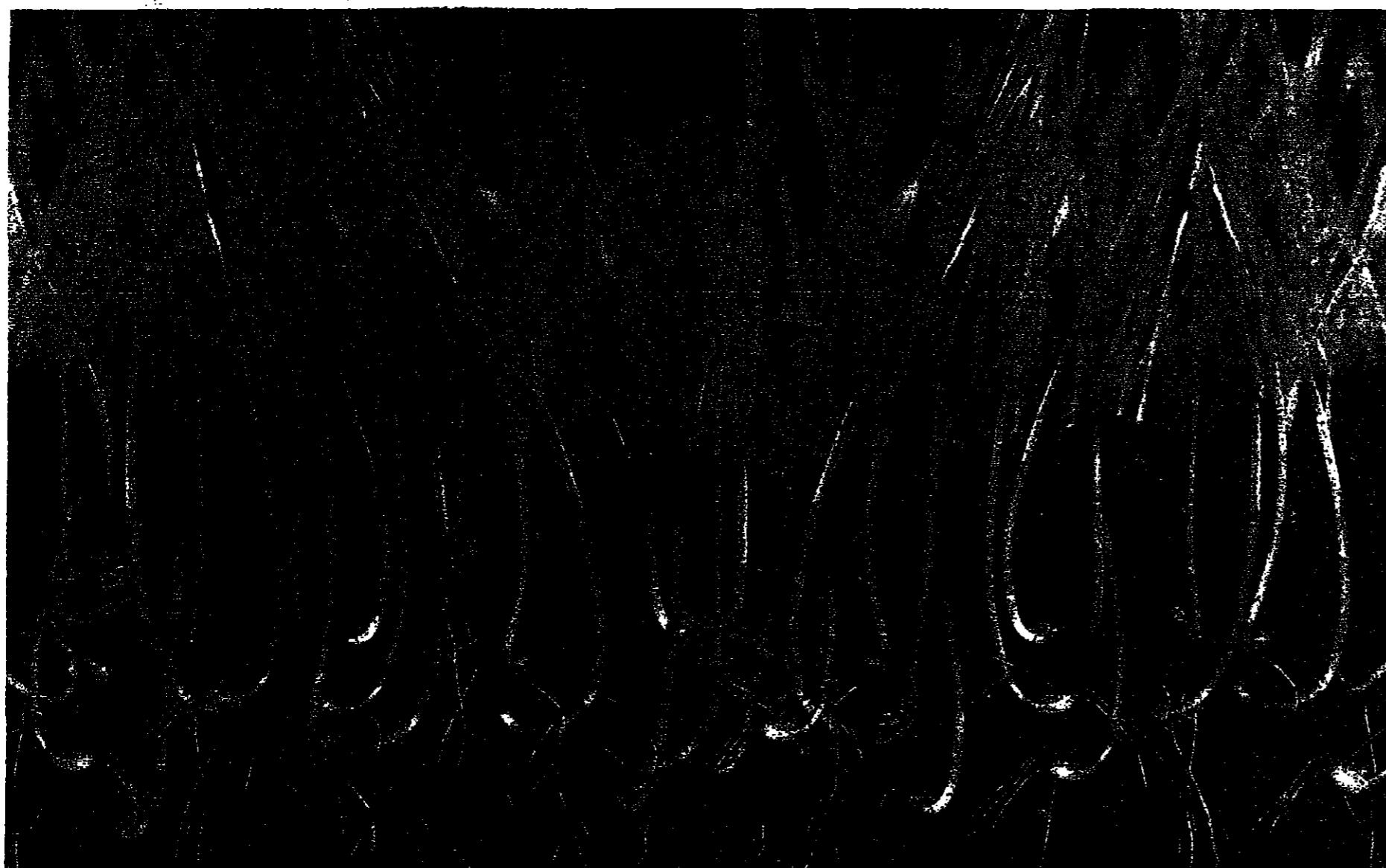
Premium cider brands now sell at around twice the price of standard products and form the most dynamic sector of the market.

Some scepticism remains about the durability of fashion brands; and the declining numbers of young drinkers may have its impact.

However, the industry's performance during the past difficult year has brought optimism.

"Cider is very much in tune with contemporary interest and needs; it appeals to both men and women across all age groups," says John Rindgård, Bulmer's chief executive. "If we continue to invest in the imaginative marketing of both mainstream and new brands, there is an opportunity to make another substantial leap forward. Cider has the credentials to become the drink of the 1990s."

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## TECHNOLOGY

**N**issan Motor's kitchen-clean car assembly plant on Japan's southern Kyushu Island could easily pass for an exhibition of state-of-the-art robotics and computer-controlled manufacturing.

Giant mechanical arms hoist seven stamped, steel panels into position and, amid a shower of sparks caused by 64 simultaneous welds, the main body of a car is created. Sixteen robots then go to work on the body, performing 800 spot welds in rapid succession in two stages.

Today, production on the line is just getting going, but eventually the robots will handle up to four different model styles, in eight different variations, all of it controlled by computer.

Production at the body assembly stage is 100 per cent automated. But more important than the automation itself is that Nissan has managed to build in flexibility, albeit at considerable cost.

As Japanese car makers face a labour shortage that is forcing them to replace human versatility with far less adaptable machines, flexibility in manufacturing – or rather lack of it – has become a critical issue. Machines are not easily programmed to install different components for different cars coming down the line, and they still lack the dexterity of men.

Market trends have also heightened this need. While the Japanese manufacturers increased sales sharply in the late 1980s, all but Toyota did this by selling more models in smaller production runs. Being able to assemble multiple models on a single line increases the utilisation rate of expensive equipment. Today, with consumer tastes shifting rapidly, some production lines are running flat out, unable to meet demand, while others making less popular models go underutilised.

"Our focus in production engineering is to enhance flexibility," says Ryuichi Tsukamoto, executive vice president at Honda Engineering, a subsidiary of Honda Motor. "Enhancing flexibility is the best way to get efficient production."

Tsukamoto's strategy involves two broad approaches: one stresses the localisation of parts supply for an industry that has in a decade become global, and a second involves increasing the use of standardised parts and rethinking the design process for cars to allow standardised robots to install functionally different components.

Tsukamoto describes the idealised "lean" Japanese manufacturing process as direct production, which is essentially similar to the production system pioneered by Toyota Motor in the 1950s. Tsukamoto tries to match production capacity for parts

Financial pressures have forced Japan's auto makers to build in flexibility, writes Steven Butler

## More oil on the wheels



Nissan reduces complexity by using fewer parts in different models

and components suppliers precisely with the needs of the assembly line, with suppliers located near the assembly factory and thus able to respond quickly to demands from the factory floor.

Honda more or less achieved this in the 1970s at its two main assembly plants in Japan, in Sayama and Suzuka. However, the start of production in the US in the early 1980s, followed by a period of hectic growth, led Honda far from the ideal, as the US plants were dependent on a long umbilical cord to Japanese suppliers. "Year by year we have been trying to localise parts supply and create direct production in the US," he says.

The US operation is still 20 to 30 per cent dependent on Japan for parts supply. Honda intends to carry the process further, and has recently established separate overseas operating divisions aimed at decentralising the international

management in order to enhance local flexibility. Honda is the most advanced in giving a long lease to its overseas operations, but all the Japanese companies are heading in the same direction.

The redesign of parts and components themselves has recently become something of a hot topic in Japan, and Yoshifumi Tsuji, president of Nissan, has been most vocal about the need to reduce the complexity of cars, to use fewer parts, and to use more common

parts in different models, thus allowing for greater economies of scale in manufacture. Companies like Nissan and Honda competed in recent years by bringing out new models, which were designed from scratch with little thought about economies on parts supply.

Honda's experience with the 1990 Accord, its bread-and-butter mid-sized car, however, caused the company to rethink the design process.

The car was loaded with new technology, but was panned by the Japanese press for being old hat, mainly on styling grounds, and it flopped with consumers. This begged the question: if consumers were unable to appreciate innovative engineering throughout the car, was it all necessary? Might not the use of more standardised parts in different models produce a car of equal appeal and quality?

Tsukamoto is now leading a campaign within Honda to improve what he calls "commonality of design". The idea is not just to put identical parts into different models, but to set standards for installation, for example, putting mounting holes in the same place on different models. The aim is to allow a relatively inflexible robot to install a wide variety of parts. Flexibility in this case comes not from the production line itself, but from the design process.

How far the process can be taken, however, remains an open question, particularly at a time when automobile technology is changing rapidly in response to tightening environmental and safety standards around the world. New technology means changing parts designs that will stand in the way of standardisation.

Shoichiro Toyoda, president of Toyota Motor, is sceptical. "We have been trying to use common parts for a long time, but have not been able to do it very well," he admits. Toyoda says that while the concept of using common parts is attractive, in practice it is difficult to achieve without compromising the quality of different models of cars, where the engineering requirements are subtly different.

To some extent, Toyoda's scepticism reflects the relative efficiency of Toyota's engineering and manufacturing process, which has for years set the standard for the industry. There may simply be less room for improvement at Toyota.

Toyota has a double advantage because the scale of its operations is considerably bigger than the other companies, already allowing for greater economies of scale. And Toyota's habit of adopting a cautious, gradualist approach to new technology, in order to avoid making expensive errors, has served it well over the years.

For the rest of the industry, however, the financial pressure to reinvent the engineering process is intense. With the bloom having come off the car market, there is less to be gained from dazzling consumers with fancy new models. Car makers have little choice but to try to match Toyota's efficiency – and to better it if they can.

A previous article on Japanese engineering for flexibility appeared on the Technology Page on July 16.

**With consumer tastes shifting rapidly, some production lines are running flat out while others making less popular models go under-utilised**

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parts supply and create direct production in the US," he says.

The US operation is still 20 to 30 per cent dependent on Japan for parts supply. Honda intends to carry the process further, and has recently established separate overseas operating divisions aimed at decentralising the international

## BRITISH ENTREPRENEURS

# High hopes in the venture stakes

Louise Kehoe introduces a rare breed of risk takers whose 'can do' attitude is paying off handsomely

"I JUST love building businesses," Michael Skok declares. At "almost 31" he is a veteran entrepreneur with two successful computer software enterprises to his name.

Skok describes ESP as a software nursery: "We provide the environment that allows good personal computer products to take root and flourish in Europe," he says.

An unusual aspect of ESP's strategy is its reliance upon international alliances. Too many British companies fail to "think globally" in the early stages, Skok maintains.

He is also convinced that to be successful software companies need to prove their products in the US market to establish credibility.

Skok speaks from experience with his first software venture, Skok Systems, based in Boston, which he co-founded with his

with UK management," he says.

Yet the UK business environment and culture do not favour entrepreneurial ventures, he feels. The biggest cultural barrier is fear of failure. "The British school system is highly competitive, but it does not allow for failure," he says.

"You have got to be able to take risks, knowing that some of them won't pay off and that you will learn from things that go wrong," he adds.

Also lacking in the UK, he suggests, is a "Can do attitude", a degree of confidence and enthusiasm for solving problems that is the hallmark of US entrepreneurs.

However, the European software market is complex, he acknowledges. Attitudes to software purchases vary widely in different countries. "The Germans test every minute feature of a program. In France the user interface is very important so programs have to look pretty. The UK buyer combines a bit of both approaches."

Unlike the US, where corporate software purchases are frequently influenced by end users who badger their data processing departments into acquiring new technology, the European market is "corporate driven", Skok notes. "The individual influence isn't there. We don't have technology junkies."

More seriously, he notes that too few business people "see it as part of their job to understand computing". On the reluctance of senior managers in Europe to make use of PCs, Skok is unequivocal. "It is disgraceful. Surely they must recognise that technology is going to have a big impact on their businesses in the next five years. How can any senior manager not include it on the agenda?"

His vision of the potential of computing is, however, tempered with down-to-earth pragmatism. New software must work with existing systems and provide a tangible business advantage, he says. IT investments must also be cost-justified. "We cannot afford a software revolution, we are not looking for wizy products, we are looking for business tools."

The series will continue next week.

## PEOPLE

### Ashcroft answers the call from Betacom

Ken Ashcroft, Amstrad's corporate finance director, has left the board as part of the company's restructuring.

Ashcroft, 57, explained yesterday that he had resigned in order to pursue other business interests – in particular as non-executive chairman of Betacom, the telephone equipment distributor which is 71.3 per cent owned by Amstrad.

He replaces Roger Rowland who also resigned yesterday, following the resignation of the founder, Dennis Baylin.

Amstrad became the majority shareholder in Betacom –

which has recently experienced deteriorating trading conditions, lower sales and higher customer returns – last week after less than a third of Betacom's recent £8.4m rights issue was taken up by other shareholders. The issue was underwritten by Amstrad, which received Takeover Panel approval to take control without making a bid.

Ashcroft, whose departure from the Amstrad board appears to have been amicable, added that he had decided to leave the Amstrad board and "try something else" earlier this year, before the Betacom opportunity opened up.

As Amstrad's corporate

finance director he was in

charge of the group's City and

banking relations, and acted as

troubleshooter in cost control

and inventories. He said yester

day that as chairman of Betacom's independent board his first task would be to "steer the company back into profitability in the UK market".

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"try something else" earlier

this year, before the Betacom

opportunity opened up.

Sam Jonah has been appointed a director of LONRHO. Jonah, now 42, won a Lontoro scholarship to the Camborne School of Mines in 1969 and has an MSc from Imperial College. He has been an associate director of Lontoro since 1981 and md of Ashanti Goldfields Corporation (Ghana) since 1986 and has worked there since 1969. He is president of the Ghana Chamber of Mines.

Sir Alistair Grant has been appointed an ordinary director of the BANK OF SCOTLAND. Sir Alistair began his career at Unilever and moved subsequently to Lyons. In 1977 he was appointed md of the companies which formed the Argyll Group, becoming deputy chairman and chief executive in 1986.

Ray Weekes, chief executive of ROTHMANS HOLDINGS, the Australian tobacco group in which Rothmans International has a 50 per cent share, has resigned.

Lord Swaythling, chairman of Rothmans International, said: "He has not been fired. He has resigned for reasons of his own. We shall miss him very much and we wish him well."

Weekes's resignation follows "severe problems relating to the marketplace" which the Australian operations had suffered during the past year.

John Utz, Rothmans Holdings chairman, will head a management committee which will be responsible for operations until a new chief executive is appointed.

### Sir Bryan takes the tractor hot seat

Sir Bryan Nicholson, chairman and chief executive of the Post Office, is to be the next chairman of Varsity Holdings, the UK maker of Massey Ferguson tractors and Perkins diesel engines. He takes up his new post in January and will join the board of Varsity Corporation, the US parent.

Sir Bryan, 60, will fill a post which has been vacant since Michael Bird, Varsity's long-serving UK chairman, died last year. Sir Bryan had announced some time ago that he intended to step down as a full-time chairman and chief executive of the Post Office when his contract expires in October.

He has already agreed to take on the chairmanship of BUFA, the UK's leading inde-

pendent health care organisation, but he had indicated that he would stay on as a part-time chairman of the Post Office until March 1993. His decision to take the Varsity job will put further pressure on the government to pick a successor. There is growing speculation that the authorities will use the opportunity to split the job of chairman and chief executive of the Post Office.

Britain's biggest nationalised industry.

Before joining the PO in 1987, Sir Bryan had been a managing director of the Manpower Services Commission for three years. However, he has spent the bulk of his career in international business, having started as an Unilever management trainee in 1955.

### Grove hands over water to Pitcher

Dennis Grove, chairman of North West Water, the former regional water authority which has had to implement the biggest programme of improvements in the privatised industry, is to retire next spring. He will be succeeded by Sir Desmond Pitcher, the current NWW deputy chairman who has recently announced his intention to step down as group chief executive of the Littlewoods pools and retailing group.

Grove, chairman and chief executive of Sonoco Europe and a vice president of Sonoco International before he became chairman of NWW in 1985, says that the company will soon be half way through its massive

£5bn capital spending programme, and that it is a good time to hand the challenge to someone who could take it through to completion.

"Sir Desmond is widely experienced in the north west, nationally and internationally, and is ideally qualified for the job," his business background has given him the closest practical knowledge of new technology. As an added bonus he has an intimate knowledge of and commitment to the north west of England," Grove says.

Sir Desmond, who will become non-executive vice chairman of Littlewoods when he ceases to be chief executive of the job, said it was time for him to take a different role. "What could be a more natural move than to an organisation which is doing more than any other to improve the environment of north west England?"

relied on him to do the job.

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## ARTS

## Ballet

## Romeo and Juliet

Clement Crisp

WATCHING Irel Mukhamedov on Tuesday night in his debut as a Royal Ballet Romeo, we could see rather different qualities from those that had made his reading of the character so memorable with the Bolshoi.

A consummate dance actor, he gave an emotional precision to the sweep of Grigorovich's dances, when the choreographic vision seemed to me somewhat generalised. With Kenneth MacMillan's creation, dramatic detail is part of the fabric of the role, and in exploring this very different approach, Mukhamedov was no less convincing, and moving. So, in the ballroom, we first see him still youthfully caught up in his infatuation for Rosaline (and Mukhamedov asserts, more clearly than any other Romeo I recall in MacMillan's opening scene, that it is an infatuation).

But his attention turns towards Juliet as she embarks upon her solo, and we know the flare of his feelings. He is intrigued, then held by her beauty – he tells Mercutio of his fascination – and when at

last the two young people gaze at each other, we see the lighting strike.

The later progress of the scene, where MacMillan sets the interplay of a new love amid the social graces and social tensions of the ball, suggests the blaze (and the subtleties) of illicit passion, which will explain all that follows. Mukhamedov plays this superbly well. Moments that have, with other interpreters, been lightly sketched, achieve a poignant intensity which reaches the heart of the character. The reading is ardent in everything, and ardently done.

The action is fired throughout by Mukhamedov. He is not yet at ease with some of the dances: the lighter accents, the way the choreography makes fluid phrases, at somewhat what with his heroic and physically dense manner. But he is everywhere Romeo, from the laughing youth of the first

scene to the agonised man in the tomb whose handling of Juliet's body has a chilling verismo – we sense the weight of the supposed corpse, and the near hysteria of this Romeo's feelings for it.

The Royal Ballet season continues at the Royal Opera House, Covent Garden, until 8 August, with *Romeo and Juliet* alternating with *La Bayadère*.

## London Promenade Concerts

## Holt and Dillon

NEW works are distributed unevenly through this year's Proms. There are nine premieres promised altogether, and after just five days there have been first performances of works by James Dillon and Simon Holt, while the next week or so offers four more, from Tavener, Casals, Bennett and Goehr.

It promises to be a highly varied clutch of novelties, and certainly expectations were bountifully rewarded on Tuesday, when Holt's viola concerto was introduced by the indefatigable Nobuko Imai, with the BBC Philharmonic conducted by Yan Pascal Tortelier.

Borrowing its title from an artwork by Richard Long, *walking with the river's roar* takes Holt's development forward in a giant stride. It contains music of great power and expressive range within a consistently inventive and highly charged 30-minute span.

The work has had a protracted history; it began life as a piano concerto, settled down as a piece for viola and orchestra but even then was discarded and begun again. Along the way it was trans-

formed into a memorial work, a tribute to Holt's father who died while he was a teenager, and coloured also by the death three years ago of Michael Vyner, artistic director of the London Sinfonietta and one of Holt's most fervent champions.

That sense of loss permeates the score, though never in an explicitly elegiac way. It emerges more as a scarcely controlled rage in the writing for the solo viola, whose lines are full of fierce multiple stops and harsh repetitions, and in the dark, threatening sonorities that cluster about it from an orchestra which contains no violins or bassoons, as if to leave a space around the viola.

As the solo sonority teeters on the brink of extinction, threading its way through the hostile musical landscape, the "river's roar" perhaps of the title, it creates a powerful central image, with other figures and details fitting in and out of focus through the work.

Attention is held unwaveringly by the lines of force between all these elements and by the sharp originality of Holt's inventions. On first acquaintance, *walking with the river's roar* seems a richly endowed work, which asks searching musical questions of itself, yet answers them all triumphantly.

On Monday, the premiere of Dillon's *ignis noster* had been wedged between the First Symphony of Shostak and Strauss's *Four Last Songs* in the BBC Symphony Orchestra's programme, conducted by Alexander Lazarev. Dillon's title is an alchemical one, and the idea of transmutation by fire seems to provide the 20-minute piece with its principal, Skryabin-like metaphor, if not with any detailed programme. The musical argument is essentially abstract, dense and many-layered, full of accumulations of fierce, rhetorical gestures.

There are few moments of repose, though towards the close the textures tended to congeal in large-scale events; ideas are huddled out at a formidable rate, and tended towards a congested effect, far from the lucid planning of some of Dillon's most recent instrumental pieces. Whether a less excitable performance might uncover a clearer structural scheme remains to be heard.

Andrew Clements

## London theatre

ONE of the best productions I have seen in the past few weeks is *The Heiress* at the Richmond Theatre. The stage adaptation of Henry James' masterpiece of a novel *Washington Square*, it has an excellent plot and is beautifully staged. I look forward to seeing it in the West End.

Meanwhile, in Holland Park, Oracle Productions is playing Wycherley's *The Country Wife* until the end of next week. This restoration comedy has never seemed quite as outrageously bawdy as it sometimes

claimed, but it has some very good scenes. On Tuesday, director Peter Benedict was obliged to step in and play the key part of Pinchwife himself in the absence of Darryle Forbes-Dawson. He has a wonderfully disgusting leer. Mrs Pinchwife is played by Nicola Duffett who gets steadily better as the play goes on.

The Holland Park season has grown in stature over the years. Something there – whether opera or play – ought to be caught before the season ends on August 22.

At the Young Vic there is a

Malcolm Rutherford

most weekends in July and August. Tomorrow and Sat: *Aristophanes' Knights*, in a production by the National Theatre of Greece. Next week: *Sophocles' Antigone*. Performances begin at 21.00. Tickets are available daily at the Athens Festival box office (322 1459), or at the theatre of Epidaurus every Thu, Fri and Sat (0753-22006).

## ■ AMSTERDAM

## Concertgebouw

20.15 Piano recital by Alexei Sultanov, with works by Beethoven, Chopin, Scriabin and Rakhmaninov. Sun: Melvyn Tan fortepiano recital. Next week: Ely Ameling (6718 345).

## ■ ATHENS

ATHENS FESTIVAL

Tonight's performance at 21.00 at the Odeon of Herodes Atticus is *The Grazed Surface*, a guest production by Sankai Juku (Japanese Butoh Dance Theatre), repeated tomorrow. Sun: Miltiades Cardini conducts the Greek Radio Symphony Orchestra and Chorus in works by Massenet, Strauss and Orff. Next week: American Ballet Theatre (322 1459).

## ■ EPIDAURUS FESTIVAL

The annual festival of ancient drama in the 14,000-seat amphitheatre at Epidaurus has plays by Sophocles, Euripides, Aeschylus and Aristophanes on

most weekends in July and August. Tomorrow and Sat: *Aristophanes' Knights*, in a production by the National Theatre of Greece. Next week: *Sophocles' Antigone*. Performances begin at 21.00. Tickets are available daily at the Athens Festival box office (322 1459), or at the theatre of Epidaurus every Thu, Fri and Sat (0753-22006).

## ■ BERLIN

## International Arts Guide

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## ■ GLASGOW

## The Flavour of Scotland

Next Friday (July 31) in the Strathclyde Suite of the Royal Concert Hall, Bill McCue hosts the first evening in a series entitled *The Flavour of Scotland*, a traditional Scots supper with entertainment. McCue, one of Scotland's best-loved singers and a renowned operatic bass, will be singing traditional Scots melodies and telling tales of the past, with the help of other entertainers. The menu for the evening includes Scottish poached salmon and salad, haggis, neeps and tatties, plus Scottish cheese and oatcakes. The series runs every Friday and Saturday till September 12 (041-227 551).

## ■ BUDAPEST

## State Opera

The repertory includes *Madama Butterly* (Sat and Tue), *Don Giovanni* (Sun and next Thu), a double-bill of Bartok, Aeschylus and Aristophanes on

a ballet programme (tonight and tomorrow). Performances begin at 20.00.

Merlin Theatre

*Stalin and Other Voices*: two one-act comic operas sung in English. Tonight, tomorrow, Sat and Sun at 20.00 (Gerloczy u 4).

Margate Island

Tomorrow at 20.30: open-air performance of *Il trovatore*.

Hilton Hotel

Tonight: *operetta concert*. Tue: *folklore Ensemble* (Heiss, Andras ter 1-3, in Dominikaner Court).

● Pre-booking for

concerts at the National Philharmonic Booking Office (Vorosmarty ter 1) and for opera at the Central Theatre Booking Office (Andrasz ut 16), also at theatre box offices.

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● Glasgow's Royal Concert



The director and some of the cast of *Nothing On*, the play within the film of *Noises Off*, peer from the wings. From left to right: Carol Burnett, Michael Caine, Marielu Henner, Denholm Elliott, Nicolette Sheridan and Julie Hagerty

Cinema/Nigel Andrews

## Celluloid backstage goings-on

**F**ACT one: stage farces are unfilmable. Fact two: Peter Bogdanovich's effective directing career ended 20 years ago with *Prayer Moon*. (A pale shadow of Mr B has since directed things like *Mask* and *Tzarsville*). Fact three: no film with a cast of Americans affecting British accents can be sat through without pain.

Fact four: all facts are negotiable. Especially in the world of cinema. Bogdanovich's film of Michael Frayn's play *Noises Off* is a triumph of single-minded panache over the awful warnings of those who said it could not be done.

You cannot, claimed the Jermias, translate to the movie screen a stage romp about an acting company whose offstage problems – drink, sexual jealousy, professional rivalry – sabotage the crisp clockwork of the new farce they are performing on a provincial tour.

Called *Nothing On*, this play is the funniest of all. The text of the play-within-a-play – at this point in the film we know it by heart – is remodelled by the desperate ad lib of a cast who know the sardines will never be where they should be: that the burglar will drop his trousers instead of the lover.

But with its cast rightly rending itself apart in the wings, how can an on-stage comedy of errors survive the offstage one?

Equally, how can any play about play-acting survive the ventilating processes of film? Yet cinema, as we know, has confounded expectation ever since the first filmgoer screamed at the sight of a seemingly real approaching train. *Noises Off* continues the grand tradition.

It begins as a distant rumble, with stage director Michael Caine puffing clouds of *sotto voce* sarcasm through the technical rehearsals: all sticking doors, misplaced plates of sardines and a drunk Denholm Elliott missing his cue as the burglar.

The train comes closer in "Act Two", with a backstage glimpse of rival thespians Christopher Reeve and John Ritter fighting over the faded favours of *Prima atrice* Carol Burnett. And it snorts deafeningly into the stage in "Act Three", as we become the stage audience watching the finished shambles from the front of stalls.

If I say I laughed till I cried, I have a dreadful fear the words will be ripped out and stuck on the poster. But I did. Not having seen Frayn's play on stage, I had been told that it crackled merrily for two acts before fizzing out in the third.

But on film the third act is the funniest of all. The text of the play-within-a-play – at this point in the film we know it by heart – is remodelled by the desperate ad lib of a cast who know the sardines will never be where they should be: that the burglar will drop his trousers instead of the lover.

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Bogdanovich could have "opened out" the play – phrase of doom – and included scenes set in cafes, parks or cheap hotels. Instead he whisks his camera-crane around the

## NOISES OFF (15)

Peter Bogdanovich

## BEETHOVEN (U)

Brian Levant

## UNIVERSAL SOLDIER (18)

Roland Emmerich

theatre's confined space, magically concentrating our and the cast's attention.

To prepare the film, he rehearsed them in a real stage production of *Noises Off*, which he then exposed to author Frayn. What fine-tuning followed produced this perfect pitch movie. Every slammed door is in tune with every audience member's heart; and every cast member is a thing of beauty and a joy forever.

How not to direct slapstick is demonstrated by *Beethoven*. Hollywood today believes that the comedy writer's best friend is a dog: see *K-9*, *Turner And Hooch* and company. The theme and variations in each case are the same. Every time our punctual, smartly dressed hero prepares to do something which might advance his career or his family's well-being, he encounters a scirocco of hair, muddy paws and slobbering jaws.

Bogdanovich could have "opened out" the play – phrase of doom – and included scenes set in cafes, parks or cheap hotels. Instead he whisks his camera-crane around the

American family. The dog is a large and "lovable" nuisance who has escaped from a military experiment laboratory, where it was meant to provide target practice for a new type of super-destructive shell. Instead, chez Grodin, the dog becomes a destructive weapon itself. Farewell to the master bedroom, adieu the wall-to-wall carpeting; and how do you expunge muddy pawprints from a \$360 Gucci blazer?

Laugh? We wait like locked-in dogs whose noses are pressed to the window for the first sign of life or human interest coming up the driveway. Wit we have already despaired of in real life.

Edmond Dantes and Amy Holden Jones wrote the script, which when not recycling the same joke about doggy destruction, limps into sub-Disney sentimental whimsy. Brian Levant directs.

Cars and trucks senselessly collide; service stations suspensively explode; and one stomping hulk with a foreign accent is twinned with another in a duel of guttural grunts.

What price Mr Lundgren's hobby of making necklaces from his enemies' severed ears? Evolution will soon phase out the human sense of hearing completely if it has sought to on but crashes, bangs and lines like: "He is a little mixed up, give him ze serum."

Revival corner this week is devoted to *Peter Pan* (U, Odeon West End) and *The Thief Of Baghdad* (U, Barbican). Perfect for the summer hols.

## Henze's Montepulciano

**E**VER since Hans Werner Henze founded the Montepulciano *Canticle Internazionale d'Arte* in 1976, he has been fighting strenuously to keep people from calling it a festival.

It is an uphill battle, not least because *canticle* resists translation, though the awkward *work-site* comes closest. Henze is right. In Montepulciano there exists a special, fruitful relationship between town and Canticle. The audience has little of the glitter of, say, Spoleto. Although there are sponsors (BMW notably), there are no signs of commercialisation. The youth of the performers, the presence of students, establishes a campus, summer-school atmosphere.

And yet, the townspeople and visitors who continue to call this a festival are right, too, if by festival is meant a special place and time for special cultural events.

This year's opening work was Paisiello's *Re Teodoro in Venezia* in a version devised by Henze himself, scored for a small orchestra made up of students from the Royal Northern College of Music and a group of young Germans mostly from Munich.

Paisiello's comic opera is a work of great charm, and Henze's revision retains all of the comedy, enhances Paisiello's affecting vocal writing, and adds a good deal of fun on its own.

Henze has allowed himself total freedom, in particular, with the recitatives, in which the piano plays a preeminent role. The director Lorenzo Mariani

worked closely with

## FINANCIAL TIMES

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Thursday July 23 1992

## From chronic to critical

THE ITALIAN state is on the brink, both financially and morally. But amid the stale and corrupt atmosphere of Italy's politics, Professor Giuliano Amato represents a breath of fresh air. The new prime minister knows his country is fast heading for a financial crisis and wants to prevent it. Yet his budget plans are too small to make more than a small dent in the bloated budget deficit; and his admirable vigour has blown away the veil of complacency that masked the eyes of the world's financial markets, making his task even more difficult. Success requires emphatic parliamentary support for a more ambitious budget package. Failure remains the more likely outcome.

Italy has been living on borrowed time for almost a decade. Membership of Europe's exchange rate mechanism signifies Italy's determination to remain at Europe's centre. But its politicians have never been able to modernise and slim down the Italian state along European lines. Instead, the ERM and the abolition of capital controls have removed the inflation tax as a source of revenue to fund the Italian state. Rather than cut spending or find new sources of tax revenue, its politicians have been borrowing at an accelerating and unsustainable rate.

Italy's bluff would inevitably have been called sooner or later. It is the only European country in which the stock of government debt both exceeds the annual output of the entire economy and is still rising. Already, in the first four months of 1992, the budget deficit was overshooting its target range by more than 50 per cent.

Yet, ironically, the markets have turned against the lira just when a government appears finally to have realised the seriousness of Italy's plight. The differential between Italian and German short-term interest rates has grown by 5 percentage points since the end of April and by more than 3 percentage points in the past three weeks. And the lira remains close to the bottom of its permitted range within the ERM.

The markets' nervousness reflects, in part, the government's weakness. Mr Amato's team of technocrats, backed by only a slim parliamentary majority, looks fee-

## Fiscal struggle

THE GOVERNMENT is desperately trying to regain the control over public finances that it lost in the run-up to the election. That is the most important point to draw from yesterday's announcement, which confirms last year's target for the planning total for 1993-94: sets nominal increases of only around 3 per cent for the following two years; imposes a new top-down planning procedure; and establishes a committee chaired by the chancellor to oversee the whole process of expenditure control.

Confirmation of last autumn's target of £24.5bn for the planning total for 1993-94 would, if successfully carried through in the forthcoming expenditure round, at least end the period when successive upward adjustments had become normal. But without an early and strong economic recovery, it will not be enough.

Now, given the 4 per cent real increase between 1992-93 and 1993-94 already built in to the figures, it is quite as tough as it looks. The new cabinet committee will have much hard bargaining this year, but that will only be the start of its problems. Meeting the targets for 1994-95 and 1995-96 will be still more difficult.

Last year's spending round was a soggy, election-buying affair, which allowed an increase of

£5.5bn in the government's planning total for 1992-93 and of £12bn in that for 1993-94. These upward adjustments were only partly cyclical. Taking a longer perspective, the latest OECD Economic Outlook argues that there was a structural deterioration of almost 2 percentage points of GDP in the UK's overall fiscal position between 1988 and 1992.

This would have had to stop, in any case. But with the public sector borrowing requirement likely to exceed 5 per cent of gross domestic product this year and to be still larger in 1993-94, it has had to stop sooner rather than later.

The most important problem is the lack of economic growth.

Only four months ago the chancellor forecast real GDP growth at 2 per cent between 1991-92 and 1992-93

and 3½ per cent in the following year. Now there may be no growth this financial year and little next year too. GDP could thus be considerably smaller than the chancellor hoped, which would make earlier spending plans correspondingly untenable. In the long run, public spending cannot be allowed to rise faster than GDP.

This is a government which has

its back against the fiscal wall and knows it. It is starting to fight back. But the battle will be very hard and everything still depends on that elusive recovery.

## Press in the dock

THE PRESS Complaints Commission has again failed to cover itself in glory. A few weeks ago this voluntary body for the self-regulation of the British press met in haste. It decided in accordance with what it regarded as the prevailing winds that it had to issue a statement about intrusion into the private affairs of Princess Diana. A bit of wrist-slapping followed. Yesterday it met again, this time to talk, so it was said, about privacy – but not, heaven forfend, about the past few days of media reports and allegations about Mr David Mellor's private life.

It seems that the prevailing winds have changed. The commission decided that "in the case of politicians, the public has a right to be informed about private behaviour which affects or may affect the conduct of public business." It thus provided an afternoon delight for the editors of Britain's tabloids, a quick piece of work that amended clause 4 of the code of conduct that the commission exists to uphold. A strict

reading of the clause suggests that what has been written about the "minister for fun" is outside the code. This presented no difficulty to a commission sorely afraid of its press-appointed members. It has simply excluded politicians from the protection of the code.

The remedy for this is to demonstrate that not every quarry fails to the popular pack. Mr Mellor should stay in office, difficult though this may be in the light of the daily revelations about his private life and that of his family. There remains, however, another issue, for which a different remedy must apply. This is the accusation made by Mr Kelvin MacKenzie, editor of *The Sun*, that during the election campaign a cabinet minister telephoned in a list of names of women with whom, it was falsely alleged, Mr Paddy Ashdown was involved.

This story of an attempted smear is an extremely serious charge. If Mr MacKenzie has made a sustainable case he should name the guilty minister – or shut up.

**B**oth Nestlé and Brussels can claim victory from the European Commission's approval yesterday of the Swiss food company's FFr15.46bn (£1.58bn) acquisition of Perrier, France's biggest mineral water group. But while Nestlé has cleared an immediate obstacle to one particular deal, Brussels stands to gain an important extension of its merger control powers, which will have a broad and enduring impact on Europe's industrial landscape.

Although the decision obliges Nestlé to sell some of Perrier's businesses, it can keep those it most wants. As well as Perrier's well-known sparkling water, they include big brands such as Contrexéville and the French group's extensive mineral-water interests in the US, which are at least as valuable.

Equally important, Nestlé's politically sensitive relationship with BSN, France's largest food group, remains intact. Mr Antoine Riboud, BSN's chairman, played a pivotal role in helping Nestlé defeat a rival bid for Perrier by the Italian Agnelli family earlier this year. In return, Mr Helmut Maucher, Nestlé's chairman, agreed to sell Volvic, Perrier's second-largest brand, to BSN.

However, that agreement threatened to scupper the deal, which was challenged by Brussels on the grounds that it would give Nestlé and BSN a duopoly of the French mineral-water market. Had the Commission's merger watchdogs insisted that Nestlé cancel the Volvic sale, that could have jeopardised the economics of the takeover and unleashed a political fracas in France.

Indeed, Brussels may be accused of yielding to political expediency by letting Nestlé and BSN off lightly, so as not to rock the boat ahead of France's referendum on the Maastricht treaty in September. Even after the planned disposals, the two companies will together control more than two-thirds of current French mineral water production.

However, for the Commission, the case sets an important long-term precedent. For the first time, Brussels has explicitly made clear its intention to challenge mergers on the grounds that they would create not just a simple monopoly or dominant position, but an oligopoly, in which several producers jointly dominate a market.

Competition policy experts agree that this is a landmark development, which should in theory enable Brussels to apply the two-year-old EC merger regulation to large cross-border deals in any industry where the number of competitors is limited. Furthermore, such mergers may be challenged if they threaten competition in only one country, not the whole EC market.

**W**hatever their misgivings about the way yesterday's decision was reached, Nestlé and BSN have reason to cheer the outcome. For both companies, approval of the deal opens the way to further expansion in a growing and immensely profitable business.

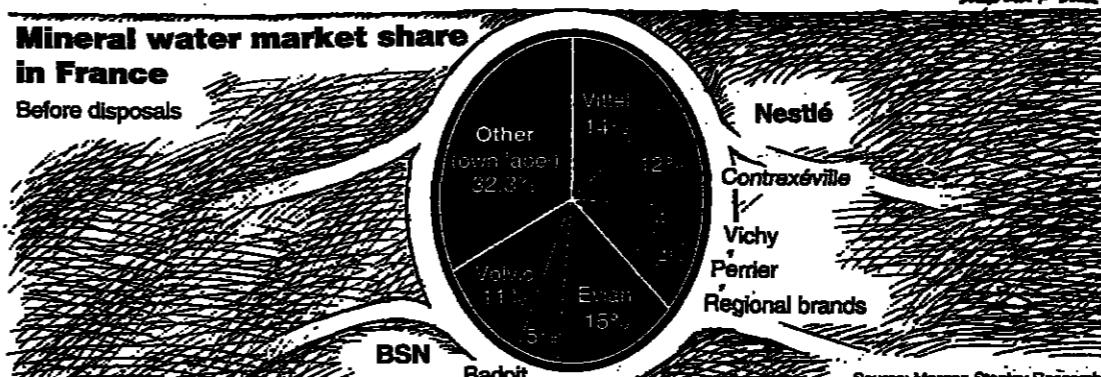
Mineral waters have long been popular in much of continental Europe. But in the past decade, the habit spread rapidly to other countries including the US, Britain and Japan.

Though recession has dampened growth rates, which were running as high as 15 per cent a year in the late 1980s, industry experts believe

consumers' concerns with health and the quality of tap water still

The approval of Nestlé's bid for Perrier has implications for EC competition laws, say Guy de Jonquieres and Andrew Hill

## Source of change for mergers



Some companies believe the result will be heightened regulatory uncertainty, and at worst severe restrictions on their future expansion.

"I think there will be some very major implications for industries like oil," says Mr Stephen Walker, British Petroleum's manager of international legal affairs. "It effectively means that continued expansion by acquisition is out."

Mr Derek Ridyard of Nera, an economic consultancy, says the impact will be felt in any business where high capital costs limit competitive entry. It is also likely to affect air-

Perrier brands which Nestlé must sell. In their eyes, this smacks of excessive interventionism.

What is clear from the growing debate, both within and outside the Commission, is that EC merger policy is advancing into uncharted territory, where the guidelines may be defined largely by the success of Brussels' efforts to test the limits of its powers.

That prospect disturbs competition lawyers. However, many are torn over how loudly to protest. In practice, they admit that the special Commission task force responsible for enforcing the merged regulation has so far behaved with exemplary fairness and pragmatism.

"You may not always get the results you want, but the system is quick, it's usually definitive and you can talk to the people involved," says one lawyer, who contrasts the task force's attitude favourably with the rigid and doctrinaire approach of EC officials dealing with other aspects of competition policy.

**I**ndeed, since the regulation took effect, the Commission has so far investigated in depth only eight of the roughly 100 deals notified to it – and blocked only one. This was the takeover of de Havilland, the Canadian aircraft manufacturer, by Aerospatiale of France and Alenia of Italy.

However, much depends on the attitudes of the individuals in charge of policy. Sir Leon's current term as competition commissioner expires at the end of this year, and Mr Colin O'Hearn is due to retire as head of the merger task force in the next 12 months. There is no guarantee that their successors will follow the same line.

Many experts believe these uncertainties increase the need for an objective review of EC merger policy, to make it more transparent, predictable and accountable. Under the EC system, that responsibility lies with the European Court of Justice.

However, the Court's past decisions offer only sketchy guidance on the oligopoly question, and it has yet to rule on the Commission's interpretation of the merger regulation.

That is because the Court can only act on specific cases presented to it, and none of the mergers Brussels has vetted so far has given rise to such a challenge.

Because Court proceedings are lengthy and expensive, the Commission's powers may not be clarified until a frustrated acquirer decides formally to contest them. For the growing number of companies and lawyers who are worried that EC merger policy is in danger of becoming an unguided weapon, that day cannot come too soon.

ley, points out that BSN's impressive performance masks a problem.

Profits in mineral water depend heavily on being able to keep bottling plants fully loaded, and BSN's results have been so good partly because several of its springs are operating close to capacity.

Output of its Badot water can no longer be increased without risking damage to the spring, while Vittel, BSN's biggest brand, is also expected to hit production constraints in a few years.

BSN's planned acquisition of Vittel will relieve some of the pressure. Not only is Vittel a firmly established brand, with about 11 per cent of the French market, but its spring is still operating well below capacity.

## Water market flows

provide plenty of longer-term potential.

Nestlé first entered the market in 1969 by buying a share of the French Vittel company, of which it acquired full control two years ago.

But though Nestlé is the world's biggest producer of chocolate, dairy products and soluble coffee, it has remained until now a marginal player in mineral water.

The business requires heavy investments in marketing, making it cheaper and quicker to grow by acquiring existing brands than by

launching new ones. When Perrier became available earlier this year, it offered Nestlé a once-in-a-lifetime opportunity to achieve world leadership.

Perrier owns some of the strongest brands in the business. But its performance has been depressed since a benzene scare savaged its profits two years ago, while the company has struggled for several years to make a go of the string of bottled water companies which it acquired in the US.

Under Nestlé's ownership, results

are expected to recover sharply.

There are substantial savings to be made by combining distribution of water from the Vittel and Contrexéville springs in eastern France, while Nestlé's powerful marketing and distribution clout should boost Perrier's sales and profits, particularly in the US.

The scope for improvement is indicated by the operating margins of 20 per cent or more which BSN has long earned on mineral water.

However, Mr Sylvain Massot, drinks analyst with Morgan Stan-

ley, points out that BSN's impressive performance masks a problem.

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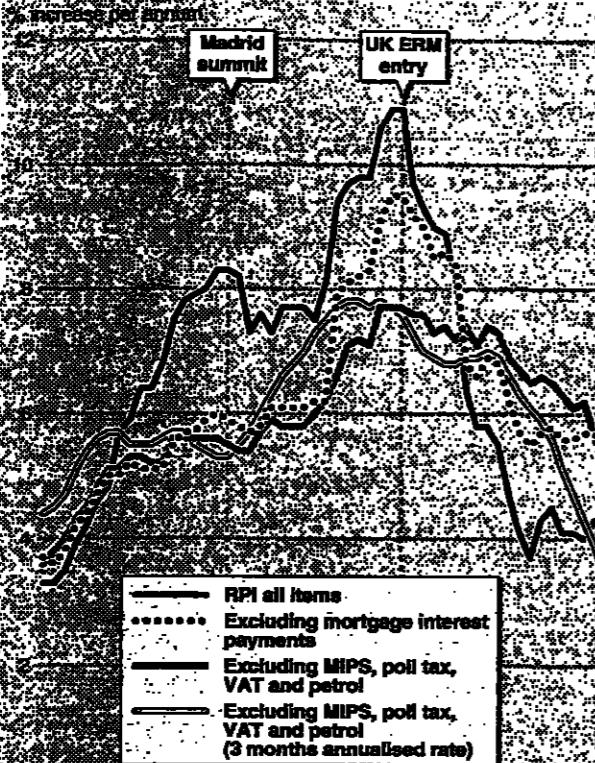
Output of its Badot water can no longer be increased without risking damage to the spring, while Vittel, BSN's biggest brand, is also expected to hit production constraints in a few years.</p

## ECONOMIC VIEWPOINT

## Financial talking classes lack credibility

By Samuel Brittan

Measuring up: UK retail prices



Whenever a real chance appears of regaining price stability, so-called opinion formers lose heart and ask: what is wrong with a little inflation? The worst offenders are the financial talking classes, and it is they rather than the government that display the main credibility gap.

Most human endeavours fail but that is no reason for gloating at the prospect of defeat when there is the best chance of success in more than a generation. Shakespeare's Henry V said before Agincourt: "He which hath no stomach to this fight, let him depart." If it were a financial battlefield in Britain, it would be deserted before a shot had been fired.

Saying why inflation is bad is a thankless task: not because the arguments are weak, but because they are stronger than any one person is able to call to mind at any one time. They resemble the case for honesty or sanctity of contract in that they embody far more accumulated human wisdom than any one person can hope to command. For practical purposes, however, we need only recall the remark of Eugene Black, an early head of the World Bank, that a little inflation is like a little pregnancy: it is liable to increase.

Tim Congdon has in the July Gerrard and National Economic Review made a valiant attempt to give some specific instances of the harm done by inflation continuing to hover around 2 or 3 per cent in the labour market, where the whole iniquitous institution of the annual pay round is based on the assumption of permanent inflation. The practice takes up scarce management time and is the most important reason for union activities.

He also points to the key importance of the interest rate assumption in any long-term contract. Unpredictable oscillations in inflation between zero and 5 per cent "would remain a costly nuisance to savers and investors and to companies and their banks". High and volatile inflation is not the only reason for the state of the world banking system - credit spreads followed by painful contractions occurred under the Gold Standard - but it has made a powerful contribution.

To my mind, the clinching argument is that there is no long-term trade-off - in plain English, no true choice - between inflation and unemployment. If so, we might as well enjoy the benefits of stable prices without an endless debate on what they are.

Few would deny that there is a transitional cost of reducing inflation in terms of recession

CPI news "led a panicked Carter administration to impose temporary credit controls, which in turn caused a sharp V-shaped recession". By contrast, the Fed, under Paul Volcker, maintained a steadfast policy throughout 1979-82 that ignored temporary shifts in the CPI and instead went by the underlying measures.

This episode not only led to a complete revision of the treatment of housing in the US CPI, but to greater emphasis on alternative measures including a "core" inflation rate. Gordon says that the surest recipe for transition to Brazilian-type inflation is an unholy quartet of monetary accommodation, supply shocks, full indexation of public sector wages and transfer payments, and "incorrect" inflation measures that allow higher nominal interest rates and indirect taxes to feed into measured inflation, fueling the spiral of higher wages, benefits, and prices". The author recommends an alternative CPI for policymakers in every country "that excludes interest rates, indirect taxes and, optionally, food and energy costs".

There are, however, even more important long-term problems. Most consumer price indices try to adjust for quality improvement, but with incomplete success. The author believes that US consumer durables have been improving in quality by roughly 1.5 per cent per annum over and above anything reflected in the CPI. The rate of American inflation is also overstated by what he calls "outlet substitution bias", for example a shift in US retailing to discount chains and other new outlets which is wrongly perceived as a move down-market. He disputes the frequently expressed view that there has been no increase in US real wages for 20 years, by attributing this stagnation to an upward bias in the price index.

There are other problems today. On a 12-month basis, the underlying rate is still well above the headline one; on the basis of more recent evidence it is below it.

The British problem with the RPI is far from unprecedented. Professor Robert Gordon reminds us of a much worse problem that the US had before 1983. The country's Consumer Price Index then made the fatal error of treating home-owners as if they were all paying an adjustable-rate mortgage.

The distortion reached a maximum in the first quarter of 1980 when the CPI registered an annual rate of increase close to 18 per cent at a time when the GNP deflator never exceeded 9.3 per cent. The bad

from unprecedent. Professor Robert Gordon reminds us of a much worse problem that the US had before 1983. The country's Consumer Price Index then made the fatal error of treating home-owners as if they were all paying an adjustable-rate mortgage.

\*Measuring the Aggregate Price Level, CEP, 25 Old Buntington St, London W1X 1LB.

## A little bit of inflation is like a little bit of pregnancy; it is liable to increase

and high unemployment - monetarists, moreover, betray their most cherished principles when they speak as if the cost could be avoided by leaving the ERM. There is, however, plenty of casual evidence that the effort to reduce inflation hits a resistance barrier when any government tries to go below the creeping rate to which we have become used even in the better periods since the second world war.

One conspicuous example is the perversity of commercial landlords who insist on fierce rent increases for small businesses when contracts are renegotiated because their

universe is bounded by the assumption of continuing sub-

stantial inflation.

The desire not to prolong the transitional agony longer than necessary is one reason for wanting to know when the goal of stable prices has been achieved. We are not very well served by the Consumer Price Indices, the British version of which is known as the Retail Prices Index. How ambiguous the message is from such indicators is shown in the chart.

The headline measure saw

an apparent trebling of the inflation rate from 3.2 per cent at the beginning of 1988 to 10.9 per cent in the autumn of 1990, followed by a collapse to 3.9 per cent this June. If we take off transitory knock-on influences such as mortgage interest rate changes, the poll tax, VAT-induced fluctuations in the petrol prices, we get a much smoother picture of inflation.

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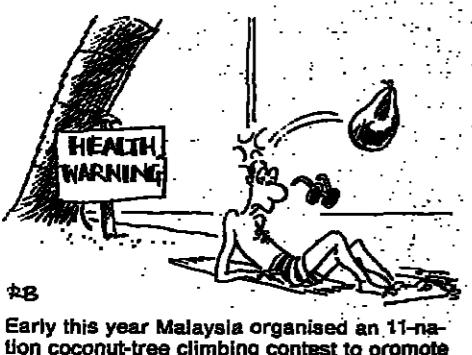
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## INSIDE

**Cemex cements  
Spanish links**

Cementos Mexicanos (Cemex), North America's largest cement company, has taken a big gamble in bidding \$1.85bn for Spain's two largest cement companies, Valencia and Sanson. The acquisitions are the largest undertaken in Mexico, and give a company with little experience of managing overseas operations 28 per cent of the Spanish cement market, more than double that of its nearest competitor. Page 14

**Coconuts weather health scare**


Early this year Malaysia organised an 11-nation coconut-tree climbing contest to promote the crop. The competition, won by Sri Lanka, was well-timed: since mid-1991 world prices for most coconut products have risen more than 50 per cent in spite of allegations by soybean producers in the US that tropical oils, which are high in saturated fat, raise human cholesterol levels and are a possible contributor to coronary heart disease. Page 24

**Belgium bucks the trend**

Volumes in European stock markets have been depressed since the Danes said "No" to Maastricht, with two exceptions: Belgium and France registered significant improvements over May. An analyst said: "Belgium has been one of the best performing markets against a background of general nervousness surrounding the future of the Maastricht treaty." Back Page

**View from the UK Midlands**

Industrial groups in the West Midlands, geographical heart of British manufacturing, have had a gloomy reporting season. Paul Cheeseright looks at a cross-section of industry, from carpets and architectural hardware to environmental engineering and foundry products, to establish a guide for the future. Page 19

**Bankers Trust rises 11%**

Bankers Trust yesterday reported an 11 per cent improvement in second quarter profits to \$205m, making it the second-best quarter in the New York banking group's history. Page 18

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**Chief price changes yesterday**

FRANKFURT (DM)		PARIS (FFP)	
Falls	645 - 23	Ge Motors	383 - 7
AG Int & Vars	815 - 35	Fluor	101
Colombia Knit	104 - 10	Fluor Ge Gerd	2023 - 68
RHD	120.5 - 15	Fluor	355.1 - 15.0
MAN	343.5 - 11.5	Forrest	308.1 - 15.0
Thyssen	207.3 - 15.4	InterTechniq	650 - 30
NEW YORK (\$)	27.3 + 3.4	LMV	300 - 10
Compa	25.4 + 8.4	TOKYO (Yen)	128.3 - 7.5
Fri Comex Banc	27.3 + 2.4	Fluor	1240 - 12
Honey-Davson	27.3 + 1.2	Jaco	355 - 25
Unipac	32.5 + 1.2	Japan Knit	189 - 26
Falls	42.5 - 1.4	Japan Knitko	520 - 55
Ford Motor	52.5 + 1.3	Tanaka Elect	521 - 54
Un Discount	52.5 + 1.3	Topy Inds	356 - 41

LONDON (Pence)			
CaltonComms	565 + 11	Gerrard & Nat	262 - 12
Com. Stationery	35 + 7	Glosson (ML)	613 - 12
Dotex	112 + 10	ICL	1117 - 15
Empress	38 + 5	Latitude	158 - 17
Merivin Swans	440 + 21	LSG	344 - 17
Rubicon	123 + 20	Qashqai	20 - 14
Southfield Progs	42.5 + 6	Rank Org.	523 - 18
Tei Fads	52.5 + 13	Reutels	1020 - 35
Un Discount	52.5 + 13	Rothmans	1054 - 20
Falls	52.5 + 13	Seba	639 - 24
Coxs Vynils	168 - 8	Simon Eng	174 - 10
Cox (Wm)	221 - 19	Telstar N. A.	55.2 - 6.2
Euro Disney	1023 - 25	Uniglobe	277 - 9
Expanet Intl	71 - 14		

## Buoyant Compaq advances 43%

By Martin Dickson in New York

COMPAQ, the US computer manufacturer which last month unveiled a new range of cut-price personal computers, yesterday reported a 43 per cent jump in second quarter net income and such strong demand for its products that it was suffering from a parts shortage.

The figures – at the top end of Wall Street expectations – provided the strongest evidence yet that the company's new strategy

of competing against clone manufacturers on price, rather than features, was bearing fruit.

The strategy was put in place last autumn after Mr Rod Canion, president and chief executive of the company, was ousted in a boardroom coup.

Compaq has slashed prices since then and last month introduced a new line of desktop and notebook PCs with US prices starting as low as \$899.

Second quarter net income totalled \$29m, or 35 cents a share. Strong demand had

compared with \$20m, or 23 cents a share, in the same period of last year. Sales rose 15 per cent from \$71.8m to \$82.7m.

Wall Street's mean earnings per share forecast was 29 cents and the shares rose in morning trading on the New York Stock Exchange, to stand at \$26.5, up 32% at lunchtime.

The company said unit shipments were up 51 per cent over the second quarter of last year and 34 per cent ahead of the first quarter. Strong demand had

caused a considerable product backlog because of a shortage of parts. It expected to have cleared this by the end of the current quarter.

Mr Eckhard Pfeiffer, chief executive, said the company was running three shifts in its Houston and Singapore factories and two in its Scottish plant and was "moving aggressively to secure additional materials".

Analysts, however, said Compaq's failure to forecast demand correctly had angered dealers and prompted some customers to switch to rivals.

Price-cutting policy hit its gross margin, in spite of cost-cutting.

The margin dipped from 34.5

per cent in the second quarter of last year to 33.5 in the first quarter of this year and dropped to 32.2 in the latest period.

For the six months the company reported net income of \$74m, or 88 cents a share, compared with \$135m, or \$1.49 a share, in 1991 on sales which dipped from \$1.7bn to \$1.6bn.

The news, given in a clarification by the treasury, countered the impression created at the weekend that no interest payments would accrue for the next two years. That understanding caused widespread concern in the international banking community, unused to the idea of a unilateral rescheduling attempt by a leading industrialised country.

While the announcement removes one of the many uncertainties facing creditors of Efim, which has total debts of £8,500bn (£7.35bn), bankers remain highly critical of the poor way information about the closure's consequences for creditors has been handled by the Italian authorities.

Under the terms of the liquidation, repayments of interest and principal on Efim's debts are being suspended for a maximum of two years while the group is wound up and assets sold. The treasury is to issue up to £4,000m in government securities from next January to cover the principal of Efim's bank borrowings, provided creditor banks agreed to renounce all guarantees and interest payments on existing loans.

The rate of interest paid to creditors will be equivalent to that on the government securities being issued. However, bankers have still to be told what that rate will be. The decision to set a uniform interest rate also raises an issue of fairness among Efim's bank creditors as banks have lent to Efim at varying interest rates.

The prospect of interest being paid was confirmed by Mr Andrea Monzio, the head of Italy's state auditing office. Speaking to a senate committee in Rome, he said he believed the payments would be made to prevent Italy losing credibility as a borrower.

The country has recently faced a loss of confidence among bankers and investors, especially abroad. Both the lira and the government bond market remain under pressure, while Moody's, the US debt rating agency, is looking into further downgrading Italy, the only G7 country without an AAA borrowing status, from its current AA1 standing.

Under the terms of the liquidation, repayments of interest and principal on Efim's debts are being suspended for a maximum of two years while the group is wound up and assets sold. The treasury is to issue up to £4,000m in government securities from next January to cover the principal of Efim's bank borrowings, provided creditor banks agreed to renounce all guarantees and interest payments on existing loans.

The rate of interest paid to creditors will be equivalent to that on the government securities being issued. However, bankers have still to be told what that rate will be. The decision to set a uniform interest rate also raises an issue of fairness among Efim's bank creditors as banks have lent to Efim at varying interest rates.

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## INTERNATIONAL COMPANIES AND FINANCE

## British Gas to separate two top executive roles

By Neil Buckley in London

MR ROBERT Evans, chairman and chief executive of British Gas, said yesterday that he was separating the two roles and ceding the post of chief executive to Mr Cedric Brown, senior managing director.

The announcement ends months of speculation that such a move was imminent.

Mr Charles Donovan, co-senior managing director and a competitor for the chief executive role, announced his resignation after recognising the "direct impact" Mr Brown's appointment would have on his.

Mr Brown, 57, who joined British Gas in 1966, said he was "delighted at the opportunity" to take on the job at a crucial time for the company. He will be responsible for the day-to-day running of the business and will also examine changes necessary to ensure the business reached its financial targets.

Mr Evans will retain overall control of strategy. "But he will be a full-time executive chairman and I will be a

full-time chief executive so we will be working very closely together," Mr Brown said.

Analysts said that as Mr Evans remained in charge of strategy and Mr Brown had spent his entire career with British Gas, significant changes were unlikely.

The first test for the new chief executive will be reaching an agreement with Ofgas on tariffs and terms for the company's transportation and storage business, due to be hived off into an arms-length subsidiary by October.

Mr Brown said he was anxious that agreement should be reached quickly, although Ofgas is thought unlikely to accept BG's submission that it should receive a rate of return of 10.8 per cent on new investment and 6.7 per cent on existing pipeline assets. If no deal could be reached, Mr Brown said he did not rule out a possible referral to the Monopolies and Mergers Commission.

Mr Evans announced when he succeeded Sir Dennis Rooke two and a half years ago that he intended to relinquish the chief executive's role.

## Sulzer sees recovery in profits as orders grow

By Ian Rodger in Zurich

SULZER Brothers, the Swiss engineering group, reported a 2 per cent improvement in orders to SFr3.3bn (\$2.5bn) for the first half and forecast a recovery of profits for the full year to the level achieved in 1990.

Order intake at Sulzer Riti, the textile machinery subsidiary whose severe losses dragged down group profits last year, has grown 23 per cent mainly due to demand from the Middle East and China.

Sulzer Infra, the plant and building services subsidiary, reported a 9 per cent rise in orders, two thirds of which were due to acquisitions. Demand for Sulzermedica

orthopaedic and cardiovascular implants grew by 16 per cent.

The Escher Wyss business had a 6 per cent rise in orders as bookings for hydroelectric plant, pumps and thermal turbo-machinery more than offset declining demand for paper-making machinery.

The 23 per cent decline in orders at the Wintherthur group came after record orders last year for locomotives.

Sulzer said it expected the overall positive order trend to continue in the second half. It was confident the reduction of losses at Riti and the progress at other divisions would enable the group to regain the profit level achieved in 1990.

Last year's net consolidated income fell 23 per cent to SFr119m from SFr155m in 1990. Sulzermedica

## Hoesch advances 40% in first half

By Christopher Parkes in Bonn

HOESCH, the German steel and engineering company soon to be absorbed by the Krupp group, yesterday reported a 40 per cent increase in profits for the first half of 1992.

The company, which gave no further details, also confirmed that Mr Kajo Neukirchen, chairman, is to resign at the end of this month.

The improvement suggests the steel market is enjoying at least a partial recovery from the price slump which was the main cause of a 66 per cent drop in profits in the first six months of 1991.

The announcement indicates earnings of around DM196m (\$132.4m) for the first six months of 1992, against DM140m in the comparable part of 1991 and DM412m in 1990.

Further information is expected at an extraordinary shareholders' meeting on July 27, when final formalities of the takeover by Krupp will be approved.

The assembly follows the regular annual meeting last month which overthrew a voting rights limit, introduced into the group's constitution supposedly to protect Hoesch from predators, but which proved ineffective against Krupp's determined assault.

Mr Neukirchen, who took charge at Hoesch in August 1991, first threatened to resign last October when Krupp announced it had bought 24.9 per cent of Hoesch's stock.

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## Cemex embarks on a \$1.85bn gamble

Damian Fraser on the Mexican group's acquisition of Spain's top cement companies

Cementos Mexicanos (Cemex), North America's largest cement company, has taken a considerable gamble in bidding \$1.85bn for Spain's two largest cement companies, Valencia and Sanson.

The acquisitions, announced within a fortnight of each other, are easily the largest undertaken in Mexico, and they give a company with little experience of managing overseas operations 28 per cent of the Spanish cement market, more than double that of its nearest competitor.

The purchases will not just stretch Cemex's managerial abilities, they will increase long-term debt by \$760m – and that is assuming refinancing and first sales of assets and shares go according to plan. Cemex's immediate borrowings will rise by \$1.35bn.

In short, the turning points are awesome. For almost a hundred years the company's fortunes have been rooted in Mexico. Cemex first produced cement in 1906 and in 1931 merged with its rival, Cementos Portland Monterrey, to become Mexico's principal cement maker.

With the Spanish acquisitions, sales last year would have been \$2.5bn, turning Cemex into Mexico's second largest industrial company following Vitro, the glass maker.

About 40 per cent of Cemex's shares are controlled by the Zambrano family.

Forbes magazine recently

estimated that Mr Lorenzo Zambrano and his uncle and president of the board, Mr Marcelo Zambrano were worth \$1.8bn.

Mr Lorenzo and Mr Marcelo Zambrano evidently feel that sticking to Mexico makes them vulnerable to foreign competition. Investors may have other ideas, however.

US and Mexican investors have acquired Cemex stock in the belief they are buying into Mexico's fast-growing construction market.

Cemex's construction market, unlike Mexico's, is slowing, and its cement industry is suffering.

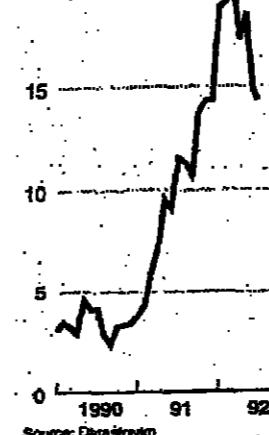
In future some 40 per cent of Cemex's earnings will come from Spain. In the two days following the announcement of the Valencia deal, Cemex's B shares, which are open to foreign investment, fell 17 per cent. This week the shares have been especially volatile as investors have reacted to the second Spanish acquisition and a 15 per cent increase in net profits for the first six months of 1992.

"Most investors who bought Cemex bought it on a high growth story. To the extent that Cemex diversifies into countries with less attractive growth prospects, earnings slow down," said Mr Jorge Mariscal, manager of Latin American equity research at Goldman Sachs.

However, with high cash flows and a mature share of the home market, Cemex clearly needed to do

### Cemex A

Share price (US\$)



Source: Datamonitor

something. It controls 65 per cent of the Mexican cement market and expects to generate \$1.5bn in spare cash over the next five years. The choice was stark: expand in high-growth Mexico but away from cement, or buy more cement companies in slower growing markets abroad.

Mr Lorenzo Zambrano, chief executive and controlling shareholder, said: "The global cement business is becoming increasingly concentrated and we need to stay with the leaders." The Spanish acquisitions will raise Cemex's annual cement capacity from 21.6m tonnes to 32m tonnes.

However, the company is facing increasing pressure at home. Its main Mexican competitor,

Aspaco, part of Holderbank, the world's largest cement producer, is planning a \$250m expansion in Mexico to raise output from 5.4m tonnes to 7.5m tonnes by 1994.

The company will cut administrative costs by merging Sanson and Valencia.

Nevertheless most foreign investors would doubtless have preferred Cemex to have stuck to Mexico, given the present weakness of Spanish demand. In contrast, Mexican construction is booming, and many analysts expect cement demand to grow by 6 to 10 per cent a year over the next decade.

The Mexican government has recently released price controls on cement which has substantially increased profit margins.

In some ways Cemex's bid mirrors a strategy pursued by Vitro, Mexico's monopoly flat glass producer. Vitro moved into the US market in 1983 with the purchase of Anchor Glass. The deal put more than half of sales outside Mexico. In common with Cemex, Vitro said it needed to become a global glass producer to survive.

Yet with sales suffering from the US recession Vitro's share price has badly lagged the Mexican stock market.

The worry for Cemex must be that Spain's economy may not grow as fast as Mexico's over the next decade.

## H-P to buy out partner

HEWLETT-Packard said it will buy out its Hungarian partner, Contral, from a joint venture, Reuter reports from Paris.

The US computer firm gave no financial details of the deal. It said it had a minority stake in the joint venture since May 1991. The firm will now be wholly owned by HP and known as Hewlett-Packard Magyarorszag Kft.

The venture had expanded more quickly than expected, Hewlett-Packard said.

## Bristol-Myers plans larger-scale trials of new Aids drug

By Clive Cookson

In Amsterdam

THE international Aids conference brought encouraging news for some pharmaceutical companies yesterday.

Bristol-Myers Squibb of the US was happy with the early clinical tests of its candidate Aids drug d4T and said it planned larger-scale trials.

And its existing drug DDI, which had not performed as well on its own as Wellcome's AZT, proved more successful in combination with AZT. They mimic thymidine, one of the

building blocks of genetic material; when HIV incorporates a drug molecule into its growing genetic chain, it jams the mechanism by which the virus replicates. In common with AZT, the new drugs cannot eliminate HIV but they do slow the collapse of the immune system which causes Aids. And, like AZT, some have shown side-effects, though the companies hope these will not matter in practice once they have established the right dosage.

At present d4T is ahead of the others in its development programme, with 3TC not far behind. Although the clinical data are too limited to make a fair comparison, it seems from yesterday's evidence that 3TC may have fewer side-effects, but d4T may be a more potent anti-viral drug.

3TC is 10 times more potent than AZT, according to laboratory tests, but it has shown anaemia as an unexpected side-effect, forcing American Cyanamid to repeat the first phase of clinical trials with lower doses. And U-37201B has caused some liver poisoning as a side-effect.

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY



## Paulig Trading S.A. DM32,000,000 Term Loan

Guaranteed by

Paulig Ltd

Arranged by

## UNION BANK OF FINLAND LONDON BRANCH

Provided by

Unibank A/S

Union Bank of Finland Ltd, London Branch  
WestLB Group  
Conrad Hinrich Donner Bank, Hamburg  
Vereins- und Westbank AG, Hamburg

Agent

## UNION BANK OF FINLAND London Branch

For the period from July 21, 1992 to October 21, 1992 the Notes will carry an interest rate of 10.255% per annum with an interest amount of \$27,210.38 per \$1,000,000 Note.

The relevant interest payment date will be October 21, 1992.

Bank: Banque Paribas Luxembourg Societe Anonyme

Up to \$130,000,000 Hafnia Holdings (UK) Limited

Floating Rate Notes due 2000 \$25,000,000 of which will be being issued in the initial Drawdown

For the period from July 21, 1992 to October 21, 1992 the Notes will carry an interest rate of 10.255% per annum with an interest amount of \$27,210.38 per \$1,000,000 Note.

The relevant interest payment date will be October 21, 1992.

Bank: Banque Paribas Luxembourg Societe Anonyme

FLORA 1 LIMITED US\$30,000,000 Floating Rate Notes Due 1993

Interest rate - 3.82813

Interest period: from - 22.7.1992 to - 22.1.1993

Interest Amount per Note \$100,000 nominal due 22.1.1993 - US\$1,950.00

Interest rate: 10.255% per annum

Interest period: from 22.1.1993 to 22.7.1993

Interest amount per Note \$1,950.00 nominal due 22.7.1993

Interest rate: 10.255% per annum

Interest period: from 22.7.1993 to 22.1.1994

Interest amount per Note \$1,950.00 nominal due 22.1.1994</p

# Public Invitation to Bid on Industrial Enterprises

## Treuhändanstalt Dresden Branch

**Closing date for bids:  
September 1**

### Chemistry

(DD-1) Isoliererzeugnisse GmbH, O-8512-Großröhrsdorf. Products/Services: bituminized woven materials/anti-corrosion protective sleeves for steel pipe and tank sheathing, patent glazing, jointing strips. Trade: synthetic base anti-corrosion systems (self-adhesive), insulating materials. Turnover 1991: DM 2.4 million. Key Markets: pipe laying operations (for energy supply, water engineering, housing, wholesale activities). Trade: insulating materials/renovation systems, construction operations; individual customers, East Germany. Distribution: direct sales. Employees: 28 (as of June 30, 1992). Machinery: heating and storage systems for bitumen, pumps, pipelines; gas-heated circulation oil (150 t capacity, temp: 180°C), stirring machines 3 x 4 t, coating facilities. Real Estate: 13,000 m<sup>2</sup> built-up.

(DD-2) Keramische Fabrik „Biedelia“ Meißen GmbH i.A., O-8250 Meißen. Products/Services: ceramic glazes and dyes, ceramic filters, nickel oxide. Turnover 1991: DM 2.2 million. Key Markets: enamel and glass industry, household ceramics, sanitary ceramics, chemical industry, sewage treatment plants; 90 % in Germany, 10 % in other European countries. Distribution: company-operated. Employees: 26 (as of June 30, 1992). Machinery: rotary cylindrical kiln, drum-type kiln, wet-tumbling mill, square-rod grinding machine. Real Estate: 2 locations, 40,379 m<sup>2</sup>, production and administration buildings; open areas (areas not essential to operations will be sold separately through TLG).

(DD-3) Löbauer Technik GmbH, O-8701 Bischofswerda. Products/Services: synthetic windows, roller shutters and doors licensed by Knipping, structural steel engineering. Turnover 1991: DM 1 million. Key Markets: 70 % plastic products, 30 % structural steel. Distribution: direct sales. Employees: 28 (as of June 30, 1992). Machinery: 16 t press, 40 t press, 100 t press, lathes, milling and radial-drilling machines. Real Estate: 20,984 m<sup>2</sup> total area.

### Metalworking, Mechanical Engineering

(DD-4) Dampfkesselbau Dresden-Übigau GmbH, O-8030 Dresden. Products/Services: containers, boiler construction (liquid-gas tanks, silos, marine boilers), steel structures (water purification plants). Turnover 1991: DM 32.8 million. Key Markets: bulk good suppliers, gas suppliers (east/west Germany). Distribution: direct sales. Employees: 205 (as of June 30, 1992). Machinery: full range of sheet metal and steel processing machines, metal-cutting machine tools, spray-coating and sandblasting facilities, welding equipment. Real Estate: 27,067 m<sup>2</sup> built-up, 55,948 m<sup>2</sup> non-operating.

(DD-5) Förderanlagen Bautzen GmbH, 8600-Bautzen. Products/Services: materials handling equipment: project planning, supply and assembly of circular conveyors, roller and chain conveyors, lifting equipment; components for bulk transport systems, skylights. Turnover 1991: DM 9.1 million. Key Markets: 60 % east Germany, 40 % west Germany; machine and automotive construction, electrical engineering. Distribution: direct sales. Employees: 101 (as of June 30, 1992). Machinery: saws, shearing machines, lathes, milling machines, presses, welding equipment, bending and drilling machines.

(DD-6) Geologische Bohrwerkzeuge GmbH, O-8312 Heidenau. Products/Services: tools for geology/building ground, mechanical processing/induction hardening, trading/service TERRA holing-through equipment, holing-through/pipe-rammer. Turnover 1991: DM 1.2 million. Key Markets: 90 % east Germany, 10 % west Germany; 80 % tools for geology/building ground, 10 % mechanical processing/induction hardening, 10 % holing-through/trading/service. Distribution: direct sales. Employees: 24 (as of June 30, 1992). Machinery: conventional and CNC machine tools, induction hardening facilities, earth rocket/pipe-rammering equipment. Real Estate: 4067 m<sup>2</sup> built-up, 256 m<sup>2</sup> non-operating.

(DD-7) Gießerei + Armaturen Zittau GmbH, O-8800 Zittau. Products/Services: manufacture of aluminum castings, ingot mould and sand castings (520 t capacity) 35 %, industrial fittings 65 %. Turnover 1991: DM 2.7 million. Key Markets: aluminum casting, fittings industry, vehicle construction, gear production, agricultural machinery, fittings: diesel engines, ship building, chemical plant engineering. Distribution: 20 % traders (technical traders), 40 % sales through other companies, 40 % directly to consumers. Employees: 44 (as of June 30, 1992). Machinery: moulding machines, smelting furnace, sand processing, cleaning equipment, cutting machines. Real Estate: 5180 m<sup>2</sup> built-up, 4180 m<sup>2</sup> non-operating.

(DD-8) Großhainer Gesenk- und Freiformschmiede GmbH, O-8280 Großhain. Products/Services: die and smith hammer forgings, maximum capacity: 9,000 to 10,000 tons. Turnover 1991: DM 11.8 million. Key Markets: sales in all German States and export to Switzerland; industries: agricultural equipment and vehicle construction, construction machines, railway engineering. Distribution: direct sales, trading network currently being developed. Employees: 138 (as of June 30, 1992). Machinery: forging presses, forging hammers, normalising facilities. Real Estate: 125,000 m<sup>2</sup> total area (areas not essential to operations will be sold separately through TLG).

(DD-9) Industrie- und Drahtförderbänder Dresden GmbH, O-8027 Dresden. Products/Services: 50 % screens, 50 % wire conveyors. Turnover 1991: DM 4.4 million. Key Markets: 100 % east Germany; construction companies, approx. 100 customers in conveyor technology (wood, paper, glass). Distribution: direct sales. Employees: 63 (as of June 30, 1992). Machinery: wire weaving and coiling machines, assembly facilities.

(DD-10) Meißen Sondermaschinen und Werkzeugbau GmbH, O-8250 Meißen. Products/Services: special machines for sheet metal processing (including NC), conventional sheet metal processing machines; structural steel engineering. Turnover 1991: DM 15.2 million. Key Markets: 30 % individual processing machines for sheet metal, 15 % metal-working, 25 % structural steel engineering, 30 % other. Distribution: representatives, distribution office for North Rhine Westphalia, establishment of contact offices in West Germany, export to C.I.S. through Hermès insurance. Employees: 189 (as of June 30, 1992). Machinery: universal machine tools, computer-controlled rack warehouse. Real Estate: 13,000 m<sup>2</sup> built-up, 8,000 m<sup>2</sup> non-operating.

(DD-11) Schmiedeberger Gießerei GmbH, O-8238 Schmiedeberg. Products/Services: production of malleable cast iron (7000 t capacity), production of gray cast iron (3500 t capacity). Turnover 1991: DM 8.8 million. Key Markets: 1991-2800 t gray cast iron, 2400 t malleable cast iron; 50 % west Germany, 50 % east Germany. Distribution: direct sales (custom casting). Employees: 160 (as of June 30, 1992). Machinery: complete foundry facilities. Real Estate: 37,180 m<sup>2</sup> built-up, 23,091 m<sup>2</sup> non-operating.

(DD-12) VETECH Küchentechnik GmbH, O-8291 Piskowitz. Products/Services: commercial kitchen equipment, field kitchens, high-pressure cleaning systems, metal cabinets, shop carts, hand trucks. Turnover 1991: DM 2.5 million. Key Markets: 70 % east Germany, 30 % west Germany. Distribution: 70 % through trading agents, 30 % direct. Distribution network. Employees: 75 (as of June 30, 1992). Machinery: welding equipment, stamping and drawing facilities, sand blasting, varnishing shop, staining plant, assembly. Real Estate: 48,800 m<sup>2</sup> built-up, 12,200 m<sup>2</sup> non-operating.

### Electrical Engineering

(DD-13) Fahrzeugelektrik Pirna GmbH, O-8300 Pirna. Products/Services: mechanical, electromagnetic, hydraulic switches; plug-in connectors, fuse boxes; 85 % cable sets, 9 % tool manufacturing, 5 % jobbing (flat work, assembly, plastic injection-moulding and stamping), 1 % mobile-phone brackets. Turnover 1991: DM 10 million. Key Markets: 54 % east Germany, 23 % west Germany, 14 % western Europe, 9 % eastern Europe / vehicles equipment approx. 800 customers, 2 of which are large customers; 33 % distribution. Distribution: direct sales from factory, retail chains. Employees: 130 (as of June 30, 1992). Machinery: stamping plant, automatic lathes, mechanical processing, tool manufacturing, plastic moulding machines.

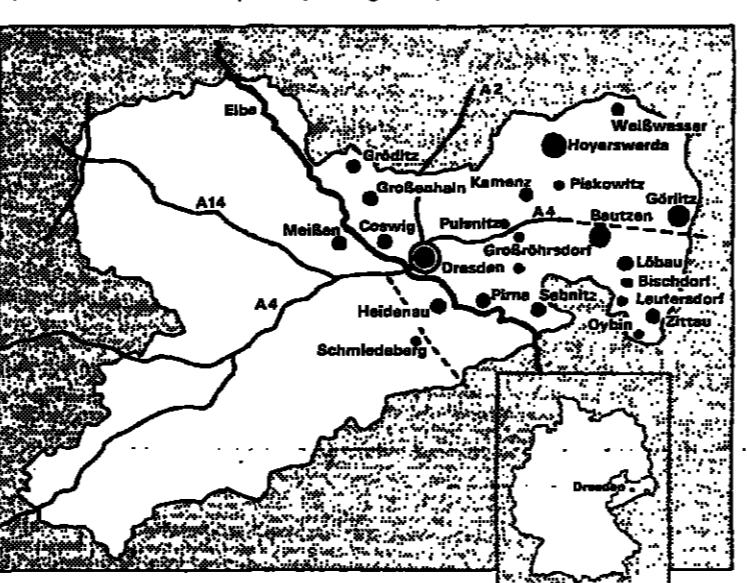
### Wood, Paper, Printing Industries

(DD-14) Kamenzer Polstermöbel GmbH, O-8290 Kamenz. Products/Services: upholstered furniture (in-house frame construction), assortment of functional furniture including double-bed sofas, corner sofas with pull-out beds, upholstered corner armchairs with table and pull-out beds, reclining chairs, armchairs and stools. Turnover 1991: DM 3.1 million. Key Markets: east Germany. Distribution: sales through retailers/purchasing association. Employees: 39 (as of June 30, 1992). Machinery: hand and electrical tools. Real Estate: 3958 m<sup>2</sup> built-up, 7848 m<sup>2</sup> non-operating.

(DD-15) Möbelwerke Heidenau GmbH, O-8312 Heidenau. Products/Services: bedroom, office, and childrens furniture; interior refurbishment for hotels/pensions. Turnover 1991: DM 9.7 million. Key Markets: Europe, various Asian countries. Distribution: own distribution system. Employees: 118 (as of June 30, 1992). Machinery: 40 % less than 7 years old. Real Estate: 19,793 m<sup>2</sup> built-up, 5200 m<sup>2</sup> non-operating.

(DD-16) Polstermöbel GmbH Sebnitz, O-8360 Sebnitz. Products/Services: upholstered furniture. Turnover 1991: DM 1.2 million. Key Markets: 100 % east Germany. Distribution: own distribution system. Employees: 30 (as of June 30, 1992). Machinery: 50 % less than 5 years old. Real Estate: 1360 m<sup>2</sup> built-up, 1185 m<sup>2</sup> non-operating.

(DD-17) Polstermöbel & Matratzen GmbH, O-8402 Gröditz. Products/Services: mattresses, mattress covers, upholstered furniture and sofa beds. Turnover 1991: DM 5.9 million. Key Markets: primarily sold through retailers in east Germany. Distribution: field service. Employees: 103 (as of June 30, 1992). Machinery: sewing and quilting machines. Real Estate: 14,392 m<sup>2</sup> built-up, 22,460 m<sup>2</sup> non-operating; (areas not essential to operations will be sold separately through TLG).



The Dresden area is one of the most dynamic and promising regions in the new Länder. The diversely structured, highly industrialized economical territory surrounding the capital of Saxony is centrally located between the conurbation of Leipzig/Halle, Berlin, Silesia and Bohemia.

### Textiles, Leather

(DD-18) Oberlausitzer Volltuchfabrik GmbH, O-8900 Görlitz. Products/Services: worsted yarn fabrics for outer ladies' and men's wear; fabrics for uniforms. Turnover 1991: DM 4 million. Key Markets: 90 % Germany, 10 % France. Distribution: through agents and own distribution system. Employees: 115 (as of June 30, 1992). Machinery: complete facilities for fabric worsted yarn fabrics; weaving equipment built in 1987. Real Estate: after concentration to location, 4573 m<sup>2</sup> built-up, 18,071 m<sup>2</sup> non-operating.

(DD-19) Schuhfabrik Duett Großhartau GmbH, O-8504 Großhartau. Products/Services: slippers, leisure time footwear, bathing shoes, and indoor gymnastics shoes. Turnover 1991: DM 4.1 million. Key Markets: sales primarily in east Germany; distributors, department stores. Distribution: own distribution network. Employees: 92 (as of June 30, 1992). Machinery: PVC injection moulding machines, punching machines, sewing machines. Real Estate: 13,000 m<sup>2</sup> built-up, 15,000 m<sup>2</sup> non-operating.

(DD-20) tegewa GmbH, O-8514 Pulsnitz. Products/Services: industrial fabrics, tent/awning materials, fabrics for working dresses, large-format umbrellas, manufacture of ready-to-wear work clothes. Turnover 1991: DM 4.5 million. Key Markets: 60 % Germany/industrial fabrics, 20 % work clothing, 20 % large-format umbrellas. Distribution: own distribution system, incl. partners in west Germany. Employees: 92 (as of June 30, 1992). Machinery: 44 weaving machines (Fant/France), 68 sewing machines (Adler, Singer, Minerva). Real Estate: after concentration to location, 25,558 m<sup>2</sup> built-up, 1770 m<sup>2</sup> non-operating.

(DD-21) Getreideverarbeitung GmbH Görlitz, O-8900 Görlitz. Products/Services: grain and oil seed trade; production and sales of mixed forage, flours. Turnover 1991: DM 22.3 million. Key Markets: cereals: mills, oil production, agriculture, bakeries. Distribution: own distribution system. Employees: 52 (as of June 30, 1992). Machinery: drying facilities, cleaning and dust removal equipment. Real Estate: 121,300 m<sup>2</sup> total area; (areas not essential to operations will be sold separately through TLG).

(DD-22) Nordstern Görlitz GmbH Weinkellerei und Vertrieb, O-8900 Görlitz. Products/Services: bottling of wine, 0.75 l, production and bottling wine cocktails, vermouth, warm/cold bottling of wine and cocktails. Turnover 1991: DM 1.7 million. Key Markets: established customer, retail chains. Distribution: representatives in Saxony. Employees: 32 (as of June 30, 1992). Machinery: winemaking and bottling equipment. Real Estate: 4500 m<sup>2</sup> built-up, 14,500 m<sup>2</sup> non-operating.

(DD-23) Das Sächsische Bäckereihaus Meißen GmbH, O-8250 Meißen. Products/Services: baked goods 70 %, pastries 30 %. Turnover 1991: DM 4.5 million. Key Markets: 100 % east Germany; baked goods in the Meißen area, ice cream in Brandenburg and larger Meißen areas. Distribution: ice cream distribution, company-operated distribution and sales outlets. Employees: 86 (as of June 30, 1992). Machinery: baking ovens, roll making machines. Real Estate: 6427 m<sup>2</sup> after concentration to one location.

### Food, Semi-Luxury Articles and Tobacco

(DD-24) Hoch- und Tiefbau GmbH Weißwasser, O-7580 Weißwasser. Products/Services: underground and road construction, turnkey construction and refurbishment of apartment and other buildings; floor tiling work and sales; sanitary and heating services. Turnover 1991: DM 8.8 million. Key Markets: communities, Bundeswehr, enterprises, private customers. Employees: 156 (as of June 30, 1992). Machinery: construction equipment, wood and metal working machines, trucks, cars. Real Estate: 4428 m<sup>2</sup> built-up, 88,012 m<sup>2</sup> non-operating; (areas not essential to operations will be sold separately through TLG).

### Construction, Civil Engineering and Building Trades

(DD-25) Meißen Ingenieurbau GmbH, O-8250 Meißen. Products/Services: electrical installations, underground construction, civil engineering, on-site production, industrial buildings, concrete and reinforced concrete production, turnkey buildings. Turnover 1991: DM 27 million. Key Markets: west/east Germany, industrial buildings, housing construction, civil engineering, road construction. Employees: 251 (as of June 30, 1992). Machinery: building facilities and machines. Real Estate: 10,000 m<sup>2</sup> built-up, 23,000 m<sup>2</sup> non-operating.

(DD-26) Sächsische Fertigteilbau GmbH Coswig, O-8270 Coswig. Products/Services: civil engineering, refurbishment, turnkey construction. Turnover 1991: DM 34.3 million. Key Markets: house construction, civil engineering, refurbishment. Distribution: direct sales, participation in tenders. Employees: 200 (as of June 30, 1992). Machinery: standard building machinery, outlet for sale of building material. Real Estate: 40,000 m<sup>2</sup>.

(DD-27) Sanitär, Klempner & Elektro GmbH Löbau, O-8700 Löbau. Products/Services: sanitary, heating and electrical installations, painting, roof plumbing. Turnover 1991: DM 4.4 million. Key Markets: 40 % sanitary, 27 % plumbing, 21 % electrical, 10 % heating, 2 % painting. Distribution: sales of sanitary articles. Employees: 68 and 4 apprentices (as of June 30, 1992). Real Estate: 2353 m<sup>2</sup> built-up, 7301 m<sup>2</sup> non-operating.

### Trade

(DD-28) Dresdner Textilhandelsgesellschaft mbH DTHG, O-8010 Dresden. Products/Services: wholesale and retail for textiles and clothing. Turnover 1991: DM 52.3 million. Key Markets: east Germany. Distribution: retailing and direct sales. Employees: 193 (as of June 30, 1992). Machinery: car/truck motor pool.

### Services

(DD-29) BMB-GmbH Baumechanisierung und Beteiligungs-gesellschaft mbH, O-8010 Dresden. Products/Services: engineering office, waste disposal services (30 %), and temporary job center (70 %). Turnover 1991: DM 2.8 million. Key Markets: east Germany. Distribution: direct sales. Employees: 12 (as of June 30, 1992).

(DD-30) DV Bau Service GmbH, O-8010 Dresden. Products/Services: data processing services. Turnover 1991: DM 2.3 million. Distribution: direct acquisitions. Employees: 32 (as of March 30, 1992). Machinery: IBM mainframe computer (IBM 4331), leased. Real Estate: approx. 7000 m<sup>2</sup> office space, of which approx. 6500 m<sup>2</sup> is let.

(DD-31) Textil- und Chemischreinigungs-GmbH Schwanenweiß, O-7770 Hoyerswerda. Products/Services: laundry, textile cleaning. Turnover 1991: DM 4.6 million. Key Markets: 90 % laundering services, 10 % textile cleaning; 75 % of turnover from annual contracts. Distribution: 4 drop-off/pick-up outlets. Employees: 91, 29 of which are short-time workers; (as of June 30, 1992). Machinery: new laundering and ironing line (1991), steam generator (1992). Real Estate: 27,946 m<sup>2</sup> total area: (areas not essential to operations will be sold separately through TLG).

### Other

(DD-32) Leutersdorfer Baumschulen GmbH, O-8807 Leutersdorf. Products/Services: nursery for deciduous and fruit trees, roses; approx 90 % of demand is home-grown. Turnover 1991: DM 1.9 million. Key Markets: sales primarily in south of east Germany; deciduous trees account for 75 % of sales and are moving toward 80 %. Distribution: 4 drop-off/pick-up outlets. Employees: 91, 29 of which are short-time workers; (as of June 30, 1992). Machinery: farming tractors, trucks and computers have been replaced.

### Tender conditions

- In accordance with its legal mandate, the Treuhändanstalt Dresden Branch intends to sell the aforementioned companies by means of a tender. All offered companies are in the legal form of a limited liability company (GmbH). They are all located in the region around the city of Dresden. Bids must be placed for the total share capital of the company.
- Anyone is entitled to bid.
- In deciding among the bids, the Treuhändanstalt will take into consideration, among other things, the bid price, the business plan submitted, promises to maintain or create jobs, and pledges to invest, each of which will be considered part of the bid.
- Interested parties can obtain further information without charge from the Tender Office, Treuhändanstalt Dresden Branch. The Treuhändanstalt is not responsible for the accuracy and completeness of this information. Prospective bidders will receive written authorization from the Tender Office, Dresden Branch to visit the companies, on the basis of which additional information will then be provided by the company management.
- Bids are to be submitted in a sealed envelope marked only with the name of the company for which the bid is submitted.
- Bids must be received at the Treuhändanstalt Dresden Branch, no later than 2:00 p.m. (local time), on September 1, 1992 (the "closing date"). They will be opened immediately thereafter in the presence of a notary public. Bids must be in Deutsche Mark and shall remain valid for ninety (90) days after the closing date.
- Bids must be submitted together with a bond of five (5) per cent of the bid value in the form of an irrevocable bank guarantee valid for ninety (90) days after the closing date. The bid bond will become due only if the bidder either fails to hold his bid open during the required period or refuses to sign a contract in accordance with his bid.
- The Treuhändanstalt will decide on the bids within ninety (90) days after the closing date. The Treuhändanstalt is not bound to accept any bid and may accept a bid other than the highest.
- To the extent that a previous owner has submitted a claim seeking restitution (in whole or in part) of a company, a sale will require either the approval of the claimant or a decision in accordance with the applicable law, section 3a VermG and/or section 2 BlnG.

Office hours of the Tender Office, Treuhändanstalt Dresden Branch are: Monday

## INTERNATIONAL COMPANIES AND FINANCE

## Investments boost Bankers Trust

By Patrick Harverson  
in New York

**BANKERS** Trust yesterday reported an 11 per cent improvement in second-quarter profits to \$205m, making it the second-best quarter in the New York banking group's history. Return on equity for the three months was 26 per cent.

Mr Charles Sanford, chairman (pictured right), said every leading business line contributed to the strong quarter, but he gave a special mention to the record-breaking performance of the bank's global capital markets operations, which use financial derivatives to provide clients with risk management services.

Bankers Trust said strong

worldwide demand for the banks' traditional derivatives products - such as interest rate, currency and equity swaps and options - lifted trading revenue, which comprises both client-related and proprietary business, to \$335m, up from \$329m in the same quarter a year ago.

Earnings from fiduciary and fund management rose sharply in the quarter, climbing 28 per cent to \$180m following higher revenues from asset management activities, particularly performance-based foreign exchange funds management for institutional clients and private banking services.

Fees and commissions rose \$12m to \$137m, with corporate finance fees receiving a lift



Bankers Trust is one of only

two US banks - J.P. Morgan is the other - allowed by regulators to underwrite and deal in US securities.

Net interest revenue rose 29 per cent in the quarter to \$252m, thanks to a big rise in interest-earning assets and an improved interest rate spread.

Non-interest expenses increased 9 per cent to \$559m.

Provision for credit losses in the April-to-June period was \$75m, compared with \$22m a year ago, and Bankers Trust's net charge-offs totalled \$109m, the bulk of which was related to non-financing country loans.

On the New York Stock Exchange Bankers Trust's shares rose 3% to \$61 in early trading.

## Anheuser climbs to \$317.2m

By Nikki Tait in New York

**ANHEUSER-BUSCH**, the biggest brewer in the US, yesterday reported second-quarter profits of \$317.2m, up from \$286.7m in the same period a year earlier. Earnings per share increased from 99 cents to \$1.09 on a fully-diluted basis.

Anheuser scored the increase on sales of \$3.38bn, up from \$3.26bn in the second quarter of 1991. This takes sales for the first half of 1992 to \$6.4bn from \$6.18bn, and after-tax profits to \$612m, against \$487.5m.

The St Louis-based company said its second-quarter results reflected higher profits from all its main business units and lower financing costs.

It acknowledged that economic recovery was proceeding at "moderate pace" and that this was dampening volume growth, but said it was optimistic of "another good year".

## Union Pacific surges 35% in second quarter

By Nikki Tait in New York

**UNION PACIFIC**, the US transportation company, yesterday reported a 35 per cent rise in second-quarter profits, at \$206m for the year.

The advance lifted net profits for the first months to \$351m, compared with \$286m in the same period of 1991.

At the operating level, Union Pacific's second-quarter figures improved more modestly - profits were up 15 per cent at \$76m - but the company said there had been "strong gains" in all its businesses.

The railroad division pushed up earnings by almost 9 per cent at \$158m and, despite a two-day shutdown in June, car loadings rose by 2 per cent.

The strongest growth, said the company, came from cars, metals and minerals and grain.

Union Pacific shares rose 3% to 50% on the news.

## Hershey moves ahead to \$34.5m

**HERSHEY** Foods, the largest publicly-traded manufacturer of chocolate and confectionery products in the US, saw second-quarter profits rise to \$3.5m after tax, from \$1.9m a year earlier, writes Nikki Tait in New York.

This takes after-tax earnings for the first six months of the year to \$9.4m, compared with \$8.5m in the same period of 1991.

## Aerolineas sell-off collapses

By John Barham  
in Buenos Aires

**ARGENTINA** has partially re-nationalised its flag carrier, Aerolineas Argentinas, 21 months after it sold the company to a group of local and Spanish investors led by Iberia, Spain's national airline.

The collapse of Argentina's first big privatisation is a blow to the government's ambitious programme, under which it

plans to sell nearly all its state companies by December.

The government was forced to raise its holding in Aerolineas to 33 per cent from 5 per cent because local minority investors were unable to inject fresh funds into the loss-making company.

However, Mr Domingo

Cavallo, economy minister, said Iberia would continue managing the airline. He said the state hoped to sell its Aerolineas shares as soon as is advisable.

Iberia's 30 per cent holding, the 19 per cent held by Spanish banks, and the 10 per cent owned by the employees remain unaltered.

The government raised its stake at the expense of the minority Argentine investors, whose holdings have fallen to 8 per cent. It will not pay for the shares.

Instead, the government cancelled \$21.7m in debts still owed to it by the buyers. It is expected to subscribe over \$145m worth of new shares during the year.

The re-nationalisation of

Aerolineas is the latest chapter in a saga of disputes between the government and the airline's new owners, and between the consortium that began even before the ink had dried on the sale contract.

The disputes arose from the inability of the under-capitalised Argentine investors to finance the loss-making company. The government and the operators also argued over the terms and price to be paid for the company.

According to its initial financial accounts, Aerolineas lost \$25.8m in its first seven months under Iberia's management. The government has agreed to Iberia's request to review a mandatory \$64m, five-year investment programme.

## Banc One plans ATM venture

By Karen Zagor in New York

**BANC ONE**, the expansionist Ohio-based commercial banking group, has acquired an Illinois-based bank in a stock

deal valued at about \$125m. In a separate deal it said it was joining forces with three other regional banking companies to form an electronic payment services company.

Banc One will form a new company, Electronic Payment Services, in a joint venture with CoreStates Financial, PNC Financial and Society Corporation.

It said the new company will be the largest US processor of automated teller machine transactions, with about 20 per cent of the national switched volume. The new company will also be a leading provider of electronic point-of-sale transaction processing services.

Banc One said the new company will process about 1bn annual ATM transactions, with

core markets in the Middle Atlantic and Midwest regions. Its annual revenue will be more than \$200m.

The four banking groups will all be equity partners in the company. The joint venture will not have a material effect on the financial statements of Banc One, PNC and Society.

CoreStates will realise a gain of about \$23m and a rise of \$100m in its tangible equity.

Banc One's merger with Illinois-based First Community Bancorp will not be completed until the first half of 1993. It is structured as a tax-free reorganisation and is subject to shareholder and regulatory approval.

The terms of the deal are based on Banc One's common stock price. If the market value of Banc One's stock is between \$47 and \$51 a share, the exchange rate will result in a market equivalent value of \$31.96 in Banc One common stock.

## Zinc price helps Cominco turnaround

By Bernard Simon in Toronto

A SHARP rise in zinc prices helped push Cominco, the Canadian base metals and fertiliser producer, back into the black in the second quarter.

Earnings were C\$18.1m, (US\$15m) or 22 cents a share, up from C\$3.0m, or eight cents a share, a year earlier. The company suffered a C\$4.9m loss in the first quarter of 1992.

Sales rose to C\$416.6m from C\$386.1m.

The zinc price was about 20 per cent higher in the second quarter than a year earlier. In spite of a fall in prices for other metals, sales volumes of lead and nickel climbed substantially. Operating profit from mining and minerals

climbed to C\$146.1m from C\$132m.

Fertiliser volumes were higher, but were offset by a continued slide in prices. Operating profit from fertilisers advanced to C\$22.4m from C\$18.1m.

Cominco confirmed that a decision on the future of its troubled lead smelter at Trail, British Columbia, has been delayed until late this year or early 1993. The company said its Queretaro project in Chile was scheduled to be brought on stream in mid-1994.

• Rio Algom, a diversified Canadian mining group formerly 51 per cent controlled by RTZ, recorded higher second-quarter earnings with better potash and copper results and

a more favourable exchange rate. But performance of its uranium, coal and metals distribution units weakened.

Profits were C\$8.2m, or 17 cents a share, against C\$6.4m, or 13 cents a year earlier, on revenues of C\$264m against C\$227m. First-half earnings dipped to C\$1.3m, or 27 cents a share, from C\$20.4m, or 44 cents, a year earlier, on sales of C\$80.7m against C\$54.0m.

The 1992 period included a special loss of C\$6.8m by its Nova Scotia tin mining operation recently shut down. Also uranium, metals distribution and investment income was lower. Earlier this month RTZ completed the sale of its 51 per cent interest for C\$62m through a secondary offering.

Operating profit from tobacco, the largest single division, increased by 7.2 per cent in the second quarter, to C\$31.2m, while life insurance profits were up by 15.9 per cent to C\$42.9m.

The divide side saw the largest profits rise, up 35.3 per cent at C\$44.5m, but this partly reflected the acquisition of seven spirit brands from Canada's Seagram in 1991.

Montreal Trustco, the financial services arm of BCE, has posted a first-half loss of C\$82.5m (US\$63.70), or 51.9 cents a share, on revenues of C\$673m, after special provisions of C\$60m to cover loans to Olympia & York Developments.

A year earlier, the company earned C\$83.1m, or 65 cents a share, on revenues of C\$70.7m.

The second-quarter loss this year was C\$88.5m, or C\$51.1m, after the special provisions, against a profit of C\$14.1m, or 31 cents, a year earlier.

• Co-Steel, the Canadian mill group that owns Sheerness Steel in the UK, continues to feel the impact of low prices, although North American markets are improving.

One of the few North American steelmakers to post a profit in 1991, Co-Steel reported second-quarter net income of C\$1m, or 4 cents a share, on sales of C\$251m.

The year-to-year comparison was distorted by special tax factors.

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## O&amp;Y loans hit Montreal Trustco

By Robert Gibbons  
in Montreal

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One of the few North American steelmakers to post a profit in 1991, Co-Steel reported second-quarter net income of C\$1m, or 4 cents a share, on sales of C\$251m.

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## Chemical Banking income climbs 30%

By John Burton in Seoul

**TOTAL** operating profits at South Korea's 21 commercial banks rose 39.1 per cent to Won1.128bn (\$1.43bn) during the first half of 1992. Net profits, however, increased by only 9.9 per cent to Won1.022bn, according to the country's Office of Bank Supervision.

The slower growth in net profits was blamed on appraisal losses on securities due to the slump in the Seoul bourse, as well as increased loan-loss provisions as banks wrote off \$66 per cent to a record level.

The six main commercial banks - Cho Hung, Comerical Bank, Korea First, Handi, Bank of Seoul and Korea Exchange - reported total net profits of Won133.6bn, an increase of 2.2 per cent. They have larger securities holdings than the provincial banks and a bigger exposure in corporate lending.

Operating profits among the six main banks rose 51.1 per cent to Won712.1bn.

The sharp rise in operating earnings reflected the big interest rate margins enjoyed by Korean banks. The interest rate margin is around 4.5 per cent compared with 2.8 per cent for US banks and 1.9 per cent for Japanese banks.

Although interest rate margins on short-term funds have expanded due to recent financial deregulation measures, controls remain on other interest rates.

## Securities losses hold back net at S Korean banks

**SOUTH** Korea's three largest consumer electronics groups reported mixed sales results for the first five months of 1992, writes John Burton.

Samsung Electronics, the biggest electronics concern, achieved a 2.1 per cent rise in turnover to Won709.6bn (\$592.6m).

It said sales of colour TVs and audio systems rose 8 per cent, while demand for VCRs slid 16.4 per cent.

Sales of air conditioners also plunged 50.5 per cent. This was due to a government campaign to discourage their use in order to save electricity and reduce the country's oil import bill.

Goldstar unveiled a 3.5 per cent drop in sales to Won45.7bn due to lower demand for VCRs, washing machines, refrigerators and air conditioners. Sales of audio systems, however, rose 11 per cent, while microwave oven sales rose 29 per cent.

Daewoo reported a 21 per cent jump in sales to Won302.3bn. The introduction of a new "air bubble" washing machine resulted in a 172 per cent increase in washing machine sales, to Won33.5bn. Colour TV sales rose 85 per cent to Won42.7bn.

Won12.6bn, the steepest decline among the main banks.

Korea Exchange had the highest increase in operating profits among the main banks, with a 107.5 per cent rise to Won124.1bn. Net earnings rose 40.3 per cent to Won10.1bn.

Commercial Bank had a 45.5 per cent increase in operating profits at Won103.8bn, but net earnings fell 15.6 per cent to Won12.4bn.

The Bank of Seoul suffered a 55.9 per cent drop in net earnings to Won4.5bn, although operating profit rose by 35.5 per cent to Won4.5bn.

Shinhan, a Seoul-based bank, was the most profitable in the country with net earnings of Won55.8, an increase of 7.3 per cent. It also had the second highest operating profits at Won130.5bn, a rise of 48.5 per cent.

## Premium expected on GIO

By Kevin Brown in Sydney

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## INTERNATIONAL CAPITAL MARKETS

## German money supply figures bring unease

By Richard Waters  
in London and Patrick  
Haverson in New York

**WORSE-THAN-EXPECTED** figures on the German money supply further knocked confidence in European bond markets yesterday, though an easing of pressure in the German money markets allowed bonds to recover their poise by the end of the day.

## GOVERNMENT BONDS

The keenly-awaited June growth rate for M3 came in at 8.7 per cent, down from a revised 8.8 per cent for May (previously also recorded at 8.7 per cent). The news undermined a rally in the bond market, which had been prompted by speculation early in the day that the M3 data would show a growth rate of 8.3 per cent.

The latest figure was largely disregarded as a guide to the future direction of German monetary policy. Last week's move by the Bundesbank to

raise the discount rate while leaving the key Lombard rate untouched would have been taken with full knowledge of the latest money supply position, analysts said.

"The key number will be the July figure, which comes out in August," said one economist. "At the moment, it's too close to call."

In the meantime, the Bundesbank's actions at its weekly repurchase tender confirmed its apparent intention since last week's rate rise to alleviate tension in the money market.

"People are now waiting to see what comes out of the cabinet about public spending," said one observer. Mr Norman Lamont, the chancellor of the exchequer, has given stern warnings that public spending will have to be contained to prevent the fiscal deficit rising, and the market is now waiting to see whether he can deliver.

Gilt futures, which had opened at 98.23, ended the day lower at 98.17, though up from the 98.09 they touched after the news from Germany.

The authorities injected a net £700m into the markets at a general rate of 8.7 per cent. That helped money market rates to fall to below 9.7 per cent, further below the 9.75 per cent Lombard rate.

The bond futures contract on Liffe traded in a range of 97.05-97.41 before coming to rest at 97.27 up on the day.

In late trading the bench-

mark 30-year government bond was up 1/4 at 104%, yielding 7.618 per cent. The two-year note was up 1/4 at 101%, to carry a lift to the long end of the Treasury market.

The main influence on early trading was the fall in Japanese, European and US stock markets. Hopes that lower

## Nine UK housing associations raise £83m

By Simon London

**NINE UK** housing associations yesterday raised £83m (£158.53m) from institutional investors by making a bond issue through a joint venture company.

The deal, underwritten and arranged by Kleinwort Benson, marks a further step in the battle by housing associations to secure long-term private sector funding. The associations are non-profit-making organisations devoted to providing low-cost housing. The cash raised will be used for building homes and upgrading stock.

Mr Angel Gurria, under-secretary for international financial affairs in the Mexican Ministry of Finance, said an issue was being planned in the name of the United Mexican States for around \$200m. It would be the first government issue of a so-called Yankee bond since 1980-81.

He said that as the government was running a budget surplus, it had no urgent need for the money and so the issue would only go ahead if market conditions were right. The government was aiming to establish a benchmark from which other Mexican borrowers could price their bond issues. It also wanted to re-establish its name in the New York market, and hoped to use the issue to

lengthen further the average maturity of Mexico's debt.

Mr Gurria, in an interview in Madrid, said Mexico was already tapping the commercial paper markets in the US and in Europe, where it was able to borrow at 150 basis points (1.5 percentage points) over US Treasury bill rates. It had also issued 10-year bonds in the Eurobond market at 195 basis points over US Treasury

Mexico's return to the New York market and its promotion as an investment grade rating from the main US rating agencies, but Mr Gurria believes a rating might be possible within months.

Mexico does not at this time have an investment grade rating from the main US rating agencies, but Mr Gurria believes a rating might be possible within months.

Mexico's return to the New

## Mexico plans its first New York issue in 10 years

By Stephen Fidler, Latin America Editor, in Madrid

**NINE UK**

housing

associations

raise £83m

Yield: Local market standard

London closing: New York closing

Yield: Local market standard

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Selling

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## Border shows 40% advance to £1.22m

By Jean Marshall

A 40 per cent advance in pre-tax profits, from £268,000 to £1.22m, was announced by Border Television, the USM-quoted regional operator based in Cumbria, for the year to April 30.

The result was achieved on turnover down from £12.2m to £11.8m – principally due to reduced programme sales of £730,000 (£1.55m) following ITV network changes. Advertising sales, however, improved by 1.5 per cent, a “creditable performance in depressed conditions,” the company said.

The outcome reflected cost controls and an emphasis on conserving cash resources. The cost reduction programme

would continue, the company said.

Earnings per share improved to 7.5p (6p) and the proposed final dividend of 1.5p lifts the total to 27p (21p).

For the remainder of 1992 advertising revenues were

expected to achieve at best marginal growth, directors said. They were confident, however, that their arrangement in the north for Granada to market and sell its airline would be beneficial.

Border has holdings in Radio Borders and South-West Sound in Scotland and has recently acquired a 30 per cent holding in Morcambe Bay Radio. It is also part of a consortium bidding for the Carlisle radio franchise.

## Doeflex rises 51% and seeks £1.3m for expansion

DOEFLEX, a supplier of thermoplastic materials, yesterday unveiled a 51 per cent rise in interim profits, a £1.6m cash acquisition and a share placing and open offer to fund the purchase.

For the six months to June 30 profits rose from £580,000 to £2.76m pre-tax from turnover 39 per cent higher at £12.5m.

The directors said the growth in sales reflected in part the inclusion of Horizon Industries for the first time. Organic growth was about 11 per cent. They added that profits have yet to benefit from the inclusion of Horizon – Doelex took a 60 per cent stake in the Belgian-based group towards the end of 1991.

Earnings worked through 53 per cent ahead at 7p (4.57p) and the interim dividend is lifted from 1.32p to 1.6p.

The acquisition is that of the

Iridion technical sheet division of Lawson Marion Group UK, primarily funded via a placing of 1.5m ordinary shares with institutions at 98p a piece. The balance will be financed from existing banking facilities.

Ordinary shareholders can apply for the new shares on the basis of one new share at 98p for every 5.67358 shares held.

Doelex shares closed 5p higher at 112p.

### BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends.

**TODAY**  
Interlease, Derby Trust, Drayton Far Eastern, Green Packaging, Goss & Smith, Thomas P. European Inv Trust, Finsbury, Abrair Preferred Inv Trust, Bedford, Balfour Beatty, Balfour Beatty, Balfour Beatty Technology, Greycoat, International Inv, Korda III Systems, London Merchant Securities, Sevills.

## Rubicon moves into black with £822,000

By Jean Marshall

THE NEW management of Rubicon Group, the shopfitter formerly known as Courtney Pope, yesterday reported an £822,000 move back into the black at the pre-tax level for the year to May 31.

The shares responded with a 26p rise to 131p before settling at 125p.

The 1990-91 deficit amounted to £8.9m and included an exceptional provision of £2.87m for losses and closure costs of discontinued activities.

Turnover totalled £15m (247m) and earnings per share of 30.4p compared with previous losses of 56.2p.

The company underwent a capital restructuring in April and ended 1991-92 with a “strong balance sheet and a positive cash position.” Shareholders’ funds of £2.4m compared with £2.4m and net current assets of £1.3m compared with liabilities of £6.3m.

Future prospects were described as “encouraging.” The company’s strong capital base had put it “in a position to benefit from growth opportunities”.

The directors have approved payment of the preference dividend, together with arrears.

Subject to “satisfactory trading results in the forthcoming year” they expected to resume ordinary dividend payments at the interim stage.

## Balancing the steps taken to restore profits

Paul Cheeseright

on the recent gloomy results of West Midlands industrial groups

VERSON International will this week write its own epitaph on a gloomy reporting season for industrial groups based in the West Midlands – traditionally the geographical heart of British manufacturing.

“We had the pain earlier, we took earlier action,” he said.

For its part, Transfer Technology is dependent on export markets and thus shielded to a degree from the UK recession.

But while this former Maxwell company may gather strength from its diversity of markets, its 1992 shape is different from its first half 1991 structure, making growth parsimonious.

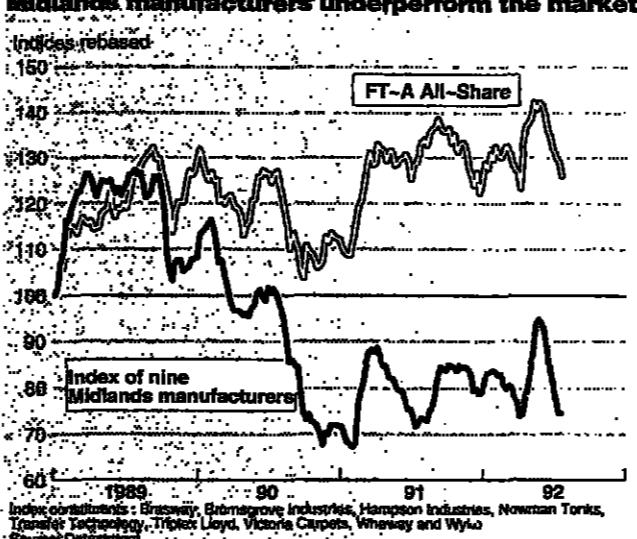
Against the background of receding profits, it is not surprising that the market has turned a jaundiced eye on engineering companies.

They represent a cross-section of industry with activities running from car parts and architectural hardware to environmental engineering and foundry products.

However, all except Brasway and Transfer Technology reported falls in their pre-tax profits and Wheeway sank into losses.

In different and limited ways Brasway and Transfer Technology offer a guide to the future.

### Midlands manufacturers underperform the market



Source: Datastream

Brasway came, as Mr Mark Swaby, chairman, noted, from a very low base point: its tube operations saw the downward spiral earlier than most industrial groups.

“We had the pain earlier, we took earlier action,” he said.

For its part, Transfer Technology is dependent on export markets and thus shielded to a degree from the UK recession.

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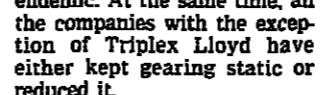
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Source: Datastream

ability even if trading conditions do not improve. It has already been the case at Brasway.

It is likely to be the case at Wheeway, for example, which has rationalised its components distribution branch network.

Although Mr John Bettinson,

chairman of Victoria Carpet,

claims this week that “to a large extent we have avoided redundancies,” this is not the case with other recently reporting West Midlands-based groups.

Seven of the nine have disposed of businesses or closed capacity or taken job losses, or, indeed, done all three.

Cost-cutting in an effort to

raise productivity and ward off margin pressure has been endemic. At the same time, all the companies with the exception of Triplex Lloyd have either kept gearing static or reduced it.

“Although interest rates

have fallen, there is little sign

of them coming down further,

and, with the widening of the

margins of the banks, nobody

wants to be extended on bor-

rowing,” observed Mr Chris

Clayton, finance director of

Hampson Industries.

Triplex Lloyd, however,

where borrowing is linked to

expansion, feels comfortable

with gearing raised over its

last financial year from 38 per

to 45 per cent.

There is some evidence that

the cost-cutting, where it has

been allied to investment, has

put companies in the position

where they can increase profit-



David Botterill: there is noticeably less optimism

groups cannot depend on the UK market.

But Wheeway, the environmental engineer, reported that although demand had been good in the US and Scandinavia it had been poor in Australia. Newman Tonks, the architectural hardware group, found its European sales profits had been dropping. Bromsgrove Industries has found lower European demand. On the other hand Transfer Technology found that sales were holding up well in south-east Asia.

Given the trading uncertainties, industrial activity will probably remain at a low level. Midlands Electricity, as good an indicator as most, is predicting a 0.5 per cent rise in industrial sales of electricity this year. This points also to further cost-cutting and the reduction of capacity for large and smaller groups alike.

Indeed, in recent weeks British Steel, Chubb, the Railtrack subsidiary, Glynwed, the engineering group, Grasshopper, the privately-owned babywear group, and United Engineering Steels have all announced further job losses in their West Midlands operations.

### RESERVE BANK OF INDIA NEW NOTE PRESS PROJECT

#### NOTICE INVITING APPLICATIONS FOR PRE-QUALIFICATION FOR SUPPLY, ERECTION AND COMMISSIONING OF SECURITY AND SURVEILLANCE SYSTEMS FOR THE NEW NOTE PRESS PROJECT

Ref. No. BNM 10/1992

Applications are invited from experienced and reputed parties for pre-qualification bids for design, manufacture, supply, erection and commissioning of Security & Surveillance Systems for the New Note Press Project at its two locations at Salboni, West Bengal and Mysore, Karnataka. Those who have responded to our earlier advertisement Ref. BNM 7/1991 may apply afresh stating the technological advancements in the intervening period and also evidence of any collaboration arrangement.

Scope of Work includes design, manufacture, supply, erection & commissioning of electronic security and surveillance systems consisting of:

- passive infra-red/microwave intruder detection system outside the perimeter
- computerised access control system at the entrance
- burglar alarm system for the vault doors
- infra-red/microwave detection system in security areas
- CCTV surveillance system of latest design with multiview monitors, picture freeze and recording facilities
- integrated alarm system with CCTV cameras and VCR
- RF zone sensors for high security zone and vehicle control at gates

The estimated cost for each site is approximately Rupees 15 million and the time schedule for phase I is 12 months.

The intending applicants must have executed large orders of similar nature in the past and should have supplied and installed a major part of the above equipment and systems for integrated operations and should be in a position to do so within the indicated time schedule.

The pre-qualification bids shall contain the following information about the applicant parties:

- (a) Registered name and address; Telephone, Telex and Fax numbers.
- (b) Annual Accounts for the last three years, Income-tax clearance certificates and solvency certificate (for Indian parties only).
- (c) Bankers' references and their willingness to provide credit.
- (d) Details of design and manufacturing facilities and skilled personnel in employment.
- (e) Details of similar equipment and systems supplied & services rendered during the last 5 years by them or their collaborators as well as current orders under execution with description of customers/firms/organisations, value and date of contract, scheduled time for completion and actual time of completion, performance certificates from clients, etc. duly supported by documents. Large works executed for Government / major private sector organisations may be highlighted.

Sealed applications in four copies alongwith enclosures must reach The Managing Director (Designate), New Note Press Project, Reserve Bank of India, Garmen House, Griffor, Dr. Annie Besant Road, Bombay 400 018, INDIA, latest by 1300 hrs IST on 5th September, 1992.

The sealed envelopes shall be superscribed as follows: "APPLICATION FOR PRE-QUALIFICATION - REFERENCE NO. BNM 10/1992".

New Note Press Project, Reserve Bank of India reserves the right to reject any or all application(s) for pre-qualification without assigning any reason whatsoever.

The applicants who are pre-qualified will be advised to purchase tender documents by paying the prescribed fee and no general notice inviting tenders for the above will be issued. The Bank may, however, issue such notice for phase II work.

## PSIT Property Security Investment Trust plc

### PROFIT UP INCREASED DIVIDEND

Extracts from the statement by the Chairman, Mr. A. R. Perry.

- Group profit before tax rose from £3.1 million to £6.7 million.
- Rents up from £15.3 million to £17.7 million.
- Extraordinary profits of £1.9 million.
- Australian district shopping centre being extended.
- All interest and finance costs charged to revenue.
- No off balance sheet accounting.
- Net asset value per share £1.40.
- Total dividend for year 3.75p against 3.125p last year.

### Results for the year ended 31st March 1992

	£000's	1992	1991
Total rents receivable	17,953	15,492	
Net property income	16,613	14,780	
Profit before tax	6,720	3,082	
Ordinary dividend per share	3.75p	3.125p	
Share capital and reserves	161,081	175,916	

Copies of the complete report and accounts will be posted to shareholders on 18th August 1992 and copies may be obtained from G. H. Caines, Managing Director, Fletcham Park House, Lower Road, Fletcham, Surrey, KT22 9HD.

### WOOLWICH BUILDING SOCIETY £275,000,000 Floating Rate Notes Due 1993

(comprising £200,000,000 Floating Rate Notes due 1993 issued on 12th November 1992 and £75,000,

## COMPANY NEWS: UK

## Expamet shares fall on pay-out cut

By Richard Gourlay

EXPAMET International, the building products and security group, yesterday announced that it will halve its interim 1992 dividend and will probably "substantially" cut the final distribution.

Mr Jeremy Beasley, chairman, has also brought forward his retirement from December and is replaced with immediate effect by Mr John Roberts, a non-executive director.

The announcement was greeted by a 14p fall in the share price to 71p, some 83p below the level prior to the

profits warning in June after the discovery that managers of Brema-Air, the Dutch subsidiary, had inflated profit figures.

Mr Alex Orr, managing director, said gearing had leapt from 45 per cent to 140 per cent due to a 24m cash loss and similar reduction in shareholders' funds resulting from the recent sale of Brema-Air.

The group's bankers have confirmed their support, but have extracted a commitment that debt will be reduced below £12m. The banks have secured their overdraft facilities with charges over Expamet's UK assets.

Expamet said that the ducting business apart, trading in the rest of the group remained "reasonable". The interim results are due in August and the board expects pre-tax profits - before the extraordinary loss relating to Brema-Air - to beat last year's figure.

In addition to the 24m cash loss, Expamet will also have to show a 23.5m write back of goodwill written off the balance sheet when Brema-Air was acquired in 1988.

Expamet's debt now stands at £23m, on shareholders' funds of £16m. Before the Dutch problem, debt was bud-

geted to rise to £19m in June, before declining to £12m by the year-end.

At the last full-year period, Expamet reported a 43 per cent fall in profits to £7.5m on sales of £141m.

Nevertheless, it maintained its dividend by digging into reserves, justifying the payment on the grounds that the board believed that the recession would soon end.

"The extent and the depth of the recession continues to surprise," Mr Orr said yesterday. "We all know we must not go into recession with heavy debt."

Warrants offered in Wellcome sale

By Maggie Urry

SMITH NEW Court, the securities house, yesterday launched an issue of up to 10m warrants intended for investors buying shares in the Wellcome sale.

The tender offer of shares in the drugs group, which closes tomorrow, is expected to raise about £3.6bn for Wellcome Trust, the medical charity which is reducing its stake in the company from 73.5 per cent to about 35 per cent.

The warrants are designed to protect holders from a sharp underperformance in Wellcome's shares compared to the FT-SE 100 index in the three months following the sale.

Last week, in another move to help demand for the Wellcome tender, Barclays de Zoete Wedd Securities offered to buy shares in companies to provide liquidity for potential investors.

Yesterday the book building exercise

was thought to be going well, in spite of the fall in the UK stock market. Wellcome's share price declined by 5p to 82p.

The Smith New Court warrants are priced at 33.5p - roughly 4 per cent of the Wellcome share price.

They give holders the right to sell Wellcome shares at a 5 per cent discount to the price. Wellcome shares would be if they had moved in line with the downside risk.

The base price for the Wellcome performance is the issue price, which is expected to be a few percentage points below the market price.

Thus, if the shares underperform the index by more than 9 per cent from the issue price, the warrants will have value. Holders can exercise the warrants at any time during the three-month period up to October 27.

They can either use the warrants to sell

the shares, in which case there will also be a 0.5 per cent charge to cover stamp duty, or take a cash settlement.

Mr Lenny Barshack, director of derivatives at Smith New Court, said the warrants would appeal to investors who believed that Wellcome's shares provided good value but wanted protection against further underperformance. They could buy Wellcome shares and match them with warrants to minimise the downside risk.

Wellcome shares have underperformed the FT-SE 100 index by more than 20 per cent since the sale was announced in early March, partly pushed down by short sellers. Had the warrants been in issue since June 1991, buyers would have made money in 8 of the following 35 rolling three-month periods.

The warrants will be listed on the Luxembourg stock exchange and Smith New Court will make a market in them.

## Menvier-Swain rises to £6m and cuts debt

By Richard Gourlay

Menvier-Swain Group, the emergency lighting and fire alarms company, yesterday reported a 20 per cent profit rise despite continuing recessions in its markets.

Pre-tax profits in the year to end-April rose from £5.02m to £6.02m on sales down 11 per cent to £24.3m. The previous year's figures included business now discontinued.

Earnings per share increased by 24 per cent to 23.2p and a recommended final dividend of 6.3p gives a total of 9p, up 23 per cent.

The group said it had successfully continued its policy of expanding in Europe with the most recent acquisition in Greece.

Despite the recession in the UK construction industry the manufacturing companies had nevertheless managed to maintain profit margins and cut costs so that pre-tax profits were close to the previous year's levels.

Net debt was reduced from £5.1m to £2.5m, leading to a 28 per cent fall in the financing charge to £660,000.

## Eve pays more despite profits fall

By Andrew Taylor, Construction Correspondent

EVE GROUP yesterday became one of the few contractors and property developers to announce a dividend increase during one of the worst results seasons the industry has experienced.

The final dividend goes up from 6.5p to 7p, despite a fall in pre-tax profits from £4.11m to £3.36m for the 12 months to end-March, a decline which reflected lower interest received of £375,000 (£1.05m).

Turnover dropped from £46.6m to £39.1m.

The total distribution, covered 2.3 times by earnings per share of 22.5p (25p), increased

from 9.2p to 9.7p.

The USM-quoted group's cash position, however, improved by the end of the year to stand at £5.6m (£3.91m).

Mr Gerald Hough, managing director, described the results as a considerable achievement in such a difficult market. He expected dividends to continue to rise provided profits increased in line with general inflation.

The group's strength is its specialist contracting division which is one of only three companies carrying out work for the National Grid Company, erecting transmission lines and pylons. The division also erects transmission towers for radio and telecommunications and

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## M and S takes toehold in east Europe store venture

By John Thornhill

Marks and Spencer, the international clothing and food group, is moving into eastern Europe with the opening of a pilot store in a prominent part of Budapest, Hungary.

M and S will run the store with Demexco Handelsgesells-

chaft, a Vienna-based trading company, and S Modell, an established Hungarian retailer.

It will supply a range of men's and women's wear and support and train the staff, although the venture will be managed by Modell.

M and S said: "This is a tentative toe in the water.

Lord Rees, an existing director, has become chairman.

## GARDNER MERCHANT.

## BUILDING ON SUCCESS

Gardner Merchant serves over a million meals every day with over 6,500 contracts in 16 countries around the world.

Last year, our turnover exceeded £850 million.

We have by far the largest investment in training of any contract catering organisation.

In the UK, we also have the largest network of regional and local offices backed up by the most extensive national resources.

And our purchasing power means we are able to supply food at a much lower cost than our rivals.

When you look at facts like these, it's not surprising that last year was Gardner Merchant's most successful ever. Or that more companies choose Gardner Merchant's catering than any other.

For more reasons why and a copy of our 1991/92 Business Report, write to Gardner Merchant, FREEPOST, Kenley, Surrey CR2 9PU.

For successful catering, Gardner Merchant is your best choice.

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AND IN THE FUTURE.

  
GARDNER MERCHANT

The world's leading contract caterer

FORTE

## Restructured AIM shows 36% rise to £3.11m

By Richard Gourlay

AIM Group, the maker of aircraft interiors, yesterday reported a 36 per cent increase in profits as the benefit of orders placed some years ago showed through.

Pre-tax profits in the year to April 30 rose from £2.29m to £3.11m on sales up 9.6 per cent to £58m. Earnings per share rose 25 per cent to 13.7p and a recommended final dividend of 5p brings the total to 6.5p, a rise of 18 per cent.

With the sale of its air conditioning contracting division in May, the group has now returned to its core business of design and manufacture of aircraft interiors.

The restored fortunes of the group follow last year's debt restructuring relating to property loans. Some £6m now bears no interest charge and must be repaid only in 1994.

The aviation division increased operating profits by 38 per cent to £4.43m on sales up 17 per cent to £24.7m. Mr Jeff Smith, chairman and chief executive, said the recent high investment in the Derby and Walsall sites had been completed.

Mr Smith said that in spite of the strengths of the group and the results which were "bang on target", AIM was dogged by the poor state of aircraft sales and the mood in the industry. "Every time they talk of the European Fighter Aircraft, where we have absolutely no involvement, our share price goes down 5p," he said.

Results from contracting were "disappointing". Sales fell from £15.6m to £15m, helped by a strong performance from the specialist engineering division. This was despite a 16 per cent fall in the division's turnover.

Property development incurred a loss of £104,000 following an £87,000 deficit the previous year. Profits from Trakway, which provides portable aluminium roadways for construction sites, exhibitions and pop concerts, dipped from £786,000 to £656,000.

Restructure the trust. Instead, the board recommends the appointment of Baillie Gifford, the Scottish fund management group, as investment manager.

It also wants to widen the trust's investment policy to include Hong Kong, Singapore, and Malaysia, and to bring its final year forward by 12 months.

BAA's passenger traffic should grow between 5 and 8 per cent in the year to March 1993, representing a 2 per cent improvement on 1990, he said. Over the longer term, the growth rate should settle down at 4 per cent.

BAA shares rose after the annual meeting, but closed 7p lower at 644p in a falling stock market.

These figures concealed a "very depressed"

## Steady growth seen at BAA airports

By Daniel Green

PASSENGER traffic at airports run by BAA is showing a steady recovery from the depressed levels of 1991, said Mr Brian Smith, chairman, seen above left talking to Sir John Egan, chief executive, at yesterday's annual meeting.

BAA's passenger traffic should grow between 5 and 8 per cent in the year to March 1993, representing a 2 per cent improvement on 1990, he said. Over the longer term, the growth rate should settle down at 4 per cent.

BAA shares rose after the annual meeting, but closed 7p lower at 644p in a falling stock market.

These figures concealed a "very depressed"

## Pacific Horizon puts new proposals

By David Barchard

THE TWO month-old battle for control of Pacific Horizon Investment Trust yesterday took a new turn when its directors despatched a circular to shareholders offering new proposals for its future and notifying them of two extra extraordinary meetings next month.

The circular calls on them to vote against proposals from Jupiter Tyndall Merlin, the fund management group which manages Pacific Horizon, to

restructure the trust. Instead,

the board recommends the appointment of Baillie Gifford,

the Scottish fund management group, as investment manager.

It also wants to widen the trust's investment policy to include Hong Kong, Singapore, and Malaysia, and to bring its final year forward by 12 months.

The move comes less than a week after Jupiter Tyndall said it was in discussions with another investment trust for a possible offer for Pacific.

In June, Jupiter Tyndall blocked an agreed bid for Pacific Horizon by Martin Currie Pacific and requisitioned an EGM to appoint new directors and restructure the trust.

Jupiter Tyndall later turned down a request from the board to withdraw its requisition until after it had published details of a new offer.

The two EGMs, one convened by the board and the other requisitioned by Jupiter Tyndall are both scheduled for August 18.

## NEWS DIGEST

### Property Security doubles

IN SPITE OF the depressed condition of its markets, Property Security Investment Trust lifted pre-tax profits from a restated £2.08m to £5.72m over the 12 months to March 31.

The period marked the first that the company charged interest in respect of both investment properties and dealing activities to revenue. The latter was previously capitalised.

Net rental income amounted to £16.6m (£14.6m), but investment income dipped to £2.88m (£3.41m). Interest payable fell from £13.8m to £11.4m.

Asset disposals amounting to £1.95m (£1.46m) were taken below the line.

Earnings per share improved to 4.04p (1.26p) and a proposed final dividend of 2.25p brings the total to 3.75p (3.125p).

Hamlet International raised £10.3m.

A recommended final of 2.75p makes an improved total of 4.18p (3.49p). Earnings declined from 5.42p to 2.6p.

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Industrial relationships:  
Still in a transition  
period ..... Page 2

# PHARMACEUTICALS

Thursday July 23 1992

Pricing: Japanese focus  
on new drugs and more  
research ..... Page 3

Drugs companies are concerned  
that they could be forced to  
negotiate not only the traditional  
hurdles of safety, quality and  
efficacy, but a new one — that of  
cost-benefit. Paul Abrahams reports

## Shake-up is on the way

PHARMACEUTICAL companies have withstood the recession as though charmed. Apparently inoculated against the slowdown in the world economy, the sector has offered conspicuously impressive earnings growth.

But parts of the pharmaceuticals business look sick and the prognosis for some groups is gloomy. Income growth looks set to slow while costs continue to escalate. Faced with the danger of falling returns, the sector looks set for significant restructuring, with the strong becoming stronger and the weak driven into mergers or even forced to exit.

The main driving force behind the coming shake-up is increasing state interference with drug prices. Governments everywhere are trying to control rapidly expanding health-care budgets. Ageing populations and the growing cost of health technology have led to an alarming increase in health-care expenditure.

In the US, spending on health increased between 1980 and 1991 from 5.5 per cent of GNP to 12 per cent, according to Mr Peter Lauper, head of pharma-economics at Ciba-Geigy, the Swiss group. He estimates the figure will reach 15 per cent by the end of the decade.

For governments, the agony has been compounded because the burden of such increases has fallen disproportionately on the state. Over the past 20

years, the proportion of health-care spending paid for by the US federal and state authorities has risen from 22 per cent to 41 per cent.

Governments, scared by such figures but politically shy of tackling expenditure on hospitals and doctors, see drugs expenditure as an attractive target for cost savings.

Most governments have attempted to achieve savings through aggressive pharmaceutical price controls. The pace of such interference is accelerating. Last month, the German government extended its reference pricing system, setting limits for the reimbursement of certain drugs. Patients pay the balance. In Japan, the Finance Ministry launched the latest in a series of price cuts last April.

In the US, political pressure from politicians has drawn blood. Last month, Mr Gerald Mossinghoff, president of the US Pharmaceutical Manufacturers Association, said drugs companies supplying a third of the US market had promised voluntarily to keep price increases at or below the rate of inflation.

As price controls start to bite, so growth in the world pharmaceuticals market will decelerate. Wellcome, the British group, estimates that between 1985 and 1990, the world drugs market increased on average by 13 per cent a year. For the five years after 1990 that figure could fall to only 5 per cent, it believes.

Others believe the figure could be about 9 per cent.

The other force driving change is the rapidly rising cost of research and development. The industry spends about \$26bn at present. In the US, R&D expenditure was \$11bn in 1992, up from \$9.8bn in 1991, and about \$500m in 1970. Dr Armin Kessler, president of the European Federation of Pharmaceutical Industries Associations, has warned that even the existing level of expenditure is unsustainable.

It is in this context of rising costs and slowing growth that pharmaceuticals groups and the drugs divisions of almost all the big chemicals companies are trying to expand. But the industry cannot accommodate them all, warns Mr David Alcraft, director of healthcare and pharmaceuticals at PA Consulting Group.

Competition is increasing. In the UK, for example, there were 28 per cent more drugs on the market in 1990 than in 1980, according to Mr Martyn Postle, a consultant at Coopers & Lybrand.

With slowing revenue growth and increasing costs, the industry's return on capital is bound to fall, warns Mr Postle. He argues the sector is on the threshold of a significant shakeout. In 1989, half of world sales were in the hands of 25 companies. He believes that by the end of the decade that figure will be 15.

The impact of the slowdown will fall unevenly. Those companies that have previously been able to offset a lack of new products by increasing prices will prove most vulnerable. Analysts believe US companies such as Warner Lambert and Upjohn have been highly dependent on price increases for revenue growth.

Those that survive must be both strong. First they must create innovative products that can command premium prices. Then they must have the necessary marketing networks to exploit them fully.

Creating such innovative products is far from easy. Discovering new chemical entities is fairly simple. The difficult part is identifying which ones are likely to provide competitive

advantage through greater safety or efficacy.

Mr Lauper at Ciba-Geigy explains: "The essential component is quality of spend. You have to learn to manage the pipeline, accelerating development of selected compounds so you can reach the market more quickly, while at the same time remaining ethical — in other words not cutting corners."

In the battle to demonstrate the extent to which a drug is innovative, pharmaceuticals groups are adding a new weapon to their armoury: health economics. In order to guarantee premium prices for innovative products, the drugs groups are looking to demonstrate the cost-benefit of new compounds.

"Previously you just had to demonstrate the drug's quality, efficacy and safety. Now you



groups will need access to worldwide marketing forces so they can maximise sales during the short period when the drug's patents remain valid, says Mr Postle.

Several groups have been able to increase their revenues significantly by setting up joint-marketing agreements.

Wellcome, for example, has agreements to market Zovirax, its anti-viral medicine, with Hoechst in Germany, Sigma Tan in Italy and Sumitomo in Japan.

Some small companies should be able to survive by creating niches, either in research, using new technologies, or in marketing in specific therapeutic or geographical areas, says Mr Alcraft.

The main losers will be those caught in the middle, he warns. Without sufficient critical mass in research and development, they will have few compounds and little experience in negotiating the necessary regulatory hurdles.

In addition, they will have increasing difficulty attracting good researchers.

Mr Alcraft explains: "The problem for the medium-sized players is that emotionally it is difficult to admit you aren't going to be the next giant. The option of being a niche operator is open, but it's a tricky decision to make."

One solution for smaller organisations is to set up joint ventures to share the costs of marketing and to increase revenues that will offset massive expenditure on research and development.

Otherwise, one option for such groups is to merge. The main synergies appear to be that marketing reach is extended and that cost-savings are achieved by rationalising headquarters costs.

The pace of change is likely to prove variable. Many pharmaceuticals companies are parts of larger chemical groups.

In the short term, most main boards will be unwilling to give up their high-performing pharmaceuticals divisions.

But in the long term, pharmaceuticals groups must gain critical mass, find niche areas of specialisation or wither.

## Clive Cookson on R&D

### The challenge: speed invention and curb costs

Scotia R&D managers and circulate around the company. All pharmaceutical labs, whatever their size and location, face a common challenge: how to restrain the soaring costs of R&D and at the same time speed up the discovery and development of new drugs.

According to data collected by the Centre for Medicines Research in the UK, worldwide spending on pharmaceutical R&D increased by an average of 16 per cent a year during the 1980s. The global total reached \$24bn in 1990; 15 per cent of pharmaceutical sales. Almost half of the industry's R&D expenditure is in Europe, 36 per cent in the US and 15 per cent in Japan.

Unfortunately the rapid rise in R&D spending has not produced a corresponding increase in the flow of new drugs onto the market. The number of medicines launched during the early 1980s averaged about 60 per year. During the three years 1989-91 it was close to 40 a year. The number of new drugs originating in Europe has fallen over the decade from 30-40 a year to 10-20 a year.

The total time taken to develop each new drug has increased steadily since the 1960s. The clinical phase — testing the drug on human patients — doubled during the 1980s to reach an average of seven years. Trials are taking longer because regulatory authorities are requiring more and more clinical data, while doctors and their patients are becoming more reluctant to take part. Companies are having to spend more time and

Continued on Page 2

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THE BRITISH PHARMACEUTICAL INDUSTRY HELPING TO KEEP BRITAIN'S HEALTHY



## PHARMACEUTICALS 2

## Challenge is to curb costs, speed invention

Continued from Page 1

money to recruit the hundreds or even thousands of people they require to test each drug.

The industry is responding in two main ways: lobbying the authorities to reduce the regulatory burden, and operating its R&D effort more efficiently.

One way to ease the regulatory burden is to harmonise requirements around the world, so that companies do not have to repeat tests unnecessarily to satisfy authorities in different countries. This is already happening within Europe through the EC.

On a global level, the first international conference on harmonisation in Brussels last November was an important step toward bringing the US, Japan and Europe into line. It was agreed then, for example, that routine 12-month toxicity tests on animals should be abandoned in favour of six-month studies.

But much more needs to be done, particularly to harmonise clinical requirements. Complete standardisation is unattainable because medical practice and social conditions vary so much around the world. The ultimate objective is to retain only those differences that can be justified by rational criteria.

At the same time companies are trying to improve the productivity of their researchers, particularly in the pre-clinical phase which they can control more closely than clinical trials. They are investing heavily in new technology - ranging from computerised chemical databases to molecular modelling graphics and automatic gene sequencing machines - to help the scientists select and adapt compounds more rapidly for drug development.

Besides introducing new technology, the industry is changing the way it manages R&D. A good UK example is ICI Pharmaceuticals. "We have redesigned our approach to get the fastest possible answer to the question: Does the drug behave in humans in the way we would predict from our laboratory models?" says Dr Tom McKillop, technical director.

ICI is now consistently achieving its target of administering candidate drugs to human volunteers within 14 months of their first synthesis - a great improvement on the company's previous average performance of 30 months. At the same time, ICI is being much more ruthless in abandoning compounds that do not live up to their initial promise. Dr McKillop says the new regime is quite different to ICI's traditional approach which "assumed that every drug was going to succeed."



Research and development: companies are trying to improve the productivity of their researchers. It was ever the case: Marie and Pierre Curie, portrayed by Greer Garson and Walter Pidgeon in Metro-Goldwyn-Mayer's film from the 1940s

## Alan Archer assesses threats to profitability

## Emphasis shifts to elderly

AT a time when most of the world's industry has been undergoing a restructuring phase brought about by the recession, the pharmaceuticals industry worldwide (not accounting for the former communist bloc for which reliable sources are not yet available) has been putting forward its defensive qualities and has lived up to its description "almost recession-proof".

Industry executives are asking themselves, with increasing nervousness, how much longer the good times can last. Drug sales are hardly affected by the ups and downs of the economy, but how long can the drug companies continue to announce earnings growth of 15 per cent per year?

According to Mr Sam Isaly, of Mehta and Isaly, New York, the world market grew 10 per cent with total sales of \$165bn in 1991. The industry's annual growth rate has slowed a little over recent years but continues to exceed the rate of growth of the world economy as a whole.

The past few decades have proved to be a golden era for the pharmaceutical industry but despite the rise in sales the industry is still in a transition period highlighted by the amount of consolidation taking place in the past few years.

On the positive front, many in the industry feel that the underlying demand for innovative drugs to meet and satisfy medical needs will be boosted by the shift of focus towards the elderly. This is a continuing campaign run by the UK pharmaceutical industry, according to Mr Ben Hayes, spokesman for the Association of the British Pharmaceutical Industry (ABPI). The impact on pharmaceuticals demand will be considerable.

Using the UK as an example, drug expenditure per head in the over-65 age group is four times the level of the rest of the population. Companies which will benefit most from the changing demographic pattern will be those that provide for the chronic diseases of old age; arthritis, coronary disease, hypertension and central nervous system-related illness.

Many companies are investing heavily in this latter area, particularly in research into Alzheimer's and Parkinson's disease.

The company which comes out first with a product that treats these ailments would be guaranteed spectacular sales, as Wellcome has had with its Aids treatment, Retrovir (Zidovudine).

Another important issue is that of demographic changes and their impact on demand. The world population is growing

rapidly - by some 17 per cent a year - with the poorest countries growing the fastest. The less-developed regions of the world account for 76 per cent of the population and at present less than 15 per cent of pharmaceutical consumption. But many industry observers believe that this will rapidly change over the next two decades. It is thought that this demand will be satisfied by the launch of new products resulting from new technology such as molecular biology which is now producing a large quantity of new drug products based on the rational drug design.

On the negative side, there are many cries from the industry forecasting reduced profitability in the next decade. There are several forces affecting this profitability:

• Pricing pressures from governments worldwide and also private buying organisations. Drugs are a tempting target for

## Only companies with a clear strategy on what areas they want to compete in will succeed

governments wishing to restrain soaring healthcare costs, although they represent only about 10 per cent of health spending and can save money if used sensibly.

• The increasing trend in generic prescribing and generic substitution means that products will lose their market share rapidly after patent expiry. This will be further highlighted by the fact that tried and tested branded products such as Tagamet, Capotan and Tenormin will be included in the new generics being offered in the near future.

• Increasing regulatory requirements are delaying product launches and causing an erosion of patent life. In many countries, regulatory departments have a backlog of filings awaiting review.

• Escalating research and development costs. According to the US Pharmaceutical Manufacturers Association, the most recent estimate of cost involved in developing a new drug has risen from \$125m in 1987 to \$245m in 1991.

For several years, many drug companies had no clear policy on what therapeutic product groups and geographical areas they wanted to trade in, taking a somewhat haphazard approach. But the current consolidation process has changed all that.

Pressure is building and only companies with a clear strategy on what areas they

want to compete in will be successful.

"Most companies have decided where they want to be by the year 2000," says Mr Robin Gilbert, analyst at James Capel. "Certainly Merck and Glaxo have clearly defined their role, but others like Upjohn, Warner-Lambert, Pfizer and Syntex are not completely clear what their position is."

The 1990s have brought about the need for a much greater awareness of the drugs available and the world's drug market. GPs now have a much better choice of medications for prescribing and are increasingly using computer databases, not only for information sourcing but also the ordering of pharmaceuticals.

• The greater concern taken by the general public (action and lobby groups) and media to investigate wherever possible the cost benefits and safety of the drugs they are prescribed.

• An increasing collaboration world-wide by regulatory bodies. The globalisation of industry in the 1990s will be assisted by the standardisation of regulatory approval procedures for new drugs. As European regulations are unified after 1992, they will gradually come together with those of the US Food and Drug Administration (FDA).

The use by the FDA of European data for the investigation of Glaxo's filing of its new migraine drug, Imitram (sumatriptan), is a very good example. Launched in the UK in October 1991, the drug has been fast-tracked in the US and approval by the FDA may be imminent.

• The growing knowledge by competing companies of each other's R&D programmes and general strategies. Professor Horst Meyer, head of Bayer Pharmaceuticals thinks further concentration of the world's pharmaceutical industry is inevitable. The need for substantial investment in research and development required to discover "block-buster" drugs with sales of more than \$500m a year was beyond the means of all but the largest companies.

Prof Meyer said the top 10 companies were spending 35 per cent of all money dedicated to pharmaceutical R&D and the proportion was likely to increase.

In addition, smaller companies were handicapped by their inability to market drugs in the three largest markets - the US, Europe and Japan. The top pharmaceutical groups were able to recover their ever-larger investments by selling the drugs in all three areas, added Prof Meyer.

The author is the editor of Financial Times Pharmaceutical Business News.

IDEALISTIC rhetoric about the completion of the internal market for pharmaceuticals does not seduce the European Court of Justice.

Only a few weeks ago it overruled the plea of the EC Commission - and set aside more than 25 years of Community harmonisation - by ruling that "it is up to the national authorities... to decide whether each product is a medicine or not". By one of those ironies that occasionally enlivens EC wrangles, the product in question was an eyewash.

The case is another demonstration that despite impressive progress - particularly in harmonised requirements on testing, production and product information, and in increased patent protection - there are still important gaps in the single market programme for pharmaceuticals.

The priorities now, the Commission admits internally, are the creation of "a better European authorisation system" and action "in the areas of pricing and social security coverage of medicines".

Medicine manufacturers agree: the Association of the British Pharmaceutical Industry says its members' prosperity and research capacity depend on getting European agreements on a new authorisation system and on "an appropriate means of ensuring a fair price is paid for innovative medicines".

Last month, a marketing authorisation solution came closer, with a political agreement among the member states to set up a new European Medicines Agency which will make binding European decisions. One of the most significant remaining impediments to free circulation could disappear as from 1994.

But on pricing and reimbursement, the outlook is more confused - largely because of the distinct objectives of each of the different players. Member states focus mainly on their health budget, within which the drug bill is merely one element in a complex national balance of many political factors. The research-based industry wants free market conditions that, it says, will allow it to compete with its US and Japanese rivals: intervention of all types is denounced as "leading inevitably to market distortions" by Mr Alberto Alcotti, Menarini's chief executive officer.

"Better prices for new products can be won; even in traditionally lower-priced countries", he says. "But firms will have to keep up the pressure with demonstration of product cost-effectiveness."

Each operator will have to develop his own strengths to maximise his single market benefits: Glaxo says it "derives some general advantage from being established in virtually every EC member State".

Generic medicine manufacturers, stung by patent term extension, are calling for "compensatory measures to ensure a significant presence of generic medicines on the European market". European consumer representatives such as Mr Luc Joossens complain that EC legislation on pharmaceuticals has already excessively favoured the industry (he terms the recent patent term extension measure "a catastrophe"), while on consumers' long-standing criticisms of companies' pricing policies, he

says: "Nothing has been resolved".

When the Commission rolls out its pricing proposals this autumn, it will probably stop well short of interventionism - now out of fashion in subsidiarity-sensitive Brussels. It is likely, instead, to update the existing EC "transparency" requirements which are designed to prevent abuses by making member states come clean on the mechanisms they use to control prices, profits and reimbursement - but which leave the industry with much of the onus for policing.

Most industry voices favour such a "hands-off" EC approach, on the basis that the wrong sort of EC pressure for convergence could make things worse everywhere in the Community and flatten revenues overall. But the approach still carries risks for industry: the EC Commission's non-interventionism was loudly acclaimed by the German drug industry on a ceremonial visit to the European Parliament's June plenary session in Strasbourg.

He says that parallel imported products account for about one in five of all branded NHS prescriptions dispensed by retail pharmacists - up to a third in the past year - and: "The winner is the trader who can best exploit the system by shopping in the member state with the most repressive pricing system".

Mr Paul de Souter, chairman of the Belgian drug industry association, AGIM, says gloomily that if the single market brings increased parallel importing, tougher wholesaling deals and generic substitution: "this could prove to be too high a price for some small additional patent protection and a possible drug registration agency".

The EC Commission's Mr Fernand Sauer, one of the chief architects of EC drug regulation, dismisses industry concerns over parallel importing as "a problem of the past". He says that it amounts to no more than 2 per cent of the total EC medicines market, and "companies have already learnt how to deal with it".

Instead, Mr Sauer emphasises the opportunities he sees for companies to build their future: free circulation will allow companies to rationalise their EC operations, harmonisation of drug testing requirements will permit reduced development costs; increased transparency will disclose abusive member state practices on pricing and reimbursement.

But he insists that it is up to each player to decide whether and how to use the opportunities. "There is certainly going to be a single market", he says, "and there will be firms and subsectors that benefit from it. But at the same time, those who get it wrong could be victims of it".

The internal market will be more successful for Europe as a whole if it is free from eyewash, but it is certain that clarity of vision will be a vital determinant of each player's ability to see its own ideals achieved.

Peter O'Donnell on the EC single market

## Ideals or eyewash?

the single market, are now internationalising; their objective is to become "big enough to drive better bargains than in the past with multinational manufacturers", warns Mr Mike Watis of the British Association of Pharmaceutical Wholesalers. And the non-prescription medicines sector sees

new opportunities from what it calls the validation of its products by single market rules on advertising, product category and information, according to Dr Hubertus Kranz of AESGP. Parallel importers too, flourishing in their new respectability among economy-conscious governments, are looking forward to sustained growth and continued official support - despite the outrage of manufacturers such as Mr David Godfrey of Wellcome, who observes that "there could not be a market situation more distorted than this" and that the EC Commission "should not countenance it".

He says that parallel imported products account for about one in five of all branded NHS prescriptions dispensed by retail pharmacists - up to a third in the past year - and: "The winner is the trader who can best exploit the system by shopping in the member state with the most repressive pricing system".

Only days later, the German government announced its decision to impose severe cuts on pharmaceutical spending as from the beginning of the year.

In any event, the internal market for pharmaceuticals is not going to introduce pre-existing pharmaceutical provision; the Commission is giving greater emphasis to the market in its public pronouncements. The continuing diversity of national health care systems and habits will put a premium on initiative, adaptability and resilience, says Mr Igor Landau, who heads France's biggest drug company, Rhône-Poulenc Santé.

"Better prices for new products can be won; even in traditionally lower-priced countries", he says. "But firms will have to keep up the pressure with demonstration of product cost-effectiveness."

Each operator will have to develop his own strengths to maximise his single market benefits: Glaxo says it "derives some general advantage from being established in virtually every EC member State".

Mr Didier Wold, a Paris-based consultant to the industry, predicts that the European pharmaceutical market will still be a market after 1993 and that finding the right paths through it going to become more important than ever.

The US drug industry association has had an office in Brussels for three years now and Mr Michael Calingaert, its European director, believes American companies have the advantage that they are already "comfortable in a single market context".

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## PHARMACEUTICALS 3

Emiko Terazono reports on Japan's drugs industry

## Companies focus on new drugs and more research

MOUNTING worries over international expansion by Japan's pharmaceutical industry - following their counterparts in the vehicle and electronics industries - have been calmed by slower-than-expected results by the overseas operations of the drug groups.

However, the Japanese pharmaceuticals industry is at a turning point, as companies are shifting focus towards production of new and effective drugs and boosting research and development.

Compared to their western counterparts, Japanese drugs companies have operated on a smaller scale, focusing on the domestic market, the second largest in the world with annual sales of \$6,000bn. The companies traditionally relied on small-step innovations of existing drugs, mainly lowering antibiotic and vitamins.

However, a decline in profitability of domestic operations, brought about by recent reforms by the Ministry of Health and Welfare, has forced companies to shift emphasis on R&D in order to create world-beating innovative products.

THE US pharmaceutical industry prospered mightily in the go-go years of the 1980s. Profit margins widened and revenue growth marched steadily and reliably upwards.

But no one expects a repeat performance in the 1990s amid continuing pressure from Washington, patient advocacy groups and insurance companies to slow the rise in prescription drug prices.

Over the past decade, the industry, habitually raised the price of prescription drugs in the US at least twice or three times the rate of inflation. The steep price increases contributed to hefty double-digit profit gains of 17-20 per cent.

But because of the pressure to limit price increases, most analysts agree that annual profit gains will slow to 13-15 per cent by 1995. Some analysts even predict that overall industry earnings growth could dip below 10 per cent.

Whatever the numbers eventually turn out to be, heavy criticism US prescription drugs is forcing the industry to act with more restraint. Pharmaceutical giant Merck said last year it would not raise prices more than the rate of inflation and other companies, including Pfizer and

those which represent a new concept, are more effective than existing drugs and which make a noticeable contribution to treatment.

Companies, lacking the incentive to develop innovative drugs, chose only to make

**Profits at companies lacking new products have been squeezed by the government's official price cuts**

small changes to existing drugs rather than spend big sums on product development. Companies also relied on profit margins from the distribution of drugs supplied by foreign companies under licence for the Japanese market.

The push by the government for new and effective drugs has been prompted by a change in pricing rules. From this fiscal year, the only drugs to be allowed premium prices will be

R&D expenditure has doubled during the past 10 years while net sales increased by only 50 per cent during the same period.

The percentage of R&D expenses to net sales rose to 11.1 per cent in the last fiscal year from 7.2 per cent in fiscal 1982.

Because a typical drug takes 10 years and \$100m to develop, only those companies large enough to absorb costs will be able to survive in the long run.

"Companies without strong R&D pipelines and new innovative products will drift sideways," says Mr John Wilson, analyst at James Capel in Tokyo.

Yamanouchi Pharmaceutical and capital investment spending, the need to establish a worldwide presence in order to recoup costs has increased sharply.

Japanese companies also say that market share in Japan has hit a ceiling. "Profits have reached upward limits," says Fujisawa Pharmaceutical Japan's third-largest with sales of \$2.7bn.

Japanese drugs makers are

currently boosting efforts to build comprehensive and independent operations in R&D, production and marketing.

However, compared with the large-scale mergers and acquisitions in the US and Europe, the purchases and joint ventures have been modest in size.

Mr Thomas Hofstaetter, executive managing director at Hoechst Japan, says there is a lack of candidates for acquisitions by Japanese companies.

"The targets are often expen-

sive and it is not economical," he explains.

Meanwhile, the sharp decline in asset values in Japan, bought on by the slump in the stock and property markets, has made small and medium-sized Japanese drugs companies ideal targets for global pharmaceutical groups looking to expand in Japan.

Pfizer, the US drugs and chemicals group, announced plans to buy Koskin Medical, a privately-owned medical equipment distributor earlier this year. Last year, Monsanto of

the US acquired 12 per cent of Hokuriku Pharmaceuticals for \$14.5m.

Mergers and acquisitions among Japanese companies, including rescues of smaller companies, are also expected to increase. But Mr John Wilson at James Capel predicts that alliances between industry leaders to create larger pharmaceutical groups would be unlikely due to lingering negative attitudes towards M&A among Japanese companies.

Rush hour at Shibuya Station, Tokyo: The Japanese market holds substantial potential for further growth as the population ages

THE industry argues that it has to recoup its R&D costs. In the US, it spends a little over 16 cents out of each sales dollar for R&D, compared to 4.5 cents to 5 cents for all other industries, said Mr Jeff Trewitt, PMA spokesman. "Of course in nations where there are price controls, like southern Europe, the prices are lower," said Mr Trewitt, adding that in those countries with price controls there is little biomedical innovation.

"Between 1975 and 1989, 47 major world-class drugs originated in the US alone. This innovation has been fostered in a free-market atmosphere. Certainly, the R&D costs have to be covered," said Mr Trewitt.

Despite the industry's protests, drug prices continue to be a big issue, according to analysts. "It will stay very difficult to increase prices three times whatever the consumer price index is," said Mr Neil Swig, a drug analyst with Capital Institutional Services.

Indeed, as the US pharmaceutical industry braces itself for a colder business climate, analysts say the near future will be filled with lower growth rates and lower share prices.

## Marjorie Shaffer examines developments in the US

## Prices continue to be a big issue

Bristol-Myers Squibb, have followed suit. "I think there is less pricing flexibility than in the past," said a spokesman for Warner-Lambert, a New Jersey-based drug company which has announced that its price increases will be "reasonable".

The pressure to stem the rise in drug prices is apparently taking a toll already in some areas. Earlier this year, drug companies reported below par first-quarter results, leading to a sell-off on Wall Street. The first quarter is when the industry usually puts through its annual price raises. This year, price increases were halved to 5.6 per cent from the 10.2 per cent typical of the past five years.

Analysts say continuing pricing constraints will hurt companies without strong product pipelines.

Upjohn, a drugs company based in Kalamazoo, Michigan, that many analysts say

lacks a strong research and development pipeline, has announced that it expects its second-quarter net income to be flat. It said it was offering voluntary retirement to about 10 per cent of its workforce to reduce costs.

Bristol-Myers Squibb surprised Wall Street last month when it released a disappointing second-quarter earnings forecast.

While price increases have apparently moderated, Americans still pay some of the highest prices in the world for prescription drugs. In most other countries, prices are subsidised by governments that negotiate with drugs companies, but drug companies in the US have long set their own prices.

Elderly consumers bear the brunt of the costs, according to a study by Purdue University's Pharmaceutical Economics

Research Center in Lafayette, Indiana. The Purdue study estimates that the elderly account for nearly 35 per cent of retail expenditures for prescription drugs in the US.

The cost of prescription drugs can be an overwhelming burden for people on fixed incomes. Senator David Pryor, chairs the Senate Special Committee on Aging and is a critic of prescription drug prices. Earlier this year the Senate defeated a bill proposed by Senator Pryor to control pharmaceutical prices, but he intends to keep the pressure on.

Some well-publicised prices for newer drugs underscore the issue. In May, cancer experts criticised Johnson & Johnson for setting too high a price for the drug Leavamisol to treat colon cancer. The company set the price at \$1,250 to \$1,500 for a year's supply, some 100 times higher than an older version of the drug used in veterinarian medicine.

Advocates for the mentally ill have attacked Swiss drug giant Sandoz for the price it has set for Clozapine, used to treat schizophrenia. \$7,500 for the drug itself plus a required weekly blood monitoring.

And even before the experimental cancer drug Taxol is out of clinical trials, advocates for breast cancer patients wonder if the price of the drug, which may eventually reach \$2,000 a gram, will simply be out of reach of most women.

The pharmaceutical industry has long justified its prices by citing huge research and development costs. According to the Pharmaceutical Manufacturers Association (PMA), the industry's trade group in Washington, research costs will near \$11bn in 1992, up from \$9.6bn in 1991 and about \$600m in 1970.

## Claire Wilkinson takes a look at UK marketing

IT takes up to 12 years and an investment of £100m-£150m to discover one new drug in the UK, but even this level of investment is no guarantee of commercial success.

Cost pressures, generic substitution and the continual demand for new and effective products are making for an increasingly competitive marketplace, so how are Britain's top pharmaceutical companies shaping up to the clinical benefit?

According to Mr Ben Hayes, spokesman for the Association of the British Pharmaceutical Industry (ABPI), the difficulty faced by the prescription industry in marketing their products to the NHS is to show that they are cost-effective.

"The challenge of all new products coming onto the market is to be new, bigger and better, and to cost less in the long run," said Mr Hayes.

Medicines prescribed by the NHS last year cost more than £3bn, about 10 per cent of total NHS expenditure. When the Pharmaceutical Price Regulation Scheme (PPRS) is renegotiated this September, further pressure to reduce the drugs budget is expected.

Companies foresee a greater move towards economic evaluation in the future, but how does "cost-benefit" relate to the "clinical benefit" of a particular drug?

"The clinical benefit comes first," says Mr Andrew Smith, managing director UK for SmithKline Beecham. "The economic argument is a very powerful weapon if it backs the clinical benefit."

Nearly 80 per cent of existing drugs will come off-patent over the next five years. How to stem the transfer of profits to generic manufacturers and get a full return on their research and development investment is a problem for drug companies.

Generic competition, which lowers the price of branded products by at least 50 per cent, now accounts for 48 per cent of prescriptions and is expected to rise to 60 per cent by the end of the decade.

Among the short-term solutions tried is the promotion of different variations of an old product. A good example is SB's Amoxil, the second most widely prescribed antibiotic in the UK, which came off-patent four years ago. The company now has a different series of

formulations of the drug, from drops to capsules, to a fizz tab.

"Although novel formulations do slow down the decline in sales of a product, you're often converting the business into a product which doesn't make much money," said Mr Smith. Under the PPRS, a product which is more than five years old has to be priced per milligram to the price of the original product. "You have to charge the same price as you did 20 years ago for Amoxil," he said. "Long-term, it is not a strategy or a way forward."

Greater investment in R&D, leading UK drug companies claim, is a more effective solution. As Mr Colin Wight, marketing director at Rhone-Poulenc Rorer, says: "Our track record points the way ahead. In a market where generic use is increasing, our company should continue to develop innovative new medicines as long-term protection."

The industry now spends four times as much in R&D as it did 10 years ago. This year, SB will spend \$400m and RPR \$263m on R&D. Concentration on novel products along with new patent legislation - under which a company can apply for

a Supplementary Protection Certificate (SPC) giving it up to five years longer on a patent in the country in which it was first licensed - will balance out some of the loss in sales to generics.

Another consideration for companies is whether they should start marketing medicines over-the-counter. Both SB and RPR have their own OTC arms with established products and more prescription-only medicines (POMs) to OTC switches to follow.

For example, take RPR's Ketoprofen, the number two non-steroidal anti-inflammatory in the UK with sales of £20m. The company expects it to take the product over-the-counter within five years.

An OTC licence in the UK, Mr Wight says, would "open up a whole new field of opportunity." Switching a POM into the OTC field, companies admit, is not an easy marketing decision. As well as safety and efficacy considerations, going OTC demands a radically different marketing approach.

"They are totally different markets with different drivers and there is absolutely no guarantee that a highly successful product in the pharmaceutical sector is going to be highly successful in the OTC sector," said Mr Smith.

Tagamet, SB's blockbuster anti-ulcer drug, came off-patent in March. The company expects Tagamet to switch to OTC in the UK within the next year, and is realistic about its chances of success. "We're not going to take £500m worth of Tagamet business and convert it into an equivalent amount of OTC business."

Given that only one in 5,000 compounds investigated by companies reaches the marketplace, and new medicines account for 9 per cent of total sales, the UK pharmaceutical business is becoming increasingly risky.

Switching products to OTC will lead to more consumer advertising, but companies maintain that the marketing of pharmaceuticals will never become as blatant as selling a car. As Mr Smith points out: "You cannot encourage people to buy medicines because of the image, because if they don't work, they don't buy them again."

The author is Editorial Assistant at Financial Times Pharmaceutical Business News.

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## COMMODITIES AND AGRICULTURE

## Zinc price rises prompt call for action by LME

By Kenneth Gooding,  
Mining Correspondent

PRESSURE FOR the London Metal Exchange executive to take action to head off technical squeezes in some of its markets increased yesterday as zinc prices rose sharply again because of impending supply tightness in October.

Traders suggest there are also signs that a squeeze is looming in the LME's "flagship" copper contract for the fourth quarter of this year and early 1993.

The lead contract might be the next to be subjected to a squeeze, warned Mr Ted Arnold, metals specialist at Merrill Lynch, the financial services group, yesterday. He said: "We would warn hedgers about actually shorting lead (selling metal they do not own in the expectation of buying later at a lower price) in the coming weeks. This market could take off as zinc did."

Zinc for delivery in three months closed on the LME last night up \$32 a tonne to \$1,376.50 while zinc for immediate delivery ended up at \$1,362.50. Prices have risen by 9.5 per cent since July 16 when the LME removed limitations

imposed to ease the impact of a squeeze in June.

Six to eight zinc producers accounting for about 1m tonnes of annual output and a big trader seem to be involved. Producers would prefer to keep the LME zinc price – which is a reference point for contracts signed all over the world – above their break-even level of \$1,300 a tonne. To do this they have built up a big long position (bought metal today for future delivery) for delivery in October.

Those involved say they are not colluding but each came to a similar conclusion when the price languished last year at \$1,000 a tonne. One of the participants explained to Reuter yesterday that they had built up long positions for delivery in June this year and when the LME intervened, these were simply rolled over into October.

Some consumers complain they are being forced to pay artificially high prices for zinc at a time when LME stocks are at record levels.

However, Mr Nick Moore, analyst at Ord Minnett, pointed out, the zinc price was being underpinned by good demand.

## Venezuelan oil capacity set to rise 16% by 1996

By Joe Mann in Caracas

VENEZUELA is aiming to increase its crude oil production capacity to 3.3m barrels a day by 1996, compared with 2.83m bid at the end of 1991, a rise of 16 per cent.

Mr Gustavo Roosen, president of the national oil corporation PDVSA, said in Caracas that the higher potential should be reached despite cuts in capital investment. It should enable PDVSA to move or less eliminate dependence on other suppliers for its US refining and marketing operations.

Mr Roosen also forecast "abundant crude production" worldwide next year predicting that international crude prices would "remain constant, or slightly lower, than in 1992 in real terms."

PDVSA is reducing its capital investments this year by US\$530m, to \$4.5bn.

To meet its substantial market commitment in the US the company, which has a large oil refining and marketing system there, currently has to buy an average of about 600,000 b/d of crude on the US market.

Average Venezuelan Crude Oil Production (million b/d, including condensates and natural gas liquids)

1991 2.49  
1990 2.25  
1989 2.02  
1988 2.01  
1987 1.79

tion has risen steadily in recent years.

In 1991 average output of crude, condensates and natural gas liquids was 2.49m b/d, the highest level on record since the Venezuelan oil industry was nationalised in 1976. It compared with 2.35m b/d in 1990.

Crude production averaged about 2.38m b/d for the first quarter of 1992.

## Hanson in dispute over Nevada gold deposit

By Bernard Simon in Toronto

Hanson, the Anglo-American conglomerate, has become embroiled in an escalating dispute with Placer Dome of Vancouver over ownership of the sizeable Pipeline gold deposit in north-east Nevada.

Placer this week filed the latest in a series of lawsuits between the two groups and other companies involved in exploration of the Pipeline property. Alleging that Hanson Natural Resources – a partnership which includes Hanson-controlled Gold Fields Mining – had interfered with its contractual rights, Placer has asked the court to declare that they have no claim against it.

The suit is a response to allegations by the Hanson group that Placer failed to disclose that it had made a major gold discovery when it took up an option in August 1991 to buy the Pipeline property from Gold Fields. Placer estimated last April that the deposit has gold-bearing reserves of 11.3m tonnes, with a grade of 0.337 ounces per tonne. The gold content is estimated at 2.7m ounces.

The dispute hinges partly on conversations between officials of the various companies, but also on the extent to which a mining company is entitled to keep its exploration data confidential.

The Pipeline deposit abuts the existing Cortez joint venture in Nevada, which is owned 60 per cent by Placer and 40 per cent by Kennecott. The disputed area, which is six miles north-west of the Cortez processing plant, is estimated to contain about 45 per cent of the total Pipeline reserves. The rest of the deposit is part of the Cortez operation.

A Placer official said that evaluation of the Pipeline deposit was proceeding "as if nothing had happened." A feasibility study is due to be completed early next year. But Mr Rich Cohen, mining analyst at Goebel Shields in Toronto, predicted yesterday that output, which had been forecast to begin within the next 2-3 years, could be delayed if the dispute drags on through the courts.

Mr Cohen estimated that Pipeline was worth between \$300m and \$500m to Placer, equal to about CS2 a share.

Placer shares, which stood at \$13.63 on the Toronto stock exchange yesterday morning, dropped sharply when the Pipeline dispute first surfaced, and have continued to underperform the rest of the Canadian gold sector in recent weeks.

## Coconut prices weather 'malicious propaganda'

Prices have risen sharply on the world market despite health attacks, writes William Keeling

EARLY THIS year Malaysia organised an 11-nation international coconut tree climbing contest in order, the organisers said, to promote the crop. The competition, won by Sri Lanka, was well-timed. Since mid-1991 world prices for most coconut products have risen over 50 per cent.

Coconut is a remarkably versatile crop: its flesh can be desiccated and creamed, or turned into copra for animal feed; coconut oil is used in shampoos, cosmetics, cooking oils and margarines; its shell makes high quality charcoal and can be transformed into activated carbon.

Officials at the headquarters of the Asian and Pacific Coconut Community in Jakarta, whose 14-member countries account for 82 per cent of world coconut production, describe the coconut tree in almost mystic terms as "the tree of life".

This stands in contrast to an allegation by soyabean producers in the US that tropical oils, which are high in saturated fat, raise human cholesterol levels and are a possible contributor to coronary heart disease.

Mr P.G. Punchihewa, executive director of the APCC, describes the charge as "entirely false" and "malicious propaganda". Indeed, the soyabean farmers' allegation arouses deep feeling in the coconut fraternity. It is "a story of fantastic proportions," says Mr Chris Mudd, author of *Cholesterol and Your Health - the Great American Rip Off*, published by American Life Co. Oklahoma.

world prices has resulted. This has been good news for other producers, such as Indonesia, Papua New Guinea, the Solomon Islands and Vanuatu.

Indonesia, with an estimated 3m coconut farmers and production of 2.3m tonnes last year, has overtaken the Philippines as the largest producer but over 80 per cent of its production stays at home. Domestic prices shadow the world market and coconut oil in Java has risen from Rupiah 718 (35 US cents) a kilogram in June last year to about Rp1,175.

Indonesia's coconut production is expected to decline marginally this year to 2.25m tonnes, although rainfall has been better than forecast. The area under cultivation has risen sharply over the past 10 years from 2.5m hectares to about 3.3m hectares. Exports of coconut oil, however, have declined from a high of 306,647 tonnes in 1988 to an estimated 165,000 tonnes this year.

This has added to concerns that world demand for coconut products will outstrip supply in the medium-term.

The APCC estimates that Philippines copra meal exports for January-April amounted to 141,019 tonnes, down 35 per cent on the same period last year. Indonesia's were 38,162 tonnes for January and February, a 58 per cent year-on-year decline.

World copra meal stocks in April stood at 58,000 tonnes, compared with nearly 100,000 tonnes a year earlier. There



There has been a sharp fall in production in the Philippines, the world's leading coconut exporter

has been a similar decline in coconut oil stocks held in Rotterdam, the main trading centre, to 61,755 tonnes in mid-May from 134,575 tonnes a year before.

The market for coconut oil has historically been volatile, collapsing from \$1.155 per tonne in 1984 to \$2.97 in 1986, and if production does pick-up, traders expect prices to fall quickly.

Mr Punchihewa expects stiff competition from soyabean, rapeseed and palm oils but notes that "there is an element where if (coconut oil) cannot

be substituted" in end products. He says the industry will move toward value-added products such as fatty alcohols and glycerine, and there is substantial room for expansion by cutting down wastage.

"Cholesterol and Your Health - the Great American Rip Off," by Mr Chris Mudd, published by American Life Co. Oklahoma.

## Roses of Ecuador bloom against the odds

Sarita Kendall on export growth in the face of Colombian predominance

ECUADOR HAS built up a small but profitable flower business in just 10 years, with annual exports now worth nearly \$20m. However, production is also rising rapidly in other central and South American countries – especially Colombia – and flowers are flooding into the US market at a time when spending has been hit by recession.

"If Colombia goes on growing like this, it's very dangerous for the flower market – it will affect everyone, prices will be very low and there could be reactions from US flower producers," says Mr Mauricio Dávalos, president of Ecuador's flower exporters' association.

Ecuador has about 400 hectares under flowers, less than one-tenth of area covered by

Colombia's plantations. Most of the technology and much of the recent capital has been brought in by Colombians, who have found that growing condi-

tion port but transport costs from Quito to Miami are relatively high compared with the Bogotá-Miami charges.

Investment in infrastructure

tions on the Equator just north of Quito are difficult to beat. Soil, sun, sunshine and the great variety of microclimates make it possible to produce a big range of flower types.

Roses have been particularly successful in Ecuador, while cultivation of pompons, carnations and gypsophila is increasing. Ecuadorian labour is cheap. Most plantations lie within easy reach of Quito air-

is also unnecessarily high, according to Mr Dávalos. "We have a terrible duplication of investment because the state services are so bad – we have to buy radios for communication and electricity generating plants, and there are water problems too," he says.

Another problem for Ecuadorian growers is the cost of importing many of the pesticides and fertilisers used in the

industry. The incoming government, which takes over on August 10, is expected to privatise some state services, including telephones. There will also be more support for exporters – under the present government devaluation has moved more slowly than inflation and high interest rates have made credit expensive. The number of companies exporting flowers has doubled in the last four years, but this reflects rather than national investment.

About 80 per cent of Ecuador's flower exports go to the US, and another 7 per cent to Germany and Holland. But the freight costs to Europe are almost prohibitive, particularly now that several African countries with extremely cheap

labour are competing in European flower markets and Colombia already has well-established links.

Despite a 35 per cent growth in flower income during the first quarter of 1992, Colombian producers have been hit by water and electricity rationing.

This has curbed expansion in recent months, while anti-dumping measures taken by the US against Colombian carnation and chrysanthemum exporters have made them more cautious.

Such factors apart, one of

Colombia's big advantages is its technical expertise in floriculture – a benefit that has spilled over into Ecuador as

Colombian agronomists have moved in with Colombian investors.

## Imported expertise from neighbouring Colombia has benefited the industry

COCA - London FOX

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# FT-SE Index collapses through 2,400

By Terry Byland,  
UK Stock Market Editor

UNSETTLING reports on the domestic economy left the London stock market vulnerable yesterday to the widespread setback across European bourses, which followed Tokyo's fall to a six-year low.

Although selling pressure remained moderate, the UK market collapsed through the FT-SE 2,400 mark, finishing 27.7 down at 2,387.5, its lowest closing level since April 3, when the stock market was gearing itself for the UK general election.

Equities opened weaker, and soon moved lower following a poor start by the September futures contract on the Footsie. In addition to the bad news

from Tokyo, shares had to face continued softness in sterling. Throughout the session, the Footsie September future provided a depressing lead, slipping to 2,384 at one stage and failing to hold a rally in later dealings.

Worries about the UK housing market deepened after the building societies disclosed a heavy annualised fall in mortgage commitments. The reaction of the German stock market to the latest domestic money supply data revived fears that the key Lombard rate might be raised, forcing UK rates to follow suit.

At mid-morning, statistics showing a 0.3 per cent dip in UK retail sales and a current account deficit on trade of £222m in June were taken as

with many building and construction stocks suffering a fresh.

There was little support behind the closing rally in share prices, which most traders believed reflected little more than bear-closing operations by traders wanting stock to meet earlier selling commitments. The argument that UK stocks offer good value was repeated, albeit desparately, by equity strategists.

However, some comfort was drawn from the modest level of turnover; Seag volume of 423m shares compared with Tuesday's 2,415.5m, which was worth only £364m in terms of customer business. Traders shortly, gave ground again, and Reuters weakened sharply as Wall Street opened the new session with a 26 Dow points fall in early trading.

There were very few exceptions to the general gloom. British Airways lost the gain of the previous day as the stock market reassessed the implications of the deal with USAir.

ICL, with trading figures due shortly, gave ground again, and Reuters weakened sharply as Wall Street opened the new session with a 26 Dow points fall in early trading.

## Heavy fall in Ladbroke

PROPERTY and leisure group Ladbroke plunged in very heavy turnover as a combination of technical factors and renewed trading worries hit the stock. The shares continued to tumble in after-hours trading as rumours circulated that the group would be issuing a statement today. A spokesman for Ladbroke dismissed the story as "rubbish".

Early trading was dominated by two large lines of stock which had difficulty finding a home. Later, talk again focused on Ladbroke's exposure to the ailing US property market and the flat UK consumer market, where its leisure and DIY interests are suffering badly.

The shares closed 17p off at 1,85p – their lowest since January 1988 – in turnover exceeding 7m. Traders were marking the shares down by as much as a further 15p in after-hours trade as nervousness grew that a gloomy statement may be forthcoming.

## Lasmo steadier

Further good news on the exploration front stanchied the latest flow of selling in Lasmo, the oil exploration and production group. Lasmo shares have been hit by a succession of bearish stories since the company's takeover of Ultramar.

The group said yesterday that an exploration well in Morecambe Bay, off the coast of England, had produced an oil flow of 1,370 barrels a day, as well as gas from a separate zone. Lasmo has a 20 per cent stake in the block containing the oil and gas discovery. Monument Oil & Gas has a 20 per cent holding.

The oil and gas find is the second piece of encouraging drilling news for Lasmo this week. On Monday, the group's Indonesian gas reserves were sharply increased following an independent evaluation. Lasmo is due to announce interim figures next Wednesday. The stock settled 1½ off at 125p, having fallen to 123p earlier in the day. Monument managed a minor gain at 32½p.

## Carlton wanted

An improved recommendation from the company's broker was said to be behind the rise in new Footsie constituent Carlton Communications. The stock was the day's strongest among the FT-SE 100 compo-

nents, appreciating 11 to 885p.

Caraven, which never comments on market speculation, was believed to have put Carlton on its buy list, focusing on news that the group's Technicolor unit had retained a film processing contract from Son's Columbia Tri-Star. However, some analysts said fears of Carlton losing the contract had actually faded a few months ago.

Varied attitudes among London share analysts following Tuesday's interim report from Reuters left the stock sharply lower. After some erratic trading, the bear view prevailed and the shares closed a further 35 down at 860p.

Agency broker James Capel reinforced its sell advice and argued that Reuters' cash mountain of \$600m did not fit well with its high price/earnings ratio, BZW said. "The company is now right at the top end of UK growth stock ratings," adding that Reuters needs to approach 1,025p before becoming attractive.

However, broker Hoare Govett points out that the company is some 35 per cent held in the US, where its p/e relative is not nearly so demanding. Hoare is maintaining its buy stance and is considering raising its full-year profits forecast to 880p.

Mirror Group Newspapers continued to rise against the market, with most traders believing a stakeholder was the company to a strong buy. The "A" shares eased 3 to 45p.

After several days of selling pressure, Thorn EMI bounced initially with the help of a supportive note from Hoare Govett, the securities house, arguing that the group was

65p on another heavy turnover of 6.1m.

Marketeers are convinced that one buyer has been constantly picking up the shares with a view to a bid or, alternatively, a belief that the stock offers very good value. Most analysts say institutional investors acknowledge the value in MGN but are staying well clear because of the Maxwell aura still surrounding the company.

The property sector picked itself up from its recent drubbing as bargain hunters were spotted. British Land, helped by a County NatWest note on supernormal investments, put on 2 to 186p. Greycoat's good run continued as James Capel was reported to be positive ahead of today's figures, for which there is hope that the dividend will be held.

Hammerson, missing from most broker's recent recommendations, at last found some support. The "A" shares bounced 8 to 260p. MPEC gained 7 to 267p, Land Securities 4 to 387p and Slough Estates 5 to 127p. Southgate Properties jumped 6 to 42p on well-received results.

SmithKline Beecham units were a penny firmer at 413p as one US house upgraded the company to a strong buy. The "A" shares eased 3 to 45p.

The OFT rejected the press comments, stressing that no decision had yet been taken on whether to launch an inquiry.

The shares were finally 2 easier on balance at 43p.

News that the loss-making security division may be offloaded, and a trade press feature claiming that the Office of Fair Trading would not be investigating compact disc prices, also helped sentiment.

The OFT rejected the press comments, stressing that no decision had yet been taken on whether to launch an inquiry.

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Continued on next page

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## WORLD STOCK MARKETS

AUSTRIA		FRANCE (continued)		GERMANY (continued)		NETHERLANDS (continued)		SWEDEN (continued)		CANADA	
July 22	Stock	July 22	Fr.	July 22	Dom.	July 22	Fr.	July 22	Krone	July 22	Stock
Austrian Airlines	5,945	7-10	Douglas Hdqrs	543	-3	AMFV Dsp Recs	53	-0.40	Nobel Free	12	-1
Creditanstalt Pf.	3,905	-2	ConcordiaBox	148	-10	Proverb B Fr.	158	-1	300 Laurent Br	\$17.4	17.4
EA General	5,020	-80	Dresdner Bk	323	-5	Stewards B Fr.	159	-1	800 Laurent Mar	\$9.4	9.4
EVIN	715	-10	Dresdner Bk	323	-5	Sandwich B Fr.	367	-1	111500 Lakow	\$16.4	16.4
Europac	1,010	-10	Chargers	1,158	-21	DAF	91	-1	20200 Corral Sys	\$20	19.19
Feinly	673	-3	Detergent	1,210	-10	Deutsche Dsp Recs	53	-0.70	1400 Denison A	31	31
Peripherale	1,200	-10	Deutsche Dsp Recs	53	-0.70	Deutsche Dsp Recs	53	-0.50	1500 Crown A	110	110
Fliegl	1,000	-10	Deutsche Dsp Recs	53	-0.50	Deutsche Dsp Recs	53	-0.50	1000 Laurent Gp	\$5.4	5.4
Reinhardts Brue	1,305	-16	Deutsche Dsp Recs	53	-0.50	Deutsche Dsp Recs	53	-0.50	1000 Laurent Mar	\$9.4	9.4
Steyr Daimler	1,150	-16	Deutsche Dsp Recs	53	-0.50	Deutsche Dsp Recs	53	-0.50	111500 Lakow	\$16.4	16.4
Uralit	1,150	-16	Deutsche Dsp Recs	53	-0.50	Deutsche Dsp Recs	53	-0.50	20200 Corral Sys	\$20	19.19
Veritas (R) A	413	-10	Deutsche Dsp Recs	53	-0.50	Deutsche Dsp Recs	53	-0.50	247100 Mason B	\$18	17.4
Wiemerberger	4,280	-10	Deutsche Dsp Recs	53	-0.50	Deutsche Dsp Recs	53	-0.50	247100 Mason B	\$18	17.4
Z-Landerbank	3,040	-10	Deutsche Dsp Recs	53	-0.50	Deutsche Dsp Recs	53	-0.50	247100 Mason B	\$18	17.4
BELGIUM/LUXEMBOURG			Dolfin	5,154	-14	Deutsche Dsp Recs	53	-0.50	247100 Mason B	\$18	17.4
July 22	Fr.	July 22	Fr.	July 22	Dom.	July 22	Fr.	July 22	Krone	July 22	Stock
ACE-Union Min	2,300	+ or -	Dolfin	5,154	-14	Dolfin	54	-1	300 Laurent Br	\$17.4	17.4
AG Group	3,645	-10	Dolfin	5,154	-14	Dolfin	54	-1	800 Laurent Mar	\$9.4	9.4
Arco	1,000	-10	Dolfin	5,154	-14	Dolfin	54	-1	111500 Lakow	\$16.4	16.4
BBL	460	-10	Dolfin	5,154	-14	Dolfin	54	-1	20200 Corral Sys	\$20	19.19
Banq Int'l List	11,200	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Buro	1,154	-18	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Credit Groupe	12,000	-550	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
CMB	1,200	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Dolfin	5,154	-14	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Electrabel AFV	4,610	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
GSL AFV	3,075	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
GIB Group AFV	1,200	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Givaudan	335	+15	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Gen Banque AFV	5,270	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Givaudan	6,520	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Kreditbank	2,650	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Kreditbank AFV	4,650	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Postbank	1,154	-18	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Petrolia	10,750	-200	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Powertech	2,065	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Royal Belge AFV	5,840	-100	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Rouge B	3,650	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Soc Gen Belge AFV	1,955	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Soc Gen Belge AFV	10,975	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Tessenderlo	6,360	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Tractebel	7,900	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Tractebel AFV	10,000	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
UCB	20,000	-1,250	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
DENMARK			Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
July 22	Kr.	July 22	Fr.	July 22	Dom.	July 22	Fr.	July 22	Krone	July 22	Stock
Babcock Holding	465	+15	Dolfin	5,154	-14	Dolfin	54	-1	20200 Corral Sys	\$20	19.19
Babcock	234	-3	Dolfin	5,154	-14	Dolfin	54	-1	1000 Laurent Br	\$17.4	17.4
Carlsberg	1,000	-10	Dolfin	5,154	-14	Dolfin	54	-1	800 Laurent Mar	\$9.4	9.4
D/S 1912 A	58,500	+1,000	Dolfin	5,154	-14	Dolfin	54	-1	111500 Lakow	\$16.4	16.4
Danisco	707	-10	Dolfin	5,154	-14	Dolfin	54	-1	20200 Corral Sys	\$20	19.19
East Atlantic	251	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
FLS Ind B	640	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Grundfos	1,000	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Hartje Hvide B	1,152	-13	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Hartje Hvide B	9,500	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
HSB	1,000	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
IBS Int'l	1,000	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Laerdal	1,146	+10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Novo Nord	214	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Sophus Bernd B	1,634	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Topdanmark	205	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
Unikomark A	169	-10	Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
FINLAND			Dolfin	5,154	-14	Dolfin	54	-1	247100 Mason B	\$18	17.4
July 22	Mkt.	July 22	Fr.	July 22	Dom.	July 22	Fr.	July 22	Krone	July 22	Stock
Amer	77	+10	Dolfin	5,154	-14	Dolfin	54	-1	20200 Corral Sys	\$20	19.19
Citron	54,50	+10	Dolfin	5,154	-14	Dolfin	54	-1	1000 Laurent Br	\$17.4	17.4
Hukomak I	1,200	-10	Dolfin	5,154	-14	Dolfin	54	-1	800 Laurent Mar	\$9.4	9.4
KOP	7,700	-70	Dolfin	5,154	-14	Dolfin	54	-1	111500 Lakow	\$16.4	16.4
Kone	1,000										

**NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

4:00 pm prices July 22

Continued on next page

## NYSE COMPOSITE PRICES

1992 Yld. P/ \$/s  
 High Low Stock Div. % & 100s High  
**Continued from previous page**

1992 High Low Stock	Yld. P/ Shs	Close Prev.	1992				Yld. P/ Shs	Close Prev.	1992				Yld. P/ Shs	Close Prev.												
			Div. %	E 100s	High	Low	Close	High	Low	Stock	Div. %	E 100s	High	Low	Close											
<b>Continued from previous page</b>																										
47- 40% Seacorp	2.60	62	135361	452	45	45	-	161	81	Torox	0.06	0.8	4	327	10 1/4	10	10 1/4									
68- 49% ScheringPl	1.50	27	127840	571	561	57	-	54	45	Terra Inds	16	778	5 1/2	4 1/2	6	-	114	10 1/2	Ventureplus	0.02	7.0	444	1114	11 1/2		
68- 52% Schlesinger	1.20	13	174227	63	61	64	-	64	44	Tesoro Pet	2	7	4 1/2	4 1/2	-	-	75	3 3/4	Verso Int	10	107	45	41	4 1/2		
37- 20% Schwab(C)	0.24	1.0	111025	23	22	23	-	83	58	Texaco	3.20	5.1	158377	61 1/2	61 1/2	62 1/2	-	43	33 1/2	Versus Ass	0.36	1.0	15 297	37 1/4	38 3/4	
10% 6% Schwei	0.10	1.0	137837	867	247	243	-	54	52	Texaco C	3.80	7.2	13	52	52	-	124	12 1/2	Versus V	1.3	130	81	93	16 1/2		
10% 7% Schuman	0.10	1.2	656	20	84	83	-	40	22	Texas Ind	0.20	0.917	17	22 1/2	22 1/2	-	195	12 1/2	Versy Co	8	71	16 1/2	16 1/2	16 1/2		
46- 34% ScanPaper	0.80	20	653336	392	391	394	-	24	17	Texas Pac	0.40	2.2	33	4	18 1/4	18 1/4	-	151	14 1/2	Vestaur	1.18	7.8	1	47	14 1/2	
17- 10% Scanditronix	0.22	1.4	7	154	154	154	-	42	37	Texas Util	0.04	7.4	151225	41	40 1/2	41	-	68	63	VirE&P/5.00	5.00	7.4	8	87	56 1/2	
91 1/2% Scanditronix	0.30	3.2	97	91	91	94	-	101	93	Text Pl	1.10	10.0	2100	10 1/2	10 1/2	10 1/2	-	251	16 1/2	Vistech Int	14	124	24 1/2	24 1/2	24 1/2	
24 16% SeaCo Corp	0.00	18	102	110	215	21	21	104	47	Text Inds	1.10	14.0	6	3	7 1/2	7 1/2	-	174	10 1/2	Vista Res	-	10	8	15 1/2	15 1/2	
12% 14% SeaCl/4826	1.40	9	2	154	154	154	-	38	35	Textron	1.12	2.8	11	380	38 1/2	38 1/2	-	381	24 1/2	Textron Inc	21	112	29 1/2	29	29	
31 26% Seagram Co	0.14	0.5	182695	293	283	284	-	64	41	Thackeray	82100	1	4	42	4 1/2	4 1/2	-	724	53 1/2	Vodafone	1.19	2.0	19	43 1/2	58 1/2	
28 1/2% Seagull En	0.62	370	27	27	27	27	-	64	73	Thai Corp	0.25	3.1	37	8 1/2	8 1/2	8 1/2	-	45	2	Volunteer	22	68	16 1/2	16 1/2	16 1/2	
56 45% Sealed Air	2.77	70	474	495	495	495	-	107	95	Thiels	0.88	4.7	65	14 1/2	14 1/2	14 1/2	-	201	22 1/2	Von Coe	14	280	22 1/2	22 1/2	22 1/2	
23 12% SFP Corp	0.40	18	130	156	225	22	22	47	37	ThermoElec	18	254	38	37 1/2	38	38	-	201	22 1/2	Von Coe	14	280	22 1/2	22 1/2	22 1/2	
45 37% Sears Roeb	2.00	52	161074	384	384	384	-	171	154	Thiokol	0.36	2.5	4	124	14 1/2	14 1/2	-	261	16 1/2	Wabco Inc	4.50	12.7	4	186	35 1/2	
12% 11% Seign Sel	0.84	67	83	125	124	124	-	64	64	Thermal	2.24	3.7	30	165	162	162	-	68	66 1/2	Wachovia	2.00	3.2	13	385	62 1/2	
31 4% Semisolar	0.30	12	222620	25	25	24	-	14	92	Thomas Ind	0.40	3.9	165	97 1/2	104	104	-	317	21 1/2	Wachusett	0.81	2.1	13	28	26 1/2	
58 45% Sequa B	0.50	18	26	31	51	49 1/2	-	17	17	7 1/2	0.07	0.5	30	84	14 1/2	16 1/2	-	54	3 1/2	Walnoco	3	32	33	34	34 1/2	
18 15% ServiceCof	0.40	23	181894	175	175	175	-	52	23	7 1/2	0.28	1.2	122801	24 1/2	24 1/2	24 1/2	-	233	13 1/2	WMS Indest	2.3	519	17 1/2	17 1/2	17 1/2	
27 4% Servicem	1.16	43	15 153	27 1/2	27 1/2	27 1/2	-	181	86 1/2	TimeWiner	0.09	5.0	151374	110 1/2	108 1/2	108 1/2	-	305	29 1/2	WPL Holdin	4.50	12.7	4	186	35 1/2	
17 3% Show Ind	0.30	13	235 693	245	245	245	-	54	47	TimeWiner	0.09	5.0	151374	110 1/2	108 1/2	108 1/2	-	261	16 1/2	Waben Inc	18 1/2	18 1/2	18 1/2	18 1/2	18 1/2	
19 4% Showm	0.00	1.0	86 1/2	271760	164	164	164	-	305	29 1/2	TimeMdm	1.08	3.2	46	54	34	34	-	68	66 1/2	Wachovia	2.00	3.2	13	385	62 1/2
10% 6% Shultz	0.10	24	2.8	35	85	84	-	40	23	Timken	1.00	3.8	2 1/2	26	26 1/2	26 1/2	-	217	21 1/2	Timken	0.81	2.1	13	28	26 1/2	
57 45% Shell Tr&T	2.57	47	42	52	544	544	-	11	10	Titan Corp	1.00	9.3	2	104	104	104	-	305	30 1/2	Walgreen	0.82	1.4	207100	36 1/2	36 1/2	
24 12% Shoney's	0.10	21	18 1/2	21	20 1/2	20 1/2	-	45	41	Titan Pl	1.00	9.3	3	51	4 1/2	4 1/2	-	274	21 1/2	WalgreenCS	0.54	2.3	13 251	23 1/2	23 1/2	
14% 14% Showboat	0.10	0.8	14	10	125	125	-	101	74	Tektronix Co	0.66	7.3	35	7 1/2	7 1/2	7 1/2	-	54	50 1/2	Waldorf	0.21	0.4	377023	56 1/2	54 1/2	
24 17% Sierra Pac	1.12	6	11	924	184	184	-	231	21 1/2	Telco/E2.81	2.81	9.9	36	35 1/2	35 1/2	35 1/2	-	51	5 1/2	Warner Inc	16 80	85	62 1/2	62 1/2	62 1/2	
24 16% SignalS	0.00	18	102	40	154	164	-	14	7 1/2	Tell Bros	0.36	3.4	35	8 1/2	8 1/2	8 1/2	-	51	5 1/2	Warner	1.50	18 1/2	18 1/2	18 1/2	18 1/2	
41 21% Sigma	0.80	2.2	938	326	357	344	-	82	54	Timeline	1.80	2.3	13	73	65 1/2	65 1/2	-	70 1/2	58 1/2	WernerLumb	2.04	3 1	530100	65 1/2	64 1/2	
24 14% SiliconDr	0.00	222897	184	184	184	184	-	82	54	Timeline	0.60	2.6	165827	23 1/2	23 1/2	23 1/2	-	214	15 1/2	Wesinght	0.05	0.8	15 297	36 1/2	36 1/2	
12 10% Sizeler	1.00	83	24	12	114	114	-	20	18	Timeline	0.28	1.1	24	24	24	24	-	248	18 1/2	Wesinght/4	2.40	13 2	22 1/2	22 1/2	22 1/2	
15 10% Sizzler	0.00	83	24	12	114	114	-	20	18	Timeline	0.28	1.1	24	24	24	24	-	205	20 1/2	Wesinght/5	2.40	13 2	22 1/2	22 1/2	22 1/2	
14 15% Skyline	0.40	8 1/2	26	120	144	144	-	20	18	Timeline	2.22	25 1/2	75	45 1/2	45 1/2	45 1/2	-	125	8 1/2	Westmin/3	0.32	22 1/2	22 1/2	22 1/2	22 1/2	
4 3% SL Inds	0.11	3 3	2 2	26	54	54	-	20	18	Timeline	2.11	8 1/2	11	32 1/2	32 1/2	32 1/2	-	125	8 1/2	Westmin/4	0.48	6 1	2	3	9 1/2	
9 4% SmithCorp	0.20	2 9	11	804	74	64	-	20	18	Timeline	2.00	4 1/2	33	70 1/2	70 1/2	70 1/2	-	82	3 1/2	Westmin/5	0.48	6 1/2	13 1/2	13 1/2	13 1/2	
10 7% SmithKoch	1.58	1 1/2	10	40	87	87	-	20	18	Timeline	0.24	0.7	10	67	34 1/2	34 1/2	-	82	3 1/2	Westmin/6	0.48	6 1/2	13 1/2	13 1/2	13 1/2	
27 27% SmithKoch	0.42	1 3/2	27	27	27	27	-	20	18	Timeline	0.24	0.7	10	67	34 1/2	34 1/2	-	125	8 1/2	Westmin/7	0.48	6 1/2	13 1/2	13 1/2	13 1/2	
34 24% SmithKoch	0.20	1 3/2	27	27	27	27	-	20	18	Timeline	0.24	0.7	10	67	34 1/2	34 1/2	-	125	8 1/2	Westmin/8	0.48	6 1/2	13 1/2	13 1/2	13 1/2	
34 24% SmithKoch	0.20	1 3/2	27	27	27	27	-	20	18	Timeline	0.24	0.7	10	67	34 1/2	34 1/2	-	125	8 1/2	Westmin/9	0.48	6 1/2	13 1/2	13 1/2	13 1/2	
34 24% SmithKoch	0.20	1 3/2	27	27	27	27	-	20	18	Timeline	0.24	0.7	10	67	34 1/2	34 1/2	-	125	8 1/2	Westmin/10	0.48	6 1/2	13 1/2	13 1/2	13 1/2	
34 24% SmithKoch	0.20	1 3/2	27	27	27	27	-	20	18	Timeline	0.24	0.7	10	67	34 1/2	34 1/2	-	125	8 1/2	Westmin/11	0.48	6 1/2	13 1/2	13 1/2	13 1/2	
34 24% SmithKoch	0.20	1 3/2	27	27	27	27	-	20	18	Timeline	0.24	0.7	10	67	34 1/2	34 1/2	-	125	8 1/2	Westmin/12	0.48	6 1/2	13 1/2	13 1/2	13 1/2	
34 24% SmithKoch	0.20	1 3/2	27	27	27	27	-	20	18	Timeline	0.24	0.7	10	67	34 1/2	34 1/2	-	125	8 1/2	Westmin/13	0.48	6 1/2	13 1/2	13 1/2	13 1/2	
34 24% SmithKoch	0.20	1 3/2	27	27	27	27	-	20	18	Timeline	0.24	0.7	10	67	34 1/2	34 1/2	-	125	8 1/2	Westmin/14	0.48	6 1/2	13 1/2	13 1/2	13 1/2	
34 24% SmithKoch	0.20	1 3/2	27	27	27	27	-	20	18	Timeline	0.24	0.7	10	67	34 1/2	34 1/2	-	125	8 1/2	Westmin/15	0.48	6 1/2	13 1/2	13 1/2	13 1/2	
34 24% SmithKoch	0.20	1 3/2	27	27	27	27	-	20	18	Timeline	0.24	0.7	10	67	34 1/2	34 1/2	-	125	8 1/2	Westmin/16	0.48	6 1/2	13 1/2	13 1/2	13 1/2	
34 24% SmithKoch	0.20	1 3/2	27	27	27	27	-	20	18	Timeline	0.24	0.7	10	67	34 1/2	34 1/2	-	125	8 1/2	Westmin/17	0.48	6 1/2	13 1/2	13 1/2	13 1/2	
34 24% SmithKoch	0.20	1 3/2	27	27	27	27	-	20	18	Timeline	0.24	0.7	10	67	34 1/2	34 1/2	-	125	8 1/2	Westmin/18	0.48	6 1/2	13 1/2	13 1/2	13 1/2	
34 24% SmithKoch	0.20	1 3/2	27	27	27	27	-	20	18	Timeline	0.24	0.7	10	67	34 1/2	34 1/2	-	125	8 1/2	Westmin/19	0.48	6 1/2	13 1/2	13 1/2	13 1/2	
34 24% SmithKoch	0.20	1 3/2	27	27	27	27	-	20	18	Timeline	0.24	0.7	10	67	34 1/2	34 1/2	-	125	8 1/2	Westmin/20	0.48	6 1/2	13 1/2	13 1/2	13 1/2	
34 24%																										

Price data supplied by Telekurs.

Yearly highs and lows reflect the period from Jan 1, excluding the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursements based on the latest declaration. Sales figures are unofficial.

a-dividend also xtra(s), b-annual rate of dividend plus stock dividend, c-liquidating dividend, d-odd-called, d-new yearly low, e-dividend declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-residence tax, i-dividend declared after split-up or stock dividend, j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, k-dividend declared or paid this year, and accumulative issue with dividends in arrears, n-new issue in the past 52 weeks. The high-low range begins with the start of trading, no-next day delivery, PE price-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock split. Dividends begin with date of split, sa-safes, t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-new yearly high, v-trading halted, w-in bankruptcy or receivership or being reorganised under the Bankruptcy Act, or securities assumed by such companies, wd-distributed, wf-with distribution, ww-with warrants, x-ex-dividend or ex-rights, xla-ex-distribution, xw-without warrants, y-to-dividend and sales in full, yd-yield, z-sales in full.

**NASDAQ NATIONAL MARKET**

4:00 pm prices July 2

Stock	Pr	Stk	Div. E	100s	High	Low	Last	Chng	Stock	Pr	Stk	Div. E	100s	High	Low	Last	Chng	Stock	Pr	Stk	Div. E	100s	High	Low	Last	Chng								
ABBEWards	0.44	21	196	354	344	35	44	+4	Dante Cpl	14	95	26	25	25	-1	-1	-	Leicester	0.80	19	78	312	304	374	-	-	Sobek B	0.36	2	313	81	51	6	+6
ACC Corp	0.16	75	44	15	14	14	15	+4	Dante Ym	0.20	4	6	13	12	-1	-1	-	Lance Inc	0.82	19	200	24	234	24	+4	-	Selectag	1.12	8	74	422	211	212	-5
Accel Acc	17	281	7	6	6	7	-	-	Dante Ym	7	187	55	54	53	-	-	-	Landslide	18	380	10	94	84	-4	-	Sequent	8	1845	143	141	141	+4		
Accel Mts	30	18	19	14	15	15	-	-	Dolfer Gr	0.20	23	814	21	21	-2	-1	-	LaserScope	4	277	5	41	27	-4	-	Sequoia	6	1778	87	8	61	-5		
Accom Cpl	37	20	174	17	17	-	-	-	Dent Enca	0.44	35	1170	14	13	-1	-1	-	Lattice S	15	588	18	15	16	-8	-	Service	13	149	81	71	81	+2		
Adaptapac	37	1633	234	221	223	-5	-	-	Dorch Hrn	0.20	42	78	94	74	-4	-4	-	Lawn Pr	0.40	16	2040	23	212	224	-1	-	Service	10	188	24	21	24	+4	
ADT Talc	27	122	33	34	32	33	+2	-	DowChem	9	3	114	10	10	-2	-	-	LCD Corp	6	3	104	10	10	-	-	Severton	15	50	12	11	12	+1		
Addressgen	68	495	12	11	12	+2	-	-	Drey GP	0.24	18	1410	18	17	-1	-1	-	Lechers	25	445	19	18	19	-1	-	Shardell	0.84	16	322	183	183	183	-1	
Adv. Serv	0.16	22	14	15	14	14	-5	-	Drey Enca	0.08	10	561	51	45	-5	-5	-	Leica Cpl	20	1577	35	34	35	+1	-	Shaw	10	20	74	74	74	-		
Adv Sys	0.32	1612125	402	384	39	-14	-	-	DRC Bacco	1.20	28	5	15	15	-	-	-	Leica Tech	0.80	13	11	26	26	-1	-	Shaw	10	20	74	74	74	-		
Advantage	8	96	61	55	55	6	-4	-	Durr Fll	0.60	16	242	24	22	-2	-1	-	Leileina	20	28	31	31	34	-1	-	Shaw	13	212	71	67	7	+1		
Adv Logic	5	101	5	6	6	4	-4	-	Durso Fll	0.30	21	2952	31	30	-1	-1	-	Lilybind	0.62	22	100	20	19	20	+1	-	Shaw	19	761	23	23	23	-	
Adv. Polym	19	322	10	9	9	9	-5	-	Dynatech	60	89	44	3	3	-4	-	-	Lilybind	14	15	64	63	64	-	-	Sierra	19	705	134	124	124	-		
Adv. Tech	22	634	264	251	254	-5	-	-	Dynatech	11	414	11	616	167	-	-	-	Lilybind	14	15	64	63	64	-	-	Sierra	7	313	7	61	7	-		
Advantek	0.16	14	18	14	14	14	-5	-	-	-	-	-	-	-	-	-	-	Lilybind	1	0.5	152	23	21	-2	-	Sigma	0.25	26	144	48	48	+4		
Adv Sys	20	458	203	191	194	204	+2	-	-	-	-	-	-	-	-	-	-	Lilybind	0.88	13	12	23	22	-1	-	Sigma	4	41	51	41	41	-		
AdvTech	23	222	18	17	17	-	-	-	-	-	-	-	-	-	-	-	-	Lilybind	15	39	33	32	33	-1	-	Sigma	0.06	5	617	91	9	-1		
Agency Re	12	152	95	93	93	94	-1	-	Eagle Fd	9	30	74	71	73	+2	+2	-	LiquidBox	0.36	16	30	25	23	-1	-	SiliconBc	0.06	5	617	91	9	-1		
Agilesofts	0.07	1	734	51	51	51	-	-	Easer Cpl	10	583	24	7	7	-	-	-	LiquidBox	0.04	21	124	14	14	-1	-	SiliconBc	450	124	41	41	41	-		
Alco ADR	1.52	10	2017	41	41	41	-	-	EastChert	20	84	11	11	11	-	-	-	LiquidBox	1.78	14	57	32	31	-2	-	SiliconBc	0.56	22	654	175	17	+1		
Alco Gold	0.88	65	11	784	22	22	-1	-	Eastind	6	25	11	11	11	-	-	-	LiquidBox	1.78	14	24	24	24	-1	-	SiliconBc	1.66	123	572	55	55	-2		
Alcoa AW	20	40	55	55	55	-	-	-	EC Tel	0.16	25	752	26	26	-	-	-	LTX Cpl	1	183	15	15	15	-	-	SocietyCp	0.30	2	121	121	121	-		
Alion Org	0.48	12	9	31	29	29	-	-	Edgehead	19	510	18	17	17	-	-	-	LVMH	2.91	14	52	142	142	-	-	SocietyCp	8	1537	81	74	74	-1		
Alion Ph	6	918	213	21	21	-	-	-	Edi Pack	2	87	31	2	2	-	-	-	LVMH	2.91	14	52	142	142	-	-	SocietyCp	5	1524	39	34	34	-1		
AltoCapitol	1.00	17	172	191	184	194	-2	-	Electrus	2.24	40	41	40	40	-2	-2	-	MacCom	0.10	18	8285	33	32	32	-1	-	SocietyCp	1.00	18	800	44	41	-4	
AltD Cap	0.80	13	22	15	14	14	-	-	ElectraArts	32	4515	23	21	23	+1	+1	-	MacCom	15	28	15	28	27	-	-	SocietyCp	2.30	8	74	36	34	+4		
Altis C	0.32	8	722	61	55	54	+6	-	Emerson	13	107	91	84	83	-	-	-	MacCom	0.50	16	67	14	14	+1	-	SocietyCp	0.78	11	29	26	25	+1		
Altis Gold	2	341	1	31	31	32	-	-	Emerson	18	23	61	6	6	-	-	-	MacCom	1.78	14	57	32	31	-1	-	SocietyCp	1.66	123	572	55	55	-2		
Altis Co.	12	1135	111	10	11	-	-	-	Emerson	19	220	10	8	8	-	-	-	MacCom	18	24	24	23	23	-1	-	SocietyCp	3.00	2	121	121	121	-		
Altis Deter	0.80	7	237	16	16	16	-	-	Engrapah	0.12	19	65	10	10	-	-	-	MacCom	0.08	28	134	13	13	-	-	SocietyCp	0.60	12	363	161	161	+1		
Altis Dc	18	2100	42	41	42	-	-	-	Engrapah	3	57	2	62	62	-	-	-	MacCom	1.48	12	48	50	50	-	-	SocietyCp	8	1537	81	74	74	-1		
Altis Fins	35	2743	281	274	274	-8	-	-	Engrapah	2.24	40	41	40	40	-2	-2	-	MacCom	1.48	12	48	50	50	-	-	SocietyCp	5	1524	39	34	34	-1		
Altis Trv	21	103	85	85	85	-	-	-	Engrapah	2.24	40	41	40	40	-2	-2	-	MacCom	1.48	12	48	50	50	-	-	SocietyCp	1	0	0	0	0	-		
Altis Fint	21	48	23	23	23	+4	-	-	Engrapah	2.24	40	41	40	40	-2	-2	-	MacCom	1.48	12	48	50	50	-	-	SocietyCp	1	0	0	0	0	-		
Altis Telev	38	1820	622	621	621	-2	-	-	Engrapah	2.24	40	41	40	40	-2	-2	-	MacCom	1.48	12	48	50	50	-	-	SocietyCp	2.30	8	74	36	34	+4		
Ampli Inc	0.48	45284	652	65	65	+5	-	-	Engrapah	0.03	45	1174	18	17	-1	-1	-	MacCom	0.56	16	67	14	14	+1	-	SocietyCp	0.78	11	29	26	25	+1		
Ampli Co.	62	3100	191	191	191	-	-	-	EPF Ind	13	168	161	154	154	-	-	-	MacCom	0.56	16	67	14	14	+1	-	SocietyCp	2.30	8	74	36	34	+4		
Ampli Fins	3	153	2	2	2	-	-	-	EPF Ind	0.59	17	686	43	40	-4	-4	-	MacCom	0.56	16	67	14	14	+1	-	SocietyCp	0.56	16	67	150	150	-1		
Analognic	14	27	114	11	11	-	-	-	EPF Ind	0.24	7	46	7	7	-	-	-	MacCom	0.56	16	67	14	14	+1	-	SocietyCp	0.56	16	67	150	150	-1		
Analysts	0.56	35	177	162	162	-5	-	-	EPF Ind	0.24	7	46	7	7	-	-	-	MacCom	0.56	16	67	14	14	+1	-	SocietyCp	0.56	16	67	150	150	-1		
Analysts	0.58	70	13	13	13	-	-	-	EPF Ind	0.24	7	46	7	7	-	-	-	MacCom	0.56	16	67	14	14	+1	-	SocietyCp	0.56	16	67	150	150	-1		
Analysts	0.58	70	13	13	13	-	-	-	EPF Ind	0.24	7	46	7	7	-	-	-	MacCom	0.56	16	67	14	14	+1	-	SocietyCp	0.56	16	67	150	150	-1		
Analysts	0.58	70	13	13	13	-	-	-	EPF Ind	0.24	7	46	7	7	-	-	-	MacCom	0.56	16	67	14	14	+1	-	SocietyCp	0.56	16	67	150	150	-1		
Analysts	0.58	70	13	13	13	-	-	-	EPF Ind	0.24	7	46	7	7	-	-	-	MacCom	0.56	16	67	14	14	+1	-	SocietyCp	0.56	16	67	150	150	-1		
Analysts	0.58	70	13	13	13	-	-	-	EPF Ind	0.24	7	46	7	7	-	-	-	MacCom	0.56	16	67	14	14	+1	-	SocietyCp	0.56	16	67	150	150	-1		
Analysts	0.58	70	13	13	13	-	-	-	EPF Ind	0.24	7	46	7	7	-	-	-	MacCom	0.56	16	67	14	14	+1	-	SocietyCp	0.56	16	67	150	150	-1		
Analysts	0.58	70	13	13	13	-	-	-	EPF Ind	0.24	7	46	7	7	-	-	-	MacCom	0.56	16	67	14	14	+1	-	SocietyCp	0.56	16	67	150	150	-1		
Analysts	0.58	70	13	13	13	-	-	-	EPF Ind	0.24	7	46	7	7	-	-	-	MacCom	0.56	16	67	14	14	+1	-	SocietyCp	0.56	16	67	150	150	-1		
Analysts	0.58	70	13	13	13	-	-	-	EPF Ind	0.24	7	46	7	7	-	-	-	MacCom	0.56	16	67	14	14	+1	-	SocietyCp	0.56	16	67	150	150	-1		
Analysts	0.58	70	13	13	13	-	-	-	EPF Ind	0.24	7	46	7	7	-	-	-	MacCom	0.56	16	67	14	14	+1	-	SocietyCp	0.56	16	67	150	150	-1		
Analysts	0.58	70	13	13	13	-	-	-	EPF Ind	0.24	7	46	7	7	-	-	-	MacCom	0.56	16	67	14	14	+1	-	SocietyCp	0.56	16	67	150	150	-1		
Analysts	0.58	70	13	13																														

#### **AMEX COMPOSITE PRICES**

1. *What is the primary purpose of the study?*

	P/	SiS					
	Div.	Ex	1998	Highb	LowClos	Chang	
1	0.80	26	18	12 $\frac{1}{2}$	12 $\frac{1}{4}$	12 $\frac{1}{4}$	-1 $\frac{1}{2}$
AMP	1.14	18	7	15	15	15	
AMT	0.21	16	85	39 $\frac{3}{4}$	39 $\frac{1}{2}$	39 $\frac{1}{2}$	-1 $\frac{1}{2}$
Amry A	1.10	15	71	29	28 $\frac{1}{2}$	28 $\frac{1}{2}$	-1 $\frac{1}{2}$
Amry B	0.12	22	13	11	10 $\frac{1}{2}$	10 $\frac{1}{2}$	-1 $\frac{1}{2}$
AMT	0.66	15	5	10 $\frac{1}{4}$	10 $\frac{1}{4}$	10 $\frac{1}{4}$	-1 $\frac{1}{2}$
ANR	0.10	1	47	1 $\frac{1}{2}$	1 $\frac{1}{2}$	1 $\frac{1}{2}$	-1 $\frac{1}{2}$
ANR	0	6	1 $\frac{1}{2}$	1 $\frac{1}{2}$	1 $\frac{1}{2}$	1 $\frac{1}{2}$	+1 $\frac{1}{2}$
Co Env	2	2	3 $\frac{1}{4}$	3 $\frac{1}{4}$	3 $\frac{1}{4}$		
Co Env	2	388	u6 $\frac{1}{4}$	5 $\frac{1}{4}$	5 $\frac{1}{4}$	5 $\frac{1}{4}$	+1 $\frac{1}{2}$
Corp	1.68	6	18	30 $\frac{1}{2}$	30 $\frac{1}{4}$	30 $\frac{1}{4}$	+1 $\frac{1}{2}$
Corporation	2.22	2	2	14 $\frac{1}{2}$	14 $\frac{1}{2}$	14	
Corporation	2.22	2	2	14 $\frac{1}{2}$	14 $\frac{1}{2}$	14	
CS	1.12	12	120	4 $\frac{1}{4}$	3 $\frac{1}{4}$	3 $\frac{1}{4}$	-1 $\frac{1}{2}$
CS	2	4	1 $\frac{1}{2}$	1 $\frac{1}{2}$	1 $\frac{1}{2}$	1 $\frac{1}{2}$	
CS	0.40	41	47	10 $\frac{1}{2}$	10 $\frac{1}{4}$	10 $\frac{1}{4}$	
CS	0.32	42	166	33	32 $\frac{1}{4}$	32 $\frac{1}{4}$	-6 $\frac{1}{2}$
CS	0.32	42	166	33	32 $\frac{1}{4}$	32 $\frac{1}{4}$	-6 $\frac{1}{2}$
CS	101	115	7 $\frac{1}{4}$	7	7 $\frac{1}{4}$	7 $\frac{1}{4}$	-1 $\frac{1}{2}$
CSC	26	10	25 $\frac{1}{2}$	25 $\frac{1}{2}$	25 $\frac{1}{2}$	25 $\frac{1}{2}$	
CSC	0.40	48	780	7 $\frac{1}{2}$	7 $\frac{1}{2}$	7 $\frac{1}{2}$	
CSC	0	107	2 $\frac{1}{4}$	2 $\frac{1}{4}$	2 $\frac{1}{4}$	2 $\frac{1}{4}$	
CSC	19	527	5 $\frac{1}{4}$	5	5 $\frac{1}{4}$	5 $\frac{1}{4}$	-1 $\frac{1}{2}$
CSiA	4	9	15 $\frac{1}{2}$	15 $\frac{1}{2}$	15 $\frac{1}{2}$	15 $\frac{1}{2}$	
CSiB	5	40	15 $\frac{1}{2}$	15 $\frac{1}{2}$	15 $\frac{1}{2}$	15 $\frac{1}{2}$	
CSiB	56	10	11	11	11	11	
CSiB	56	10	11	11	11	11	

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FINANCIAL TIMES

## AMERICA

## Foreign losses spark selling in New York

## Wall Street

LOSSES ON overseas equity markets, prompted by concern about the global economy, led to heavy selling of US stocks yesterday, writes Patrick Harverson in New York.

At the close the Dow Jones Industrial Average was down 30.89 to 3,277.61, its lowest level for more than a month. The Standard & Poor's 500 fell 2.83 to 403.92, while the American SE composite lost 1.65 to 383.17 and the Nasdaq composite 4.75 to 563.88. Turnover on the New York SE amounted to 191m shares.

In Tokyo overnight, stocks fell to their lowest levels for six years, which sparked a sell-off in major European markets. That set the tone for a weak opening in the US, and within the first few minutes the Dow had registered a 20-point decline.

The selling spread throughout the market and, as on Monday, motor shares were particularly weak.

Ford receded 1.1% to \$42.4% in turnover of 2.2m shares, General Motors weakened 5% to \$38.7% in similarly active trading, and Chrysler slipped 5% to \$18.2%.

Bankers Trust climbed 8% to

MEXICO'S stock market fell 1.3 per cent in early trading yesterday, dragged down by a 2.3 per cent drop in both Telmex and Cemex B shares.

Cemex CPO shares — those held in a special trust for foreign investors — were down 10 per cent at one point, as Morgan Stanley, previously a staunch Cemex supporter, failed to endorse the company in a report. By 10.30 am local time they had recovered to stand 5.3 per cent lower.

Foreign investors have reacted negatively to Cemex's recent decision to buy Spain's two largest cement companies, Sanson and Valenciana.

## Volume improves in Brussels and Paris

John Pitt on a generally depressing month for European turnover

After the roller-coaster ride of the last few days, June seems a long time ago. Almost lost now in the mists of time was the shock that greeted the Danish referendum result on the Maastricht treaty. The 'No' vote took Europe by surprise, and sent jitters through the financial markets.

With President Francois Mitterrand of France, opting to put the treaty to referendum in September and Prime Minister John Major of the UK, fending off a revolt among members of his own Conservative party who wished to distance themselves from the Continent, the view took hold that the treaty's political and economic convergence theories were in serious danger of collapsing.

Consequently, volumes were depressed, with two main exceptions: both Belgium and France registered significant improvements against May. Elsewhere, turnover shrank by between 18 per cent, in the case of the Netherlands, and 3 per cent, for the UK.

The situation in France,

## EUROPE

## Fears of further German rate rise upset bourses

FEARS that the Bundesbank would be forced to raise the Lombard rate added to the negative factors weighing on continental equities, writes Our Markets Staff.

FRANKFURT was depressed by disappointing money supply figures, a downgrading of Thyssen and poor car registration figures for the first half. The DAX fell 31.55 or 6.9 per cent to 4520.5, its lowest close since mid-January, while the FAZ was 7.28 lower at 649.04 by midsession. Turnover fell to DM6.3bn from DM6.9bn.

The 8.7 per cent growth in M3 money supply in June, little changed from May, upset the market which had hoped for a month-on-month decrease.

There was active trading in Thyssen after analysts cut their recommendations from hold to sell following a meeting with the steel group on Tuesday. Analysts are now forecasting that Thyssen will cut its 1991/92 dividend by up to DM3 from DM10 a year earlier. The

company jumped 8.1% to 25.7% on reporting second quarter net income of 35 cents a share, up from 23 cents and well above the 29 cents expected by analysts.

Upjohn rose 8.1% to 83.3% in active trading after the company said its scientists had created a compound which it believed is more potent in blocking the growth of the HIV virus than its AZT drug.

Harley-Davidson advanced 8.2% to 82.1% on news of second quarter operating income of 49 cents a share, up from the 45 cents recorded a year earlier.

## Canada

TORONTO closed lower after moderate trading. The TSE 300 index declined 13.1 to 3,412.1, while falls outscored advances of 305 to 288 after volume of 23.9m shares valued at C\$117.7m.

Imperial Oil gained C\$4% to C\$44%. The company reported a second-quarter profit of 30 cents a share, compared with year-earlier earnings of 3 cents.

## SOUTH AFRICA

JOHANNESBURG fell in line with world markets, though a late rise in the gold price limited the drop in the gold index to 10 points, closing at 1,111. The industrial index fell 57 to 4,156 and the overall index dropped 44 to 3,385.

lows for the year. The Topix index of all first section stocks lost 23.63 to 1,205.75, and on London the ISE/Nikkei 50 index slipped 6.06 to 940.11.

Worries about a prolonged slump in the economy and possible downward revisions in corporate earnings sent jitters through the market. Mr Hirofumi Ishikawa, managing director at Yamaichi Securities, commented: "The market will not rebound until we can see a real recovery."

Nippon Life said institutions, especially life insurers, would not commit funds until they believe the risk in the market has faded. "With most of the unrealised gains on stock holdings lost, life insurers cannot take risks on investments," said an analyst.

Analysts said banks, which faced problems meeting capital ratios set by the Bank for International Settlements due to the sharp decline in hidden assets, were trying to reduce exposure to the stock market

by selling futures contracts. Mr Jason James, strategist at James Capel, said: "It is a vicious cycle since a fall in the futures market in turn depresses the cash market."

Market participants have become increasingly bearish towards the electronic sector, following last week's disappointing second quarter earnings from IBM.

Analysts expect many of the Japanese electronics groups to be hit by slowing demand and increasing inventories. Hitachi slipped 3.4% to Y474 and Fujitsu Y14 to Y569. Rumours that Sony was going to announce a downward revision in its earnings forecast sent the issue a 5.8% fall.

Brokerage houses were also sold on a depressing earnings outlook. Market participants expect their revenues to suffer from the low market volumes. Nomura Securities receded Y30 to Y1,240 and Nikko Securities Y20 to Y511.

In Osaka, the OSE average

finished 408.54 weaker at 17,942.53, its lowest closing level since November 1986. Volume expanded from 15.8m shares to 23.4m.

reduce prices.

MILAN continued to fall, with the banking sector particularly badly hit by fears of mounting bad debts following the compulsory winding up of Efim, the state industrial holding group. The Comit index fell 1.86 to 409.76 in turnover estimated at L100bn after Monday's L136bn.

The banking sector fell 1.85

per cent, with Banca Commerciale Italiana, which is said to have the biggest exposure to Efim, among the domestic banks, falling L119 or 4.7 per cent to L1,401. Credito Italiano and San Paolo, which reportedly have smaller loans to Efim, fell L105 and L25 to L1,310 and L1,075 respectively.

Benetton dropped 8.40% to 1,145.35, its lowest level since January 14. Petrofina fell BF7200 or 1.8 per cent to BF71,750.

Euro Disney fell a further

FFR2.75 to FFR7.25 on a growing consensus that the theme park operator would have to

rebuild its theme park.

ZURICH was generally

names fell Sch60 to Sch3,020, but preference shares rose Sch45 to Sch1,800 after the insurer reported improved 1991 profits.

AMSTERDAM retreated, the CBS Tendency index closing down 1.1 at 116.5.

Fokker fell 40 cents to F1,29.20 on fears that talks between Dasa of Germany and the Dutch government might break down when they resume today.

Among multinationals Unilever lost F1,240 to F1,180.80 and Royal Dutch shed F1,130 to F1,145.80.

BRUSSELS caught up with world markets after its two-day holiday, the Bel-20 index falling 25.49 or 2.2 per cent to 1,145.35, its lowest level since January 14. Petrofina fell BF7200 or 1.8 per cent to BF71,750.

VIENNA fell back, in line with major bourses. The 18-share ATX index lost 8.76 to 803.95. Erste Allgemeine ordi-

rose 8 cents to NZS3.39 and Carter Holt Harvey firmed 5 cents to NZS2.65. Air New Zealand closed at a year's high, up 6 cents at NZS2.51.

Independent Newspapers moved up 25 cents to NZS5.55 on rumours that News Corp might sell part of its 49 per cent holding.

MANILA closed stronger on bargain hunting. The composite index gained 20.75 at 1,453.79, with Philippine Long Distance Telephone ahead 20 pesos to 1,025 pesos. Combined turnover declined to 313.7m pesos from 371.6m pesos.

KUALA LUMPUR rose in heavy trading, with interest focused on speculative stocks. The composite index moved up 3.63 to 868.79. Extended trading hours, which began yesterday, contributed to the high volume of 165m shares.

SINGAPORE's SET index added 3.71 at 757.96 in low turnover of 866.42m. Advancing issues outpaced losers by 1,568.51. Fletcher Challenge

rose 4 cents to NZS2.40 and

Capita Ltd rose 1 cent to 1,020.72.

Independent Newspapers

rose 5 cents to NZS2.55

on rumours that News Corp might sell part of its 49 per cent holding.

TAIWAN finished slightly

lower after early buying in low-priced issues failed to boost sentiment. The weighted index lost 4.22 at 4,154.80 and turnover contracted to T\$15.57bn from T\$23.73bn.

Food, plastic, textile and cement shares showed gains but other sectors fell.

NEW ZEALAND's NZSE-40 index ended 8.43 higher at 1,568.51. Fletcher Challenge

rose 4 cents to 1,020.72.

TAIWAN's all-share index

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